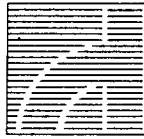


2003-2004 Annual Budget





GOVERNMENT FINANCE
OFFICERS ASSOCIATION

203 North LaSalle Street, Suite 2700, Chicago, Illinois 60601-1210
312/977-9700 • Fax: 312/977-4806

February 7, 2003

Mr. Stephen S. Cleveland
City Manager
City of Goodyear
190 North Litchfield Road
Box 5100
Goodyear, AZ 85338

Dear Mr. Cleveland:

I am pleased to notify you that City of Goodyear, Arizona has received the Distinguished Budget Presentation Award for the current fiscal year from the Government Finance Officers Association (GFOA). This award is the highest form of recognition in governmental budgeting and represents a significant achievement by your organization.

When a Distinguished Budget Presentation Award is granted to an entity, a Certificate of Recognition for Budget Presentation is also presented to the individual or department designated as being primarily responsible for its having achieved the award. This has been presented to:

Finance Department/Budget and Research Office

We hope you will arrange for a formal public presentation of the award, and that appropriate publicity will be given to this notable achievement. A press release is enclosed for your use.

We appreciate your participation in GFOA's Budget Awards Program. Through your example, we hope that other entities will be encouraged to achieve excellence in budgeting.

Sincerely,

Stephen J. Gauthier, Director
Technical Services Center

WASHINGTON OFFICE

1750 K Street, N.W., Suite 350, Washington, DC 20006
202/429-2750 • Fax: 202/429-2755



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Goodyear
Arizona**

For the Fiscal Year Beginning
July 1, 2002

President

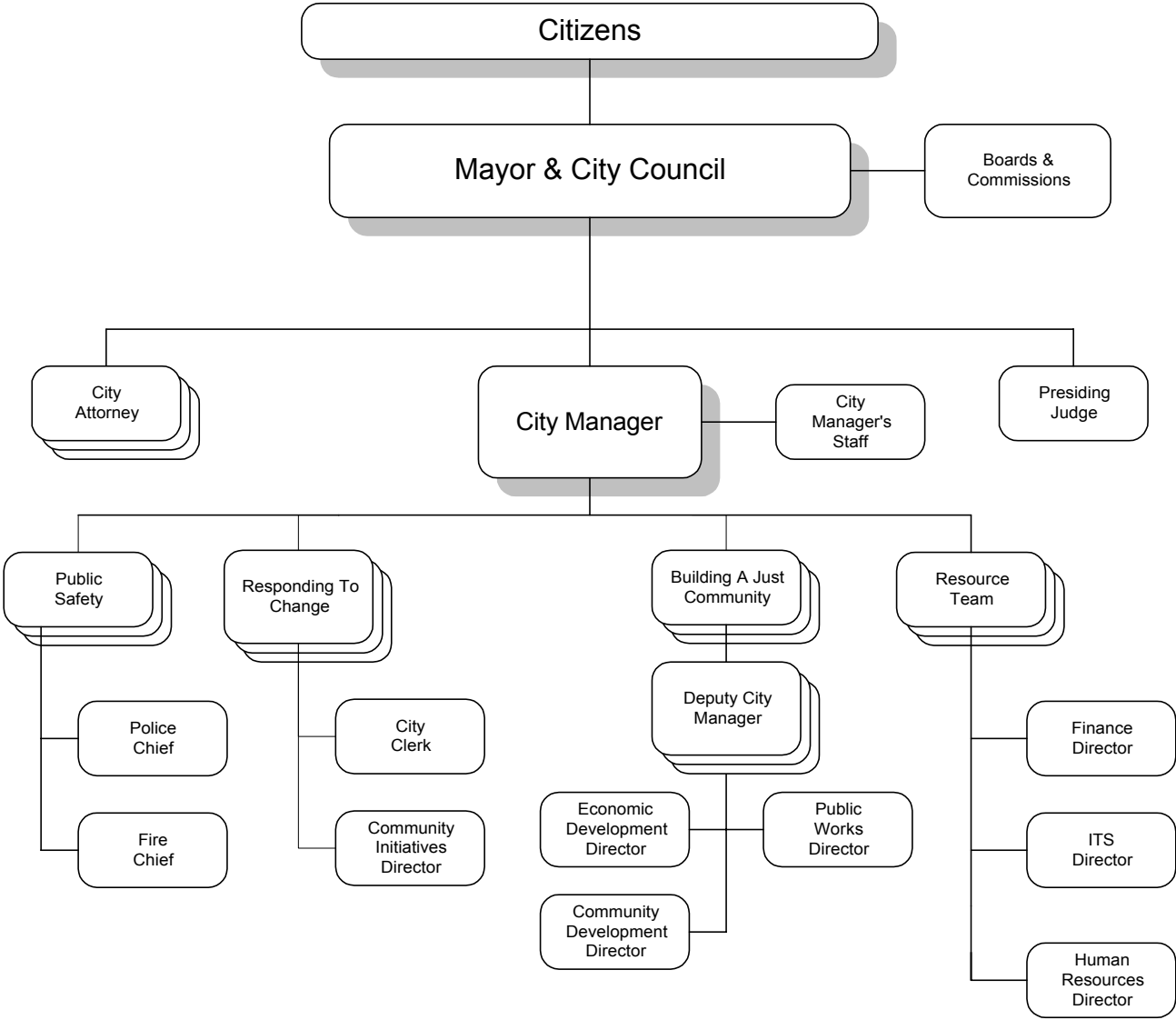
Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City of Goodyear for its FY 02-03 budget.

In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.

The award is valid for a period of one year only. We believe our FY 03-04 budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

City Of Goodyear Organizational Chart



City Of Goodyear Core Business Areas

- | | | | |
|--|--|------------------------------|-----------------------|
| Keeping People
And Property
Safe | Building A
Sustainable
Community | Ensuring
Public
Health | Adapting
To Change |
|--|--|------------------------------|-----------------------|

FY 03-04
City Of Goodyear Local Government \$127,542,561

\$239,596

Mayor & Council

\$601,670

City Manager

\$180,000

**Audits & Program
Assessments**

\$1,143,137

**Community Outreach
& Inter-Gov Programs**

Community Initiatives
Community Service Support

\$31,912,477

Direct Service Delivery Programs

Building Safety, Parks & Recreation
Streets, Water
Sewer, Sanitation, Police
Fire & Emergency Services

\$79,403,728

Goodyear Investment INC.

Economic Development, CIP,
Community Development, CFDs
Debt Service

\$3,904,133

Departmental Support Programs

City Court, Interim Office Building
Deputy City Manager
Public Works Admin, Engineering
Engineering, GIS, Prosecutor

\$10,157,820

Organizational Support Programs

City Clerk, Contingency
Administrative Support Systems
Risk Management, Finance
City Attorney, Building Safety
Fleet Services, Human Resources
Information & Technology Services

Table of Contents

INTRODUCTION	1
Budget Message	1
City Officials	8
City Council Mission Statement	9
Organizational Mission, Values, Visions	10
How To Make The Most of This Document	12
FY 2003-04 Budget Schedule	13
Budget Amendments	16
Budget Basis	16
City Council Goals	17
FINANCIAL POLICIES & GUIDELINES	21
Strategic Financial Plan	21
Financial Policies	32
BUDGET SUMMARY	36
General Fund Summary	38
Highway User Fund Summary	45
Debt Service Fund Summary	48
Enterprise Fund Summary	49
Capital Improvements Program Fund Summary	53
OPERATING BUDGETS	55
Mayor & Council	55
Municipal Court	58
City Attorney	60
City Prosecutor	62
Prosecution	63
Human Resources	65
Risk Management	68
City Manager	70
Administrative Support Services	72
City Clerk	74
Economic Development	79
Community Initiatives	82
Finance	85
Community Facilities Districts (CFD)	87
Budget and Research Office	89
Information and Technology Services	91
Community Development	95
Engineering	98
Aquatics Facility (Swimming Pool)	101
Recreation	103
Public Works Administration	105
Fleet Services	107
Parks Division	109
Facilities Management	112

Streets Division	115
WATER	117
Goodyear Water Reclamation Facility	120
Soil Aquifer Treatment (SAT) Site	123
Wastewater Collection System	124
Corgett Water Reclamation Facility	125
Sanitation	126
Police	129
Police Telecommunications	132
Fire	134
Contingency	138
Debt Service	139
Capital Improvement Program (CIP)	140
CAPITAL IMPROVEMENT PROGRAM.....	141
CIP Funding Sources Summary	142
CIP Funding Matrix	193
BUDGET SCHEDULES	195
Sources and Uses	195
Budget Overview	196
Sources and Uses	197
Revenues By Source	198
Expenditures By Program	199
Expenditures By Element	200
Revenue Summaries	201
Expenditure Summaries	206
Financial Program Summary	207
Debt Limitations	209
Summary of Bond Indebtedness	210
Debt Service Summary	212
Future Debt Service Summary	213
Property Tax Levy & Rate Summary	214
Combined Property Tax Rate Chart	215
Combined Property Tax Levy Chart	216
Combined Property Tax Rate Chart	217
Full-time Authorized Positions	218
Authorized Positions Per 1,000 Capita	222
Employee Salary Scales	224
New & Replacement Equipment Summary	229
Adopted CIP Plan 2000-2010	230
CIP Committee Recommendations	238
Financial Trends	239
APPENDIX	248
Document Glossary	248
Community Characteristics	254
Legal Schedules	258

Introduction

- Budget Message
- City Officials
- City Council Mission Statement
- Organizational Mission, Values, Visions
- How to Make The Most Of This Document
- FY 2003-04 Budget Calendar
- Budget Amendments and Budget Basis
- City Council Goals

INTRODUCTION

BUDGET MESSAGE

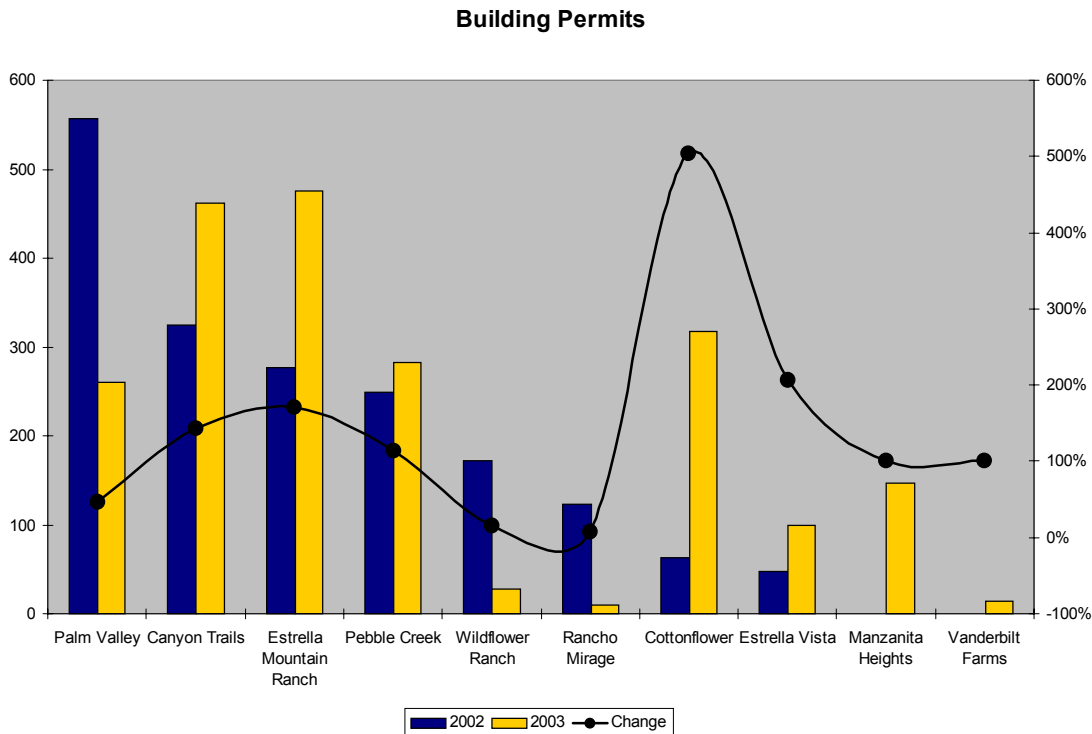
June 26, 2003

The Honorable Mayor & Members of the City Council:

Transmitted herewith is the proposed budget providing a work program and fiscal plan for 2003-04. We have continued to adopt conservative budgeting guidelines and spending the resources entrusted to it by its citizens for needed customer services.

Although other local communities are experiencing budget shortfalls, the City of Goodyear's local economy has continued to improve above the previous FY 02-03 levels. Our community has witnessed a total of 2,095 single-family housing permits were initiated in fiscal year 2003. Estrella Mountain Ranch permitted 475 units; Palm Valley permitted 260; PebbleCreek permitted 283; Wildflower Ranch permitted 28; Estrella Vista permitted 99; Canyon Trails permitted 462; Rancho Mirage permitted 10; Cottonflower permitted 317; Manzanita Heights permitted 147; and Vanderbilt Farms permitted 14. Of those permits, 820 were issued during calendar year 2003. We anticipate issuing an amount equal to the current year.

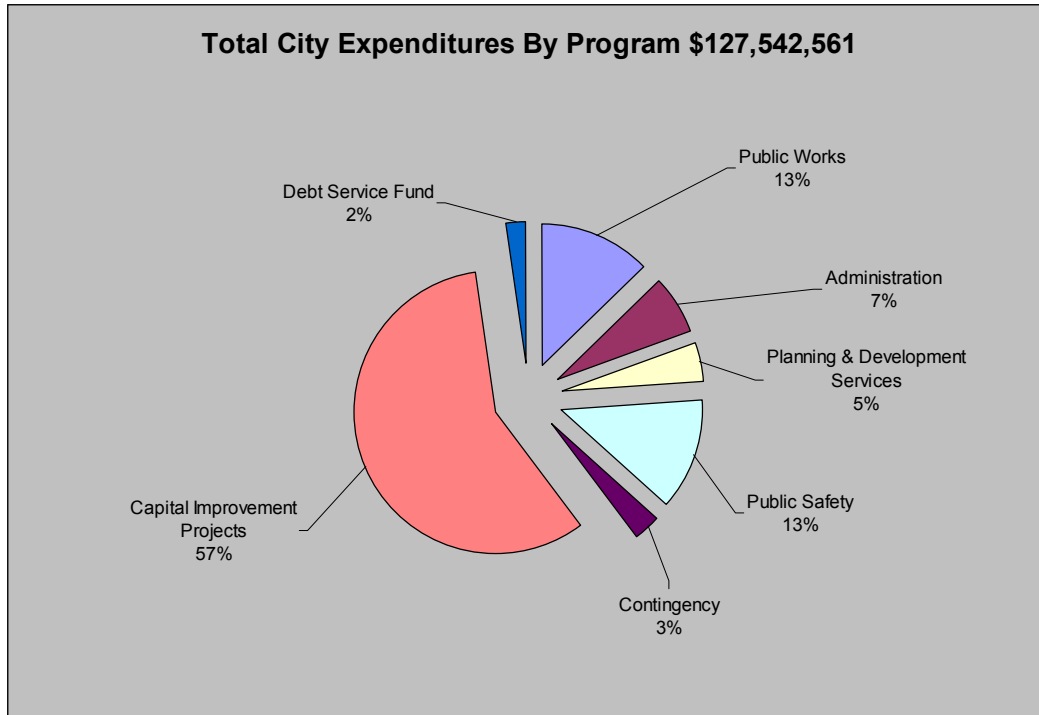
New retail establishments are scheduled to open in FY 03-04 including Macayo's, Barnes & Noble, Big Apple Restaurant, Mimi's Café, and Boston Market.



OVERVIEW

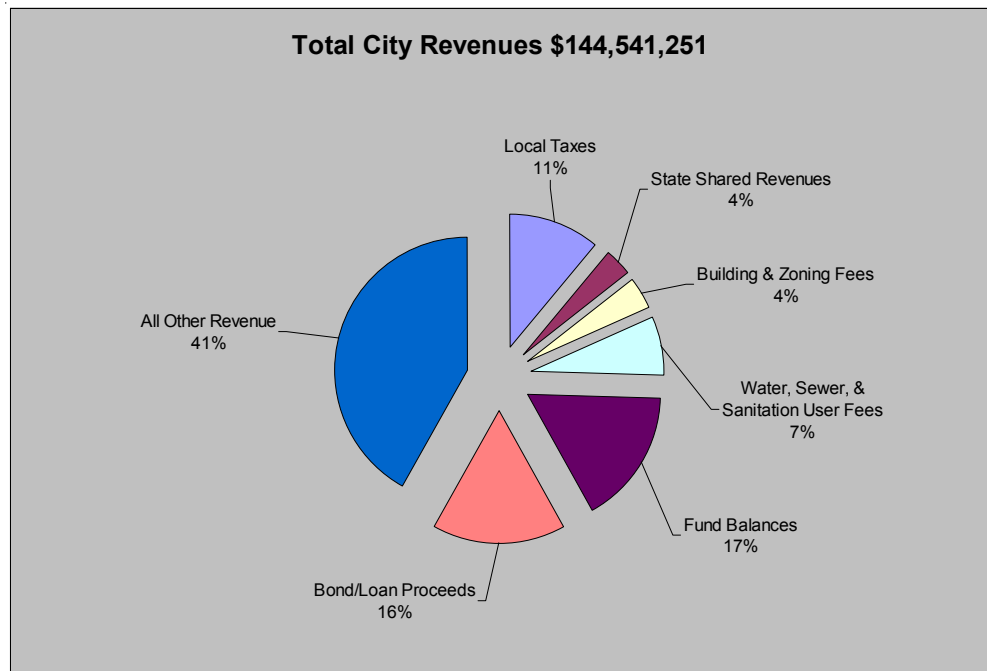
The total proposed budget for FY 03-04 is \$127,542,561. Of this total budget, \$16,232,032, or 13% supports the Public Works programs. \$8,391,731, or 7% supports

the Administration programs. Planning & Development Services amount to \$5,783,095 or 5%. Debt Service is supported by \$2,667,080 or 2%. Public Safety programs amount to \$16,519,005 or 13%. The Contingency Fund equals



\$3,579,952 or 3%. The Capital Improvements Program represents the largest expenditure in the budget amounting to \$74,369,667 or 57%.

The City continues a conservative approach to revenues and expenditures for next year. This is consistent with the adopted City strategic financial plan and the City financial policies established in FY 94-95. The City anticipates a growth pattern similar to FY 02-03 in construction



activity. The operating revenue estimate of \$39,675,029 is a 16.91% increase above the FY 02-03 adopted budget. The City's State Shared revenues are estimated to be 6% less in FY 03-04 (\$5,079,802) than the amount estimated to be collected for FY 02-03 (\$5,400,568). No changes are proposed in any of the City tax rates.

Staff is continuing to maintain a high customer service standard that our residents and expect. We continue to invest a great deal of staff time in living the philosophy and culture of the City and focus on "continuous customer service quality improvement process".

We have recently implemented an Integrated Planning and Budget plan throughout the City. This process began in early January with departments updating their strategic and

Where the Money Comes From:

Local Taxes	\$ 15,906,413
State Shared Revenues	5,079,807
Building & Zoning Fees	5,429,842
Water, Sewer, & Sanitation User	10,392,468
Fund Balances	23,954,716
Bond/Loan Proceeds	23,199,551
All Other Revenue	60,578,454

\$ 144,541,251

operational plans to be consistent with the overall city strategic plan as adopted by the City Council. This process allows us to develop an operational guide throughout the year and carry out the Council goals and objectives. The overall planning process consists of

	FY 02-03	FY 03-04	Change
Operating Revenues	\$ 33,935,875	\$ 39,675,029	\$ 5,739,154
Operating Expenditures	33,149,464	37,981,439	4,831,975
Net from Operations	786,411	1,693,590	907,179
Beginning Fund Balance	28,796,109	23,954,716	(4,841,393)
Capital Revenues	74,375,764	80,911,506	6,535,742
Capital Expenditures	101,196,114	89,561,122	(11,634,992)
Net from Capital	1,975,759	15,305,100	13,329,341
Total City Expenditures	134,345,578	127,542,561	(6,803,017)
Ending Fund Balances			
Total Restricted	\$ 2,762,170	\$ 11,121,797	\$ 8,359,627
Total Unrestricted		\$ 5,876,893	\$ 5,876,893
Total	<u>\$ 2,762,170</u>	<u>\$ 16,998,690</u>	<u>\$ 14,236,520</u>

analyzing input, preparing a strategic plan, subsequent preparation of an annual operating plan, budget requests, approval and reporting.

There are a number of potential revenue sources for FY 2003-04 to assist in Emergency Services under the Terrorism Alerts we have experienced over the past year. This could include funding from both Federal and State sources. We have also developed an updated 5 year Capital Improvement Program with projects intended to provide needed water delivery improvements, new or improved parks, upgrades in fire facilities, office facilities, public works. Additionally, the Mayor and Council budget continues to support recreational, cultural, and social programs that benefit Goodyear citizens.

Replacement funds are once again included in department budgets. This provides needed resources for recurring expenditures, such as replacement of vehicles, facilities, and equipment in future budgets.

The budget format is similar to that used in prior years. Recently, voters approved a permanent Expenditure Limitation increase. The current budget complies with the voter approved Alternative Local Expenditure Limitation (ALEL).

GENERAL FUND

Total resources available for FY 03-04 expenditures include an estimated beginning fund balance of \$10,232,720, and revenues of \$29,964,836 (operating 27,714,836 and capital 2,250,000). Total available resources, for FY 03-04, are \$40,197,556.

The contingency fund of \$3,579,952 is budgeted to satisfy the fiscal policies for reserve requirements of sales tax projections and the Cash Basis Fund. The Contingency fund was decreased \$800,481 for FY 03-04.

Budgeted New Positions

General Administration	7
Public Safety	8
Community Development	6
Public Works	4
Total New Positions	25

There are a total of 25 new positions in the FY 03-04 budget.

There are increases in our Community Development Department for additional planners and engineers. We have additional employees to provide support in our Finance Department, City Clerk's Office, and Community Initiatives, who will focus on increasing volunteerism and working with neighborhoods. Our Police and Fire Departments will see an increase in the number of police officers and Battalion Chiefs and our Public Works Department will see additional support in Water, Facilities and Utilities.

UTILITY FUND

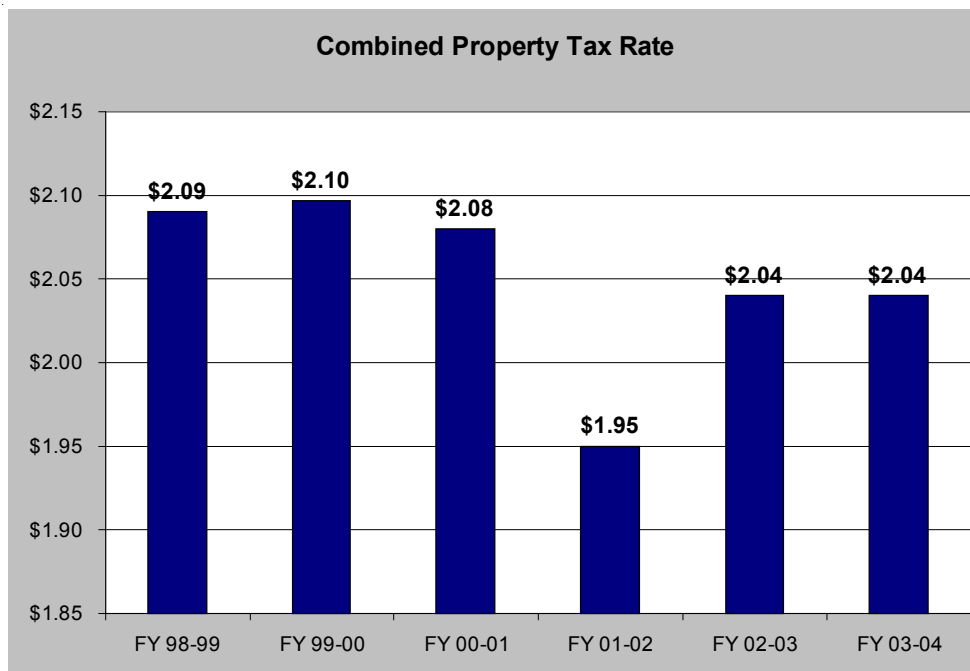
Sewer and water rates are anticipated to remain unchanged for FY 03-04. Additionally, residential garbage collection rates will remain the same as previously approved by Council.

Total resources available for FY 03-04 expenditures include Operating Revenues of \$10,392,468, Capital Revenue of \$22,920,957. Total available resources are \$31,786,375. The negative beginning balance of \$1,527,050 resulted from the timing of the WIFA loan transfer.

The Enterprise fund operating revenue estimates for FY 03-04 are \$10,392,468 and are used to support the operational and maintenance expenditures of the fund. Capital revenues are used to support the Capital Improvement Program (CIP) projects, new & replacement equipment, funded depreciation, and developer reimbursements of the Enterprise fund.

PROPERTY TAXES

Primary and Secondary property tax levies are proposed at \$3,029,977 and \$2,049,800 respectively. The combined rate is estimated to be \$2.04. The primary is proposed at \$1.269 per \$100 of assessed valuation (A.V.) for operational expenses. The secondary is proposed at \$0.7746 per \$100 A.V. for bond debt payments for capital projects. The City will pay all General Obligation bond indebtedness with secondary taxes with the exception of \$961,157 that will be paid from water and sewer operating revenues. The City's secondary assessed valuation is projected at \$264,638,241 for FY 03-04, which is a 19% increase from the previous fiscal year.



In 1996, the Arizona Legislature passed House Bill 2006 (A.R.S. §42-17107) in the seventh

special session. The measure requires a county, city, town or community college district to hold a "Truth In Taxation" public hearing if the entity intends to increase primary property taxes over the previous year's level. The proposed financial plan for FY 03-04 includes an increase in primary property taxes from \$2,597,865 to \$3,029,977 and requires a Truth in Taxation public hearing prior to adoption.

CAPITAL IMPROVEMENT PROJECTS

The CIP fund includes all proposed city projects with the exception of the Enterprise Fund projects. The City's capital improvement program has a direct effect on the operating budget. All newly completed projects must be maintained, and if bonds were sold to finance the construction, then annual debt service payments are also required. The City has a policy that the City combined property tax rate should not exceed \$2.10. This is a combined rate that includes a primary rate and a secondary rate. The primary rate supports

Budgeted Capital Improvements

	Budget FY 03-04
Parks & Recreation	7,750,000
Public Works Admin.	324,720
Streets	12,194,652
Public Safety	960,200
General Administration	250,000
CDBG	200,000
Improvement Districts	40,000,000
Water	3,094,838
Sewer	9,265,257
Miscellaneous Projects	330,000
Total	<u>\$ 74,369,667</u>

the operating budget and the secondary rate can only be used for debt service. As the secondary rate increases, the primary rate decreases, along with the property tax revenue for operations. In addition to operating, maintenance and debt service, the capital improvement program includes pay-as-you-go projects and grant matches that come directly from the operating budget.

Total resources available for the proposed FY 03-04 CIP expenditures include an estimated beginning fund balance of \$11,818,738, and a transfers of \$1,000,000 to the Sewer Fund, and revenues of \$51,096,000. Total available resources are \$61,914,738.

THANKS

The Mayor, Council and staff have dedicated a great deal of time and energy to continue providing our citizens with responsible financial policies. Your leadership, policy development and your courage in making hard choices is appreciated. The Financial Policies and Strategic Plan adopted by the City Council are significant tools that have guided us in our process. The Strategic Plan adopted April 9, 2001 included the following five Goals:

- Goal 1– We will achieve and maintain the City's financial wellness and stability.
- Goal 2 – We will create and maintain a culture and environment where dedicated employees and community members work together to facilitate the delivery of outstanding services.
- Goal 3 – We will manage growth to ensure that it has a positive impact on our community and our quality of life.
- Goal 4 – We will improve the efficiency and effectiveness of City services to fulfill internal and external customer needs.
- Goal 5 – We will improve the efficiency and effectiveness of City services to fulfill internal and external customer needs.

Our continued training is providing us with the knowledge to improve customer services and continually provide methods to implement programs through all effective and efficient methods available. Our budget provides the method to maximize resources to provide the best customer services for less. We continue to improve our budgeting process through our Integrated Planning and Budget process, and will work diligently to provide you with a Resource Plan that outlines the projects we can complete this fiscal year.

The City of Goodyear is truly fortunate to have the many people who support the City's programs. Their unwavering dedication to the mission and goals of the City is visible in the many committee volunteer hours by citizens and business leaders. Their support makes the City the very best place in Arizona to live, work, play, go to school, do business and share our lives. It truly provides Goodyear "A Proud Past, And A Vibrant Future".

Respectfully,

A handwritten signature in cursive script that reads "Stephen S. Cleveland". The signature is written in dark ink and is positioned above the printed name and title.

Stephen S. Cleveland
City Manager

CITY OFFICIALS

Mayor

Jim Cavanaugh

Vice Mayor

Dick Sousa

Councilmembers

Rob Antoniak

Frank Cavalier

Sue Linney

Kenneth Porter

Fred Scott

Senior Management Staff

Stephen S. Cleveland
City Manager

Grant Anderson
Deputy City Manager

Michael Simonson
Presiding Judge

James H. Oeser
City Attorney

Dee Cockrum
City Clerk

Harvey Krauss
Community Development Director

Jerene Watson
Community Initiatives Director

Brian Dalke
Economic Development Director

Larry D. Price
Finance Director

Mark Gaillard
Fire Chief

Kay Wilkinson
Human Resources Director

Jack Blonski
Information and Technology Services Director

Mark Brown
Interim Police Chief

Cato Esquivel
Public Works Director

CITY COUNCIL MISSION STATEMENT

The City Council represents and serves our community as responsible stewards of the public trust. We envision and shape our future by engaging citizen involvement and fostering City staff innovation.

COUNCIL VALUES CHARTER

We Value:

- our proud heritage,
- integrity,
- civility,
- an open, trusting and responsive environment,
- our citizens and staff,
- innovation, creativity and the pioneering spirit, and those attributes that enhance our Quality of Life
 - agricultural preservation
 - open space
 - clean air
 - public safety
 - recreation
 - bike lanes
 - connective parks
 - green belts

ORGANIZATIONAL MISSION, VALUES, VISIONS

MISSION

The City of Goodyear will provide the finest municipal services and promote a quality environment to enhance our community's prosperity through citizen and employee participation. We are committed to the stewardship of resources and the fulfillment of the public trust.

VALUES

In our culture we value:

- The individual.
- The team.
- The customer.

We express this by setting ethical standards and the display of integrity in the performance of our duties.

We expect:

- Each task to have a purpose.
- The individual to step up and lead.
- Positive examples to be set by leadership.

Our exceptions are fulfilled by consistency between our words and our actions.

We believe:

- Our first responsibility is to our internal and external customers.
- In the mission and vision of our organization.

Our beliefs are demonstrated by actions rather than empty promises.

OUR ORGANIZATIONAL CULTURE FOSTERS MUTUAL RESPECT, TRUST AND EMPOWERMENT

VISIONS

- **QUALITY:** Quality is meeting or exceeding customer expectations.
- **FIVE YEAR ORGANIZATIONAL VISION:** The City of Goodyear is respected and recognized as the premier provider of public services. We are the employer of choice attracting and retaining people of integrity who are committed to excellence.
- **CUSTOMER SERVICE:** We know and respect our customers, earning confidence by meeting or exceeding their expectations. We succeed through customer participation, communication, and cooperation.
- **LEADERSHIP:** We are team-oriented, respecting and valuing others. Leadership is by example. We are leaders of leaders, sharing vision, fate and the rewards of our efforts.
- **PARTNERSHIPS:** We base our relationships upon trust, open and honest communication and keeping our commitments. We give full value and deal fairly; we accept no less in return.
- **BUSINESS PROCESSES:** We insist on adding value to the products and services we deliver to our customers. Our fully documented processes are simple, effective, efficient, and easily understood. We continually apply, review and improve them.
- **MEASUREMENTS and DOCUMENTATION:** We continually measure and evaluate our efforts and results. We analyze, document and share our findings with our customers. We use what we learn to improve our processes, maximize our resources, and enhance customer service.
- **TRAINING:** We value people in our customer service culture and invest in continuous, timely, and consistent education and training. We develop and implement training plans to promote individual, team and organizational growth.

HOW TO MAKE THE MOST OF THIS DOCUMENT

The budget document serves two distinct purposes. One purpose is to present the city council and public with a clear picture of the services that the city provides, and of the policy alternatives that are available. The other purpose is to provide city management with a financial and operating plan that conforms to the city's accounting system.

City Council Goals - This section presents the major areas of emphasis for the City in FY 2003-04 which in turn drive many of the budgetary decisions.

Financial Policies and Guidelines - The Goodyear Strategic Financial Plan includes some sample graphs which are updated annually. The purpose of the strategic financial plan is to offset revenue fluctuations through financial mechanisms, rather than through constant changes in city programs and service levels. The Financial Policies establish the framework for overall fiscal planning and management. The policies set forth guidelines for current activities and long range planning.

Budget Message and Budget Summary - These sections provide an overview of the key policy issues and programs.

Mission, Vision, Values - The City has adopted Missions, Visions, and Values statements focused on delivery of the finest municipal services to meet the community needs through the use of best practices and wise stewardship of the public resources and trust. "Customer Services" are central to this endeavor.

Operating Budget - This section includes the departmental budget information on goals, objectives, performance indicators, and staffing.

Capital Improvement Program (CIP) - This section presents the projects budgeted for FY 2003-04, and scheduled through FY 06-07.

Supporting Schedules - This section provides the heart of the document as an operating and financial plan; some of these schedules also serve to meet state reporting requirements.

Glossary - The glossary helps translate some of the budget jargon into plain English.

FY 2003-04 BUDGET SCHEDULE

<u>Date</u>	<u>Action</u>
May 2, 2002	Citizen Survey Results Presented to Council
July 22, 2002	Adopt Non-Utility development Fees
July 26, 2002	Develop Budget Survey Forms for FY02/03 (Staff & City Council)
August 1, 2002 August 15, 2002	Process Budget Survey
August 27, 2002	Debrief FY02/03 Survey Results with Staff
September 23, 2002	City Council Presentation/ Set Public Hearing Date - Utility Rates
December 13, 2002 December 14, 2002	Council Advance - FY03/04 Goals & Objectives
January 9, 2003	Strategic Staff Advance - Outline City Council Goals & Objectives
January 13, 2003	Strategic Plan Update, Capital Improvement Plan Update, Departmental Operational
January 31, 2003	Update, Resource Plan Updated FY 02/03
February 17, 2003	Budget Projections Distributed to Department Heads
February 24, 2003	Budget Kickoff Meeting - Instructions & Training
February 25, 2003 March 13, 2003	Training, Budget Office Assistance, Review of Request, etc.
March 14, 2003	Department Budget Due to Budget Office
March 24, 2003 March 30, 2003	City Manager review
March 31, 2003 April 4, 2003	Department Presentations to City Manager
April 7, 2003 April 9, 2003	Finalize Resource Plan FY 03/04
April 10, 2003 April 11, 2003	Prepare Draft Budget Proposal

May 12, 2003	Hand out Draft Budget Document to City Council
May 19, 2003	1st Budget Worksession with City Council - Receive Direction on Balanced Budget
May 28, 2003	Community Budget Meetings - Designed to Receive Feedback
June 9, 2003	City Council Inauguration
June 11, 2003	Publish first "TNT" Notice in the newspaper (if necessary)
June 16, 2003	Adopt Tentative Budget*
June 18, 2003	Publish second "TNT" Notice in the newspaper.
June 18, 2003 June 25, 2003	Tentative Budget advertised in the newspaper.
June 30, 2003	Hold TNT public hearing on proposed primary tax increase (if necessary).
June 30, 2003	Hold public hearing on budget. Adopt Final Budget for FY 03/04**
July 7, 2003	Adopt property tax levy
July 8, 2003	Forward copy of property tax levy ordinance to County
August 21, 2003	County Board of Supervisors adopts tax levy on or before the third Monday in August.

* After the Tentative budget is adopted, limited expenditure authority is approved. This approval is effective July 1, 2003, the start of the fiscal year. This expenditure authority is generally limited to basic operating expenditures such as: current salaries, utilities, office supplies, etc. Expenditures for new positions, salary changes, new or replacement equipment or capital projects are not approved until the Final budget is adopted.

** After the Final budget is approved, expenditures for new positions, salary changes, new or replacement equipment and capital projects are approved subject to the Purchasing Policy and available funds. Each month the budget is reviewed to compare actual revenues & expenditures to budgeted revenues & expenditures. The adopted budget is adjusted to conform with actual revenues and expenditures.

BUDGET AMENDMENTS

Under the city's expenditure limitation, total expenditures cannot exceed the final appropriation, \$127.543 million in FY 2003-04, once the budget is adopted. The City Council can amend the total appropriations for an individual fund. To guarantee compliance with the expenditure limitation, however, when one fund's total appropriation is increased, another fund's appropriation must be reduced by an equal amount. Amendments to fund total appropriations are by Council Ordinance.

The Mayor is authorized to transfer budgeted amounts between departments within funds. However, any budget revision requiring a transfer from the contingency reserve must be approved by the City Council.

BUDGET BASIS

All government funds (for example, the general fund) are budgeted using the modified accrual basis of accounting. Revenues are recognized when they become measurable and available as net current assets. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. An exception to this general rule includes principal and interest on general long-term debt, which is recognized when due.

Proprietary (for example, the utility enterprise fund) and Pension Trust Funds are accounted for using the accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses are recognized when they are incurred.

The City's Comprehensive Annual Financial Report (CAFR) presents the status of the city's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases this conforms to the way the city prepares its budget. Two exceptions are the treatment of depreciation expenses (these are not shown in the budget, although the full purchase price of equipment and capital improvements is, while purchases of capital improvements are depreciated in the CAFR for enterprise funds) and compensated absences (accrued but unused sick leave) which are treated slightly differently in the budget and in the CAFR.

The Comprehensive Annual Financial Report shows fund expenditures and revenues on both a GAAP basis and budget basis for comparison purposes.

CITY COUNCIL GOALS

NEIGHBORHOOD LIVABILITY

GOAL: Improve the quality level of City services to its citizens.

Strategies:

- Continue code enforcement program activities to reduce graffiti, ensure property maintenance, and maintain property values.
- Improve the City's existing housing stock and neighborhoods by offering Community Development Block Grant (CDBG) funds for a housing rehabilitation program to qualified low and moderate income homeowners.
- Continue improvement of the environment through programs that encourage safe household hazardous waste disposal, recycling, and water conservation.
- All enterprise funds (Water, Sewer, and Sanitation Services) will be self supporting wherein user charges will cover all costs of providing services, including capitalization recovery costs. Program to be phased in over a five year period.
- Offer Goodyear residents of all ages a variety of affordable recreational and leisure activities during the summer months.
- Provide professional, well-trained staff to operate the Goodyear Swim Center with an emphasis on customer safety and facility cleanliness.
- Continued funding levels, in the future, for those social and community services that are needed in the community and provide direct and indirect benefit to Goodyear residents.
- Upgrade computer hardware and software to increase staff efficiency and productivity.
- Through community participation, update and implement the City's General Land Use Plan and Zoning Ordinance.
- Continue to strengthen City's financial foundation.
- Promote the City-School-Developer Partnership Compact.

PUBLIC SAFETY

GOAL: Reduce crime in the City

Strategies:

- Continue Anti-Drug and Anti-Gang Programs including the T.O.P.S. (Teacher, Officer Partnership in Schools); G.R.E.A.T. (Gang Resistance, Education, and Training); Expand Officer Friendly (kindergarten through third grade) and the Safety Awareness Program (grades 4, 5, & 6).
- Continue the well received Citizen Police Academy training twice each year.
- Continue Community Oriented Policing programs.
- Continue Bike Patrol and expand Block Watch.
- Remove graffiti immediately upon identification.

GOAL: Improve the quality and level of public safety services to citizens.

Strategies:

- Expand fire and police services in Estrella Mountain Ranch.
- Implement automated Police and Fire Records Management System.
- Upgrade public safety communications system with emphasis in Estrella Mountain Ranch.
- Expand Fire Department Urban Survival Program in the schools (grades kindergarten through 5^h grade).

ECONOMIC DEVELOPMENT

GOAL: Promote City's economic development through retention, expansion and recruitment of current and future businesses.

Strategies:

- Support the current businesses to maintain and expand job opportunities and economic growth.
- Continue efforts to assist developers in building a sustainable community in Goodyear.
- Support prospective leads to thoroughly analyze and determine value to locate in the City.
- Update Development Impact Fees Plan and implement findings.
- Review current City policies to ensure that growth pays for itself and reimburses City for prior costs of oversizing. Developers will pay for water, wastewater, police, fire, parks, general government, public works and other service additions.
- Support the Enterprise Zone as a tax incentive for existing and future commercial and industrial businesses.
- Initiate, together with the Phoenix Aviation Advisory Board, the preparation of an Economic Development and Land Use Plan for the Phoenix-Goodyear Airport and the surrounding area.
- Implement Goodyear's Strategic Economic Development Plan: A Focus Future; 1) agriculture; 2) tourism and recreation and 3) manufacturing and distribution.
- Form partnerships to retain Luke Air Force Base by planning and acquiring open space and leasing development rights.

PHYSICAL DEVELOPMENT

GOAL: Continue, within financial constraints, the physical development of the City.

Strategies:

- Construct four lane pavement project on McDowell to serve interchanges at Estrella Parkway and Litchfield Road.
- Implement Water Plan and Capital Improvement Plan, and update the Assured Water Supply application.
- Initiate Bullard Interchange partnerships to develop and construct.
- In partnership with Maricopa County Department of Transportation:
 - a) Construct four lanes of pavement plus raised median which is the second phase of Estrella Parkway from Yuma Road north to McDowell and Roosevelt Irrigation Canal.
 - b) Continue to plan and design MC85 from Litchfield road to Cotton Lane as a six lane roadway.
- In partnership with Maricopa County Flood Control District:
 - a) Construct a Bullard Wash lineal park and flood control structure between Lower Buckeye Road and the McDowell Road. Improvements will serve pedestrian, bike and horse traffic.
 - b) Plan and design Loop 303/Cotton Lane Flood Control project between Northern Avenue and the Gila River.

Financial Policies & Guidelines

- Strategic Financial Plan
- Financial Policies

FINANCIAL POLICIES & GUIDELINES

STRATEGIC FINANCIAL PLAN

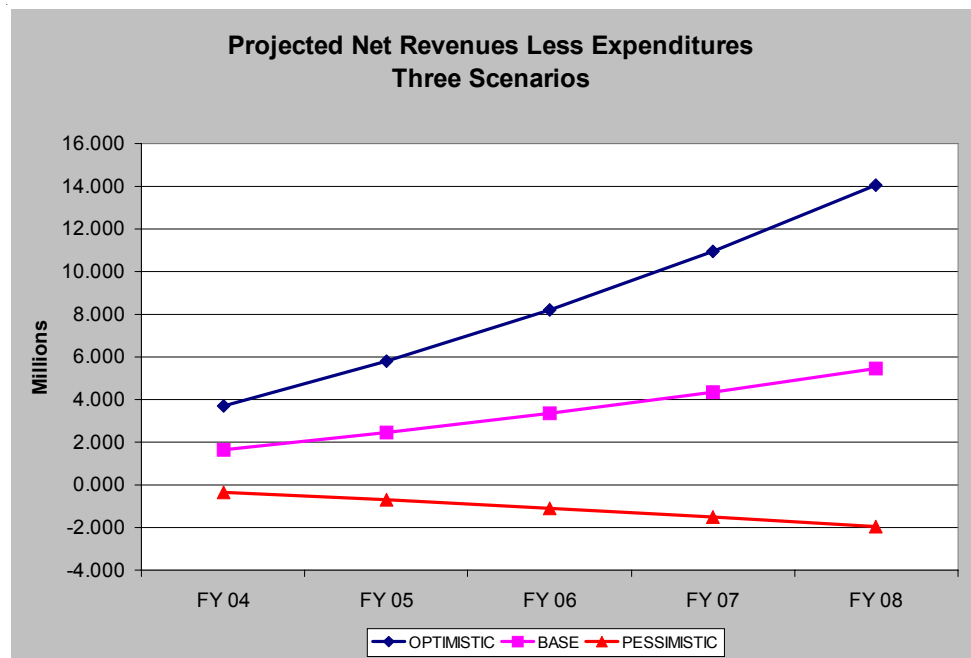
I. Observations

The City's budget is sensitive to unpredictable shifts in the local economy. The chart below shows the variation in future general fund revenues less expenditures based purely on differences in economic conditions. "Optimistic" assumes 10% annual increase in revenues, "Base" assumes 7% annual increase in revenues and "Pessimistic" assumes 4% increase in revenues.

Expenditures increase an average of 5% annually.

Sales tax is a large component of general fund revenues, and many components of the sales tax fluctuate widely. Under virtually any population growth scenario, traditional bond financing for capital projects will be hard pressed to keep up with the

demand for streets, storm sewers, fire stations, and other facilities. The historical property tax rate limit (\$2.10/ \$100 assessed valuation) is about as high as politically acceptable under current circumstances. The absolute level of the tax rate is equally as important as is the "stability" of the rate. User fees, especially water, sewer, and garbage collection fees face the same community pressures and resistance as do taxes.



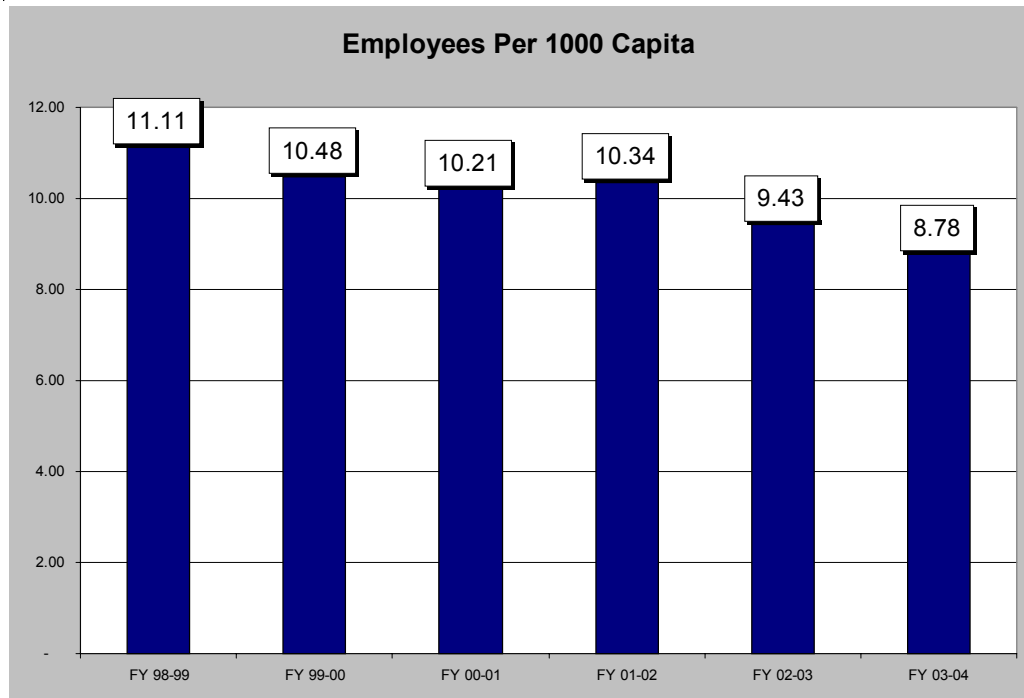
II. Long Term Strategies for Goodyear

There are several long and short-term strategies that can be followed in responding to different financial conditions; some actions can be taken now and in future budgets to make these strategies easier to implement.

A. Staff Levels

In the past, employee costs have been thought to be fixed. It is difficult for any organization to make quick changes in staffing levels. Even if layoffs are made, they must be made early in the fiscal year to have any impact on that year's annual budget. However, layoffs should be avoided and used only as a last resort due to the terrible impact on employee morale and productivity!

In the long run, City staff levels are flexible, especially in the case for staff additions. If necessary, decreases can also be made without tearing apart the organization, as long as there is enough lead-time to let regular attrition help out.



Department	Position
City Manager	1
City Clerk	1
Human Resources	1
Community Initiatives	1
Information Technology	1
Finance	2
Community Development	3
Engineering	3
Police	3
Telecommunications	1
Fire	4
Building Services	1
Water	3
Total	25

Current staff levels will increase slightly to respond to community needs impacting programs, including neighborhood volunteers, support staff, community development, public safety and water distribution.

This will keep the City in a good position to respond to future population growth. Positions per capita have declined over the past five years. Long term forecasting can help in determining the City's ability to sustain higher levels if new programs and services increases are considered in the future.

Fiscal year 03/04 employees per 1000 capita ratio has decreased from 9.43 in FY 02/03 to 8.78.

B. Capital Improvements Program - CIP

The City Council, since FY 93-94, directed that the long-range capital improvements program explore the impact of operating and maintenance costs. The result will be the

	Budget FY 03-04	Percent of Total
Parks & Recreation	7,750,000	10.42%
Public Works Admin.	324,720	0.44%
Streets	12,194,652	16.40%
Public Safety	960,200	1.29%
General Administration	250,000	0.34%
CDBG	200,000	0.27%
Improvement Districts	40,000,000	53.79%
Water	3,094,838	4.16%
Sewer	9,265,257	12.46%
Miscellaneous Projects	330,000	0.44%
Total	\$ 74,369,667	100.00%

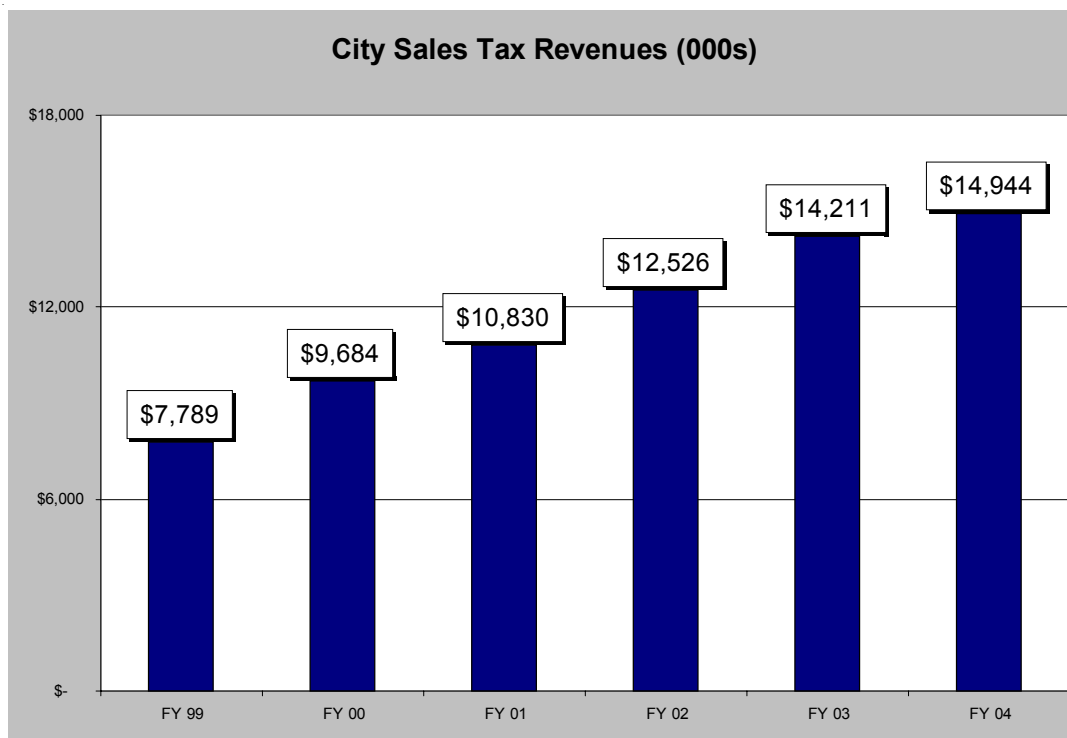
identification of some major operating budget challenges for future years if the capital plan is implemented as scheduled.

Each year a review of long term financial projections should be made before new bonds for water, sewer, street and other capital projects. The City Council adopted a citizen recommended CIP 2000-2020 on June 12, 2000. The new CIP included 380 projects with an estimated cost of \$1.0 billion dollars. The new CIP called for a Special Bond election that was held on September 12, 2000, seeking an additional bonding authority of \$138.8 million dollars. The additional bonding authority is to support the first five to six years of projects. The election passed, authorizing the City to use \$184.3 million dollars of voter approved bonding authorization for capital projects in the following categories.

C. Taxes

Some cities use the property tax rate to make short term adjustments in the operating budget. In Goodyear, however, the state tax limitation and the relatively minor role of this tax source on the operating budget combine to make the property tax fairly ineffective for short-term adjustments. No other local tax sources serve this purpose either.

Therefore, changes in the City's tax structure or tax rates should be viewed in the context of long term finances. A sales tax rate increase, for example, should be made to solve a long-term structural imbalance between revenues and service costs, not to balance a single year's budget. City Sales Tax (CST) revenues are presented below.



III. Short Term Strategies

A. Fund Balance

Cities operate under a balanced budget requirement, but this doesn't mean that revenues must equal expenditures. The beginning fund balance can be added to revenues to cover expenses, or revenues can cover expenses plus fund balance. As a sound financial management practice, however, Goodyear City Council has established a goal of not budgeting fund balance to support long term, ongoing expenses.

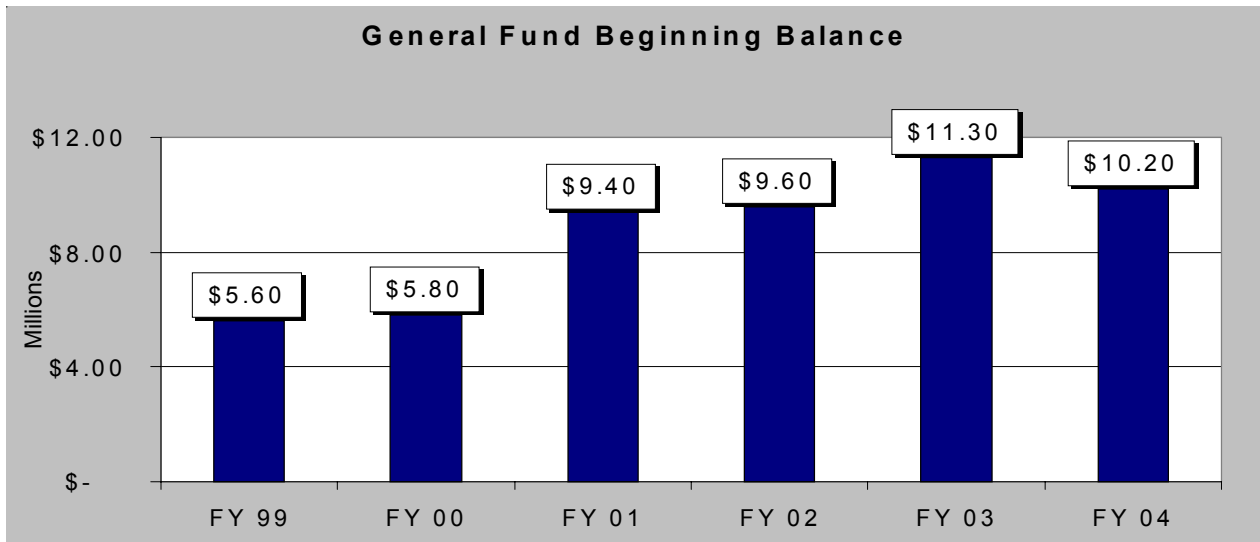
A more important role of fund balance is to cover unanticipated drops in revenue or increases in costs. It can act like a spring to absorb short-term fluctuations in the local economy.

The General Fund balance played this role in FY 1987-88. The housing market began its decline in the spring of 1987. Although we tracked the leading indicators, the magnitude of the decline couldn't be known until well after the close of the fiscal year. Close to \$0.5 million in revenue for the prior year is accrued each June 30, and it takes up to two months (through August 31) for all of it to hit the cash register.

As a result the General Fund balance absorbed the revenue drop since the magnitude of the decline wasn't seen in revenue collections until long after the new budget was adopted and long after the related expenses had been made. During this time in FY 86-87, the fund dropped from approximately \$400,000 to a negative \$29,000 in FY 87-88. Since then, the fund balanced grew to \$5.0 million in FY 96-96 and has reached \$10.2 million in FY 03-04.

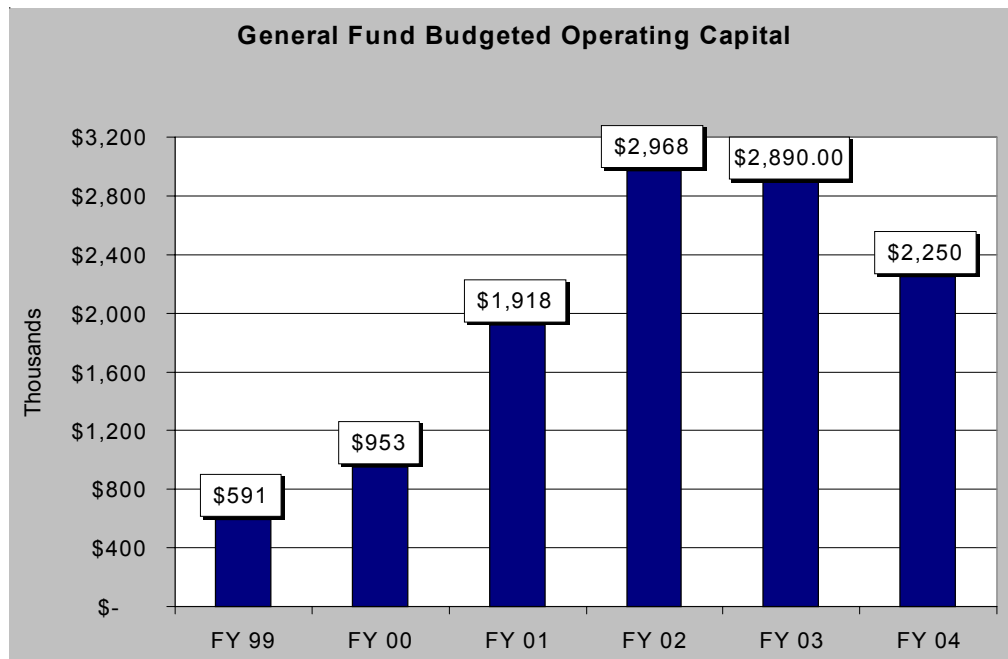
The housing markets and retail sales tax income continued to remain flat and/or negative until FY 93-94. Conscientious budget management monitored this decline. New programs

and staff increases were deferred in preference of achieving charter requirements in FY 93-94 for an amount equal to all legal demands against the treasury for the first four months of the succeeding fiscal year. This requirement is included in each year's budgeting process. The general fund beginning balance is now \$10.2 million in FY 03-04.



B. Operating Capital

Operating capital is often called “pay as you go” capital since projects (street repair) and equipment (cars, desks, pickups) in this category are funded directly from operating revenue, rather than through borrowing against future revenue.



Unlike personnel costs, it is relatively easy to make short term changes to operating equipment and improvements budgets. Services to citizens aren't affected much if vehicle replacements are delayed or sped up in any given budget year, if long term replacement programs are kept. Eliminating the road chip seal program in one year doesn't have major consequences if it is accelerated in the next year.

Like a fund balance, the operating capital can be used as a spring in absorbing economic fluctuations. Construction sales tax is the main source of the City's General Fund money used for one-time expenditures. The City currently utilizes approximately 50% of its local construction sales tax revenue for one-time projects or capital expenditures.

C. Service Contracts

Contracting for services may provide a less expensive alternative in providing city services. A further advantage is that it is easier to vary contract amounts on a year to year basis than it is to vary city staffing levels and overhead costs such as equipment and building space. For these reasons, Goodyear has placed increased emphasis on service contracts in areas such as waste management, water resources, engineering, and specialized legal services.

IV. Implementing the Strategy

There are five steps that can be taken immediately (or in the near future) to prepare for future financial challenges. These are 1) Sales Tax Stabilization; 2) Increasing Operating Capital; 3) Building Fund Balance; 4) Property Tax Stabilization; and 5) Municipal Service Cost Center.

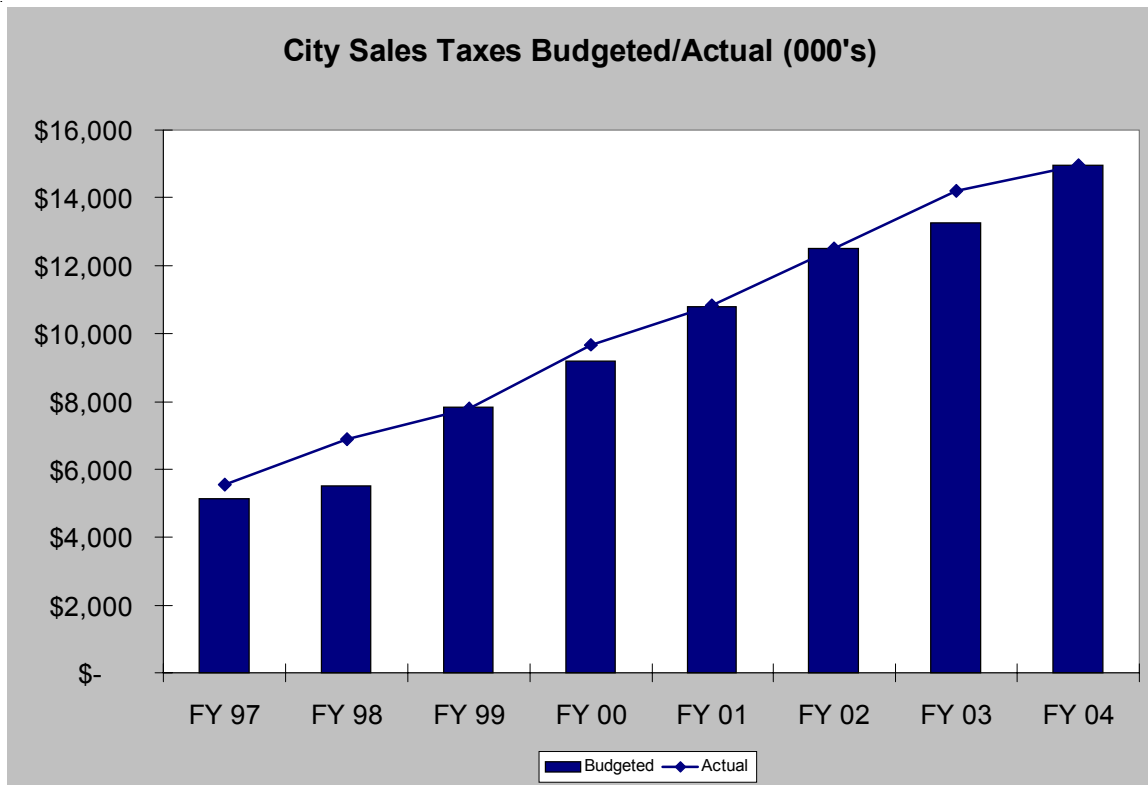
Each is described below.

1. Stabilize Sales Tax

Sales tax, for any government, is an unstable revenue source. Many components of the tax respond quickly and unpredictably to changes in economic conditions. Legislative actions can reduce State Shared Revenues. Unfortunately, City service costs don't vary in the same way.

The best way to stabilize the influence of Goodyear's sales tax on the operating budget is probably the simplest: base the next year's operating revenue estimate on actual collections for the past twelve months. This amount would be adjusted only for changes in the tax rate, not for presumed growth in the tax base.

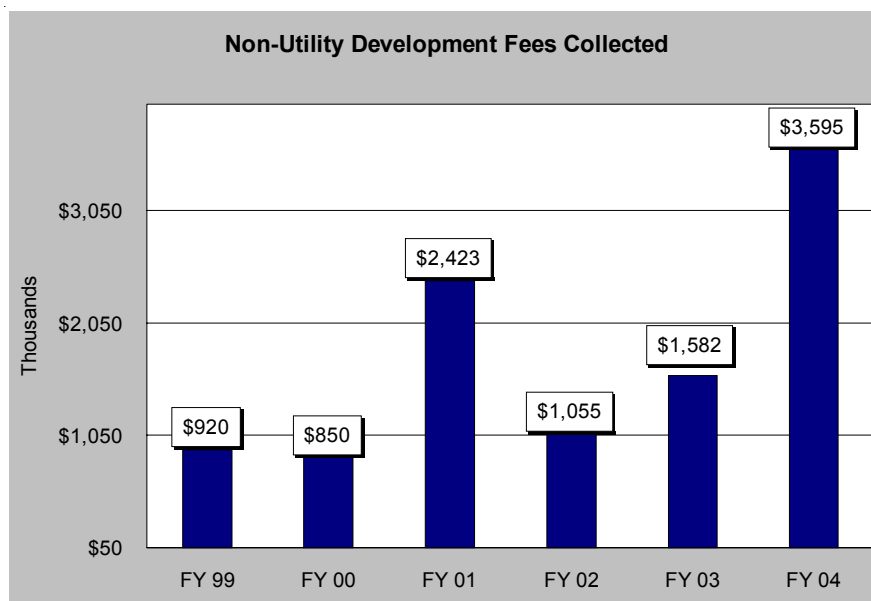
A Council Budget Worksession held on June 10, 1999 discussed this issue. The Council later approved a change from the current policy for FY 99-00. The Retail and Other City Sales Tax revenue categories were projected on a \$218 per capita deflated (GDP Deflator) basis for FY 99-00. The Construction category will be budgeted based on the previous year's actual revenues. Further, 50% of the Construction sales tax revenues were used for Capital purposes only. This change was also used in FY 00-01. Construction sales tax revenue used for capital purposes only totaled 68% for FY 02-03. For FY 03-04, 50% of construction sales tax revenues will be used for capital purposes only.



2. Increase Operating Capital

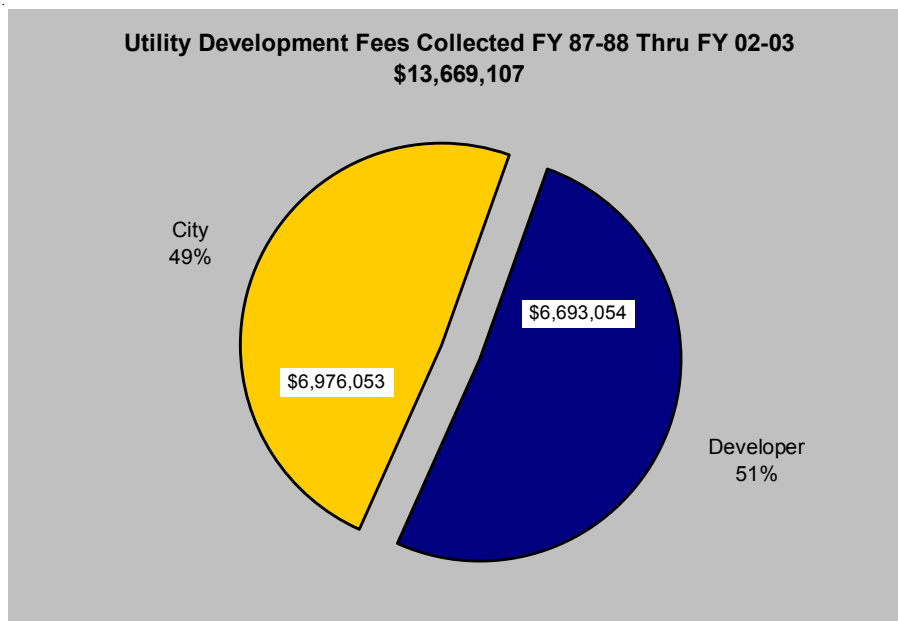
Where possible, pay-as-you-go capital budgets should be restored before adding ongoing budgetary commitments such as staff.

A related policy for the water/sewer utility is to allocate system development (capacity) fees to pay as you go capital, rather than to debt service or operations. Development fees are unstable, and boosting the operating capital budget will in the long run reduce the utility's



interest costs. Further, significant portions of present development fees collected are obligated to development agreement reimbursements and are not available for debt service, etc.

Non-Utility Development Fees collected from FY 97-98 to FY 02-03 totaled \$11,079,650. It is estimated that FY 03-04 non-utility development fees will total \$3,600,000. The City does not collect utility development fees in land areas served by private water and/or sewer companies, or where Community Facilities Districts are established to finance water and sewer infrastructure.



Utility Development Fees collected from FY 87-88 through FY 03-04 totaled \$ 13,669,107. Of this amount, \$6,976,053 is obligated to reimbursement of developers while \$6,693,054 could be used for water and sewer development costs. The City does not collect utility development fees in land areas served by private water and/or sewer companies, or where Community Facilities Districts are established to finance water and sewer infrastructure.

3. Build Fund Balance

Article VI, Section 5, City Charter. Cash Basis Fund

“The Council may create and maintain a permanent revolving fund to be known as the Cash Basis Fund, for the purpose of putting the payment of the running expenses of the City on a cash basis. For this purpose, the Council may provide that from the money collected from the annual property tax levy, and from the money received from other sources, a sum equal to but not less than two and one-half cents on each one hundred dollars of the assessed value of said property may be placed in such fund until the accumulated amount of such fund shall be sufficient to meet all legal demands against the treasury for the first four months or other necessary period of the succeeding fiscal year.”

Cash Basis Fund

Fiscal Year	Secondary Assessed Valuation	\$0.025 Per \$100 AV	Annual Cash Basis Fund Deposit
		Prior Years	19,753
1989	31,519,826	0.00025	7,880
1990	48,549,825	0.00025	12,137
1991	58,885,710	0.00025	14,721
1992	55,210,695	0.00025	13,803
1993	51,512,800	0.00025	12,878
1994	47,423,182	0.00025	11,856
1995	46,525,120	0.00025	11,631
1996	53,323,611	0.00025	13,331
1997	57,589,500	0.00025	14,397
1998	72,745,384	0.00025	18,186
1999	88,767,663	0.00025	22,192
2000	102,219,761	0.00025	25,555
2001	136,500,000	0.00025	34,125
2002	174,405,000	0.00025	43,601
2002	Additional for FY 03-04		1,608,872
2003	222,385,265	0.00025	55,596
2004	264,638,241	0.00025	66,160
Total			<u>2,006,675</u>

Four months of operating expenses for the General Fund in FY 03-04 is \$ 10,785,934 . The Cash Basis Fund of \$ 2,006,675 and the Contingency Fund of \$3,579,952 (total \$5,586,627) is being used to meet the four-month requirement. The Cash Basis Fund is currently under funded by \$5.2 million dollars.

Operating Budget, Section 4, City Financial Policies. General Fund Appropriations

“General Fund appropriations should also include a reserved contingency account amounting to at least 10% of annual sales tax revenues. This will accrue annually and basically serve as a “revenue stabilization” account, and protect the City against swings in sales tax revenues (which is the revenue source most sensitive to changes in the economy).”

The FY 03-04 contingency account is \$3,579,952.

	Budget FY 01-02	Budget FY 02-03	Budget FY 03-04
Beginning Balance	2,720,400	5,290,300	6,322,433
10% City Sales Tax	906,700	1,038,543	1,494,409
Cash Basis Fund	1,663,300	1,942,422	2,006,675
Less expenditures	-	1,948,832	4,009,782
Total	5,290,400	6,322,433	5,813,736
Budget		<u>4,380,433</u>	<u>5,813,735</u>

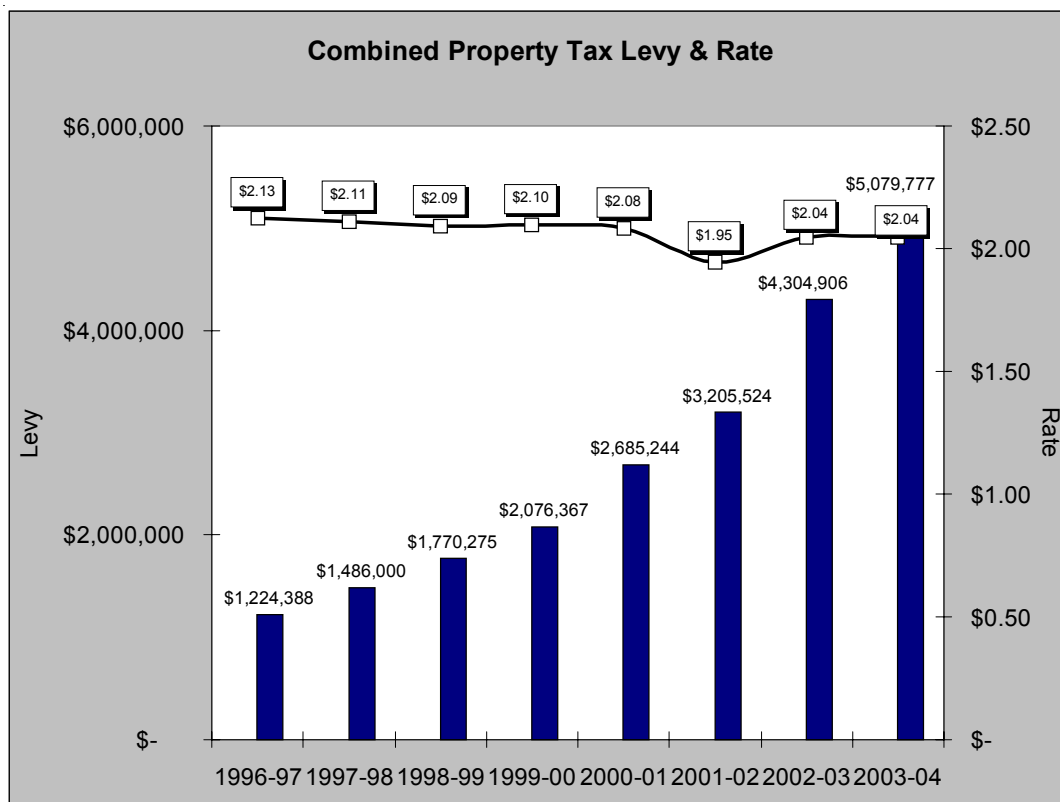
4. Stabilize Property Tax

The Capital Improvement Plan is designed to keep the property tax rate level through the appropriate scheduling of bond sales.

Within this long-term plan, there may be short-term fluctuations in the tax rate depending on construction schedules, interest rates, and other variables. These fluctuations can be countered in the annual budget by varying the primary tax rate and by directing the flow of interest earnings on bond proceeds between the construction and debt service funds. Growth in assessed valuation of property will have the greatest impact on revenues for bond debt services.

Primary Property Tax is intended to cover city-operating costs. Secondary Property Tax is limited by State Constitution to cover bonded debt service.

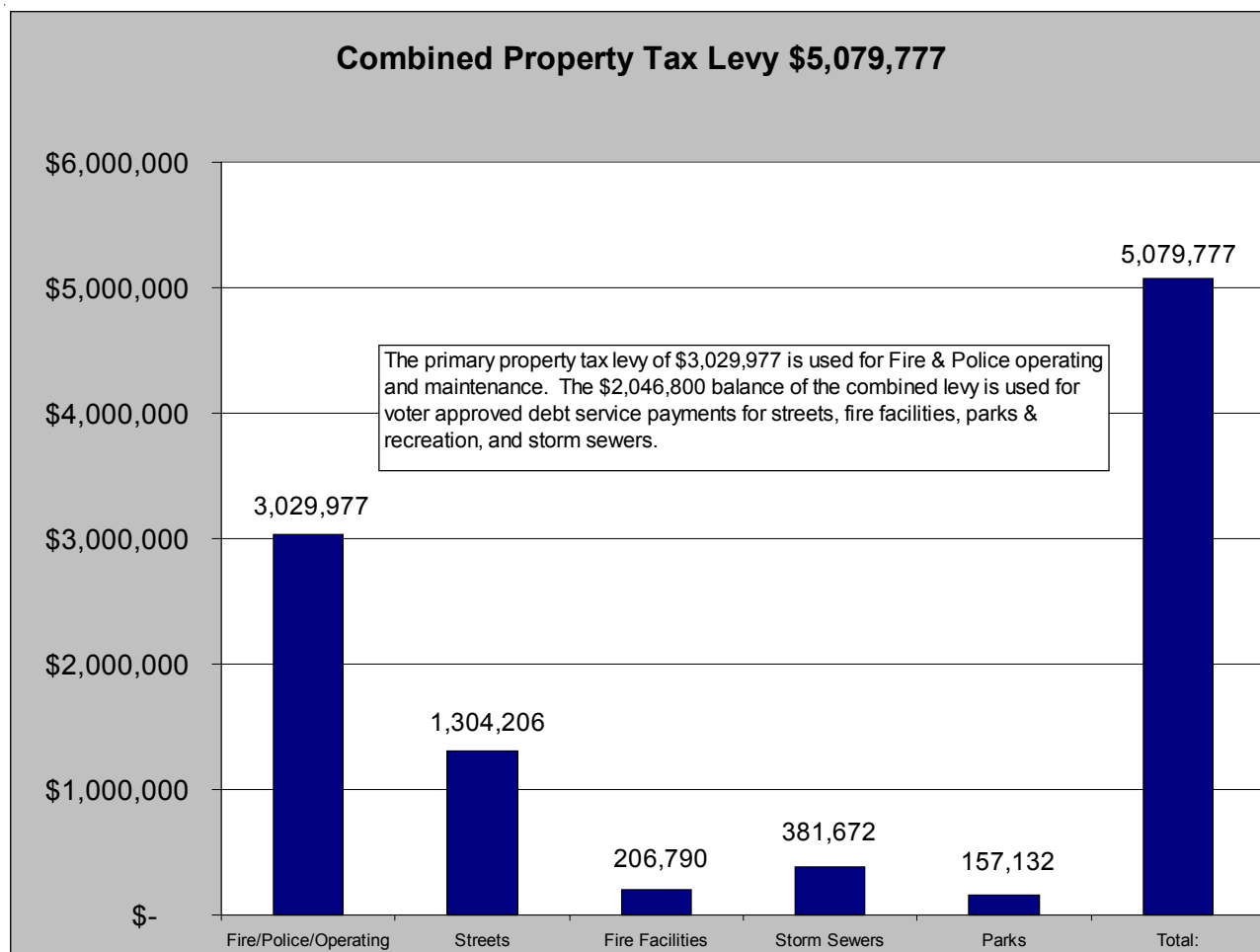
The Primary Property Tax was approved in a Special Election held on May 17, 1988. In FY 94-95, the Primary Property Tax rate was \$1.10 per \$100 of assessed value (AV). The Secondary Property Tax rate was \$1.00 per \$100 of AV. The combined Property Tax rate was \$2.10. It appears that the current tolerance level for the City property tax rate is in the range of \$2.00 to \$2.10 per \$100 of A.V. To stabilize property tax rates also requires stable property assessed valuations. This has not been the case even though the City has experienced significant growth. Legislative changes to the tax rates, successful taxpayer protests on property valuations and County Assessor Office delays all contribute to unstable assessed valuations. The Secondary Assessed valuation table outlined under the Budget Schedules show the volatility of a \$58.9 million dollar AV in 1991 decline to a \$46.5 million dollar AV in 1994 before rebounding. The City has increased its use of the property tax levy to pay for general operating and maintenance costs.



5. Municipal Service Cost Centers

Significant steps were taken in the fall of 1994 to address water and sewer operating and capital costs. A citizen cost study committee presented the City Council with a five-year Business Plan to make the water, sewer and sanitation enterprise funds self-supporting by year 2001. The first rate adjustments were implemented in October 1995. The citizen cost study committee annually reviews the Business Plan and makes recommendations to the City Council on the adequacy of user fees to cover the costs of the enterprise fund services.

In FY 99-00 the committee recommended to the City Council that the Council engage a consulting firm to review and recommend a restructuring of the water and sewer rates and review and recommend adjustments to the water and sewer development fees. The City of Goodyear hired Raftelis Financial Consulting (RFC) to perform a water/sewer user fee rate study that conformed with the Utility Rate Study Committee's recommendations. City adopted the consultant's recommended water and sewer rate structure effective December 2001. The major change was moving sewer user fees from a fixed amount to a fee structure that included both a base amount and a volume charge (using a customer's winter quarter water usage average).



FINANCIAL POLICIES

Introduction

The financial policies establish the framework for overall fiscal planning and management. The policies set forth guidelines for both current activities and long range planning. The policies will be reviewed annually to assure the highest standards of fiscal management. The City Manager and staff have the primary role of reviewing and providing guidance in the financial area to the City Council.

Overall Goals

The overall financial goals underlying these policies are:

1. *Fiscal Conservatism*: To ensure that the City is at all times in a solid financial condition. This can be defined as:
 - A. Cash Solvency - the ability to pay bills.
 - B. Budgetary Solvency - the ability to balance the budget.
 - C. Long Run Solvency - the ability to pay future costs.
 - D. Service Level Solvency - the ability to provide needed and desired services.
2. *Flexibility*: To ensure that the City is in a position to respond to changes in the economy or new service challenges without an undue amount of financial stress.
3. *Adherence to the Highest Accounting and Management Practices*: As set by the Government Finance Officers' Association standards for financial reporting and budgeting, by the Governmental Accounting Standards Board and other professional standards.

Operating Budget

1. Ongoing operating costs should be supported by ongoing, stable revenue sources. This protects the City from fluctuating service levels, and avoids crises when one-time revenues are reduced or removed. Some corollaries to this policy:
 - A. Cash Balance should be used only for one-time expenditures such as, CIP projects, capital outlay, increasing reserves or contingency funds, and/or paying off outstanding debt.
 - B. Ongoing maintenance costs, such as street resurfacing or swimming pool replastering, should be financed through operating revenues, rather than through bonds.
 - C. Fluctuating federal grants should not be used to finance ongoing programs.

2. Revenues from growth or development should be targeted toward costs related to development, or invested in improvements that will benefit future residents or make future service provision efficient. While it is tempting to use growth-related revenue to support current operations, doing so can lead to a crisis when the growth rate decreases. This policy implies a commitment to identifying the portions of the City's revenue stream that result from growth.
3. General Fund appropriations should include a reserved contingency account equal to the first four (4) months operating expenses from the prior fiscal year.
4. General Fund appropriations should also include a reserved contingency account amounting to at least 10% of annual sales tax revenues. This will accrue annually and basically serve as a "revenue stabilization" account, and protect the city against swings in sales tax revenues, (which is a revenue source sensitive to changes in the economy).
5. Enterprise Funds should be self-sufficient. They should include a sufficient unappropriated fund balance to absorb fluctuations in annual revenue. Wherever possible, enterprise funds should be charged directly for "overhead" services, rather than using an indirect service transfer. These services include such things as employee fringe benefits, insurance costs, and telephone charges. Provision should also be made for interdepartmental charges for services such as solid waste disposal (landfill) and vehicle repair, when this is practical. Operational revenue should be great enough to cover capital costs and replacement.
6. Replacement of vehicles, equipment, and office space will be funded through the Depreciation/Replacement Reserves. A rate structure will be established annually to provide sufficient funds for replacement of each item.
7. A financial forecasting model should be developed to annually test the ability of the City to absorb operating costs due to capital improvements, and to react to changes in the economy or service demands. This annual forecast should cover at least five years.
8. Laws and policies on limitations on revenue sources should be explicitly addressed in the budget process. These include:
 - A. Annual Local Transportation Assistance Funds (LTAF) must be devoted to street maintenance and potentially for parks and the arts.
 - B. No more than one half of the prior year's Highway User Revenue Fund (HURF) can be used for debt service (A.R.S. 48-689).
 - C. When the City's population reaches 30,000, it must maintain its level of general fund support in street maintenance and operations, as provided by state law (A.R.S. 28-1598)

Debt Management

1. Short term borrowing or lease-purchase contracts should be considered for financing major operating capital equipment when the Finance Director along with the City's financial advisor determines and recommends that this is in the City's best interest. Lease/purchase decisions should have the concurrence of the appropriate operating manager.
2. Annual short-term debt payments should not exceed 5% of annual revenue or 20% of total annual debt.
3. Annual debt service on long term general obligation debt should not exceed 10% of annual general fund revenues.
4. City of Goodyear Public Improvement Corporation - lease payments are funded by an excise tax pledge. Requires a "coverage ratio" 1.50 to 1.00 of pledged excise tax revenue to debt payment.
5. Maintain and sell new General Obligation bonds only when the combined Property Tax Rate range of \$2.00 to \$2.10 can be achieved.
6. Maintain Bond rating of at least Baa1 from Moody's or Standard and Poore's.
7. Enterprise Funds should finance water and sewer bonds sales where appropriate.
8. Bonds should not be financed by General Funds unless necessary. If General Funds finance bonds, the combined annual debt service shall not exceed five percent (5%) of the current three years average operating revenues of the General Funds. City Construction Sales Tax revenues will not be included in the computing the average.

Budget Amendment Policies

1. Total Fund Appropriation Changes must be approved through City Council Resolution. These amendments must also comply with the City's Alternative Expenditure Limitation. In order to provide flexibility to respond to unanticipated increases in revenues, 10% of the total operating budget should be set aside as a contingency appropriation (as long as this contingency is backed by available fund reserves).
2. Uses of contingency appropriations must be specifically approved by the City Council. This may be by Council motion rather than resolution.
3. Shifts in appropriations within fund totals may be made only upon approval of the Mayor. Procedures for appropriations transfers and delegation of budget responsibility will be set by the City Manager.

Budgetary Control System

1. Monthly budget status reports will be reviewed by the City Manager and presented to the full City Council.
2. Annually update Strategic Financial Plan in order to validate and adjust the Plan and assumptions to remain viable and in compliance with State Statutes.
3. Community Relations annual budget will be limited in its growth. Increase will be no greater than the percentage of growth in retail sales tax from prior two calendar years.

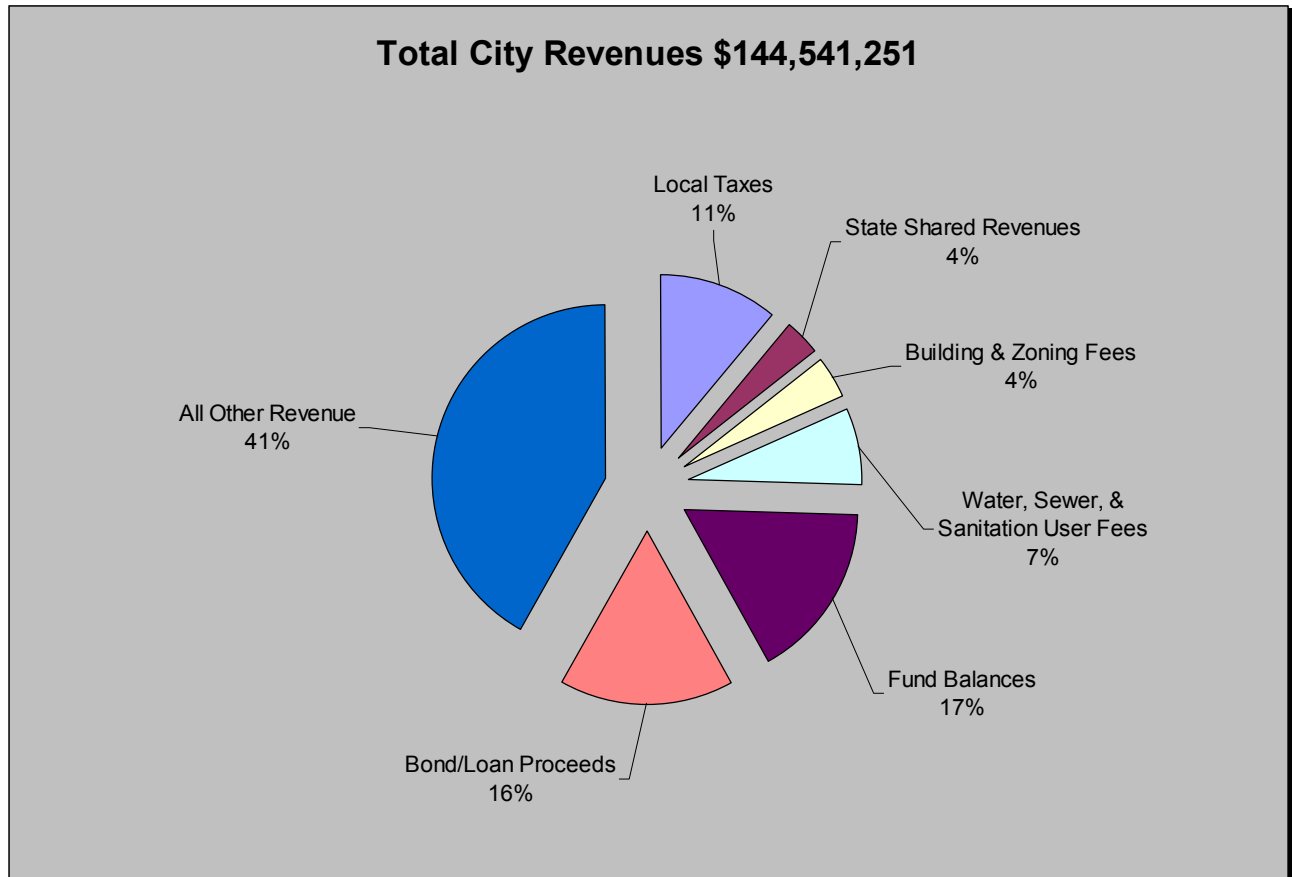
Revenue Policies

1. A diversified and stable revenue system will be maintained to ensure fiscal health and absorb short run fluctuations in any one revenue source.
2. User fees for all operations will be examined annually to ensure that fees cover direct and indirect cost of service. Rate adjustments for enterprises will be based on five-year enterprise fund plans.
3. Development fees for one time capital expenses attributable to new development will be reviewed annually to ensure that fees match development related expenses.
4. Cost analysis should be performed for all services in order to determine if fees collected are covering cost of service.

Capital Budget

1. A long-range capital improvement plan should be prepared and updated each year. This plan may include (in years other than the first year of the plan) “unfunded” projects that carry out the City’s strategic and general plans, but it should also include a capital-spending plan that identifies projects that can be completed with known funding sources.
2. Each department must, when planning capital projects, estimate the impact on the City’s operating budget over the next three to five years.
3. Amendments to capital appropriations fall under the same guidelines as changes to the operating budget noted above, with one exception—any project change exceeding \$30,000 should receive specific City Council approval. This approval can be by motion rather than resolution, and may accompany a recommendation for award of bid, change order, or other Council action. While this approval is not a strict legal requirement, it serves both to keep the Council informed on capital project activity and funding, and ensures that revisions of project priorities are in line with Council expectations. Monthly status reports will be reviewed by the City Manager and then presented City Council.

The funding sources for the FY 03-04 budget total \$144,541,251. Of this total, \$23,954,716 or 16.57% are the beginning fund balances. Revenues are projected to be \$120,586,535 or 83% of total sources.



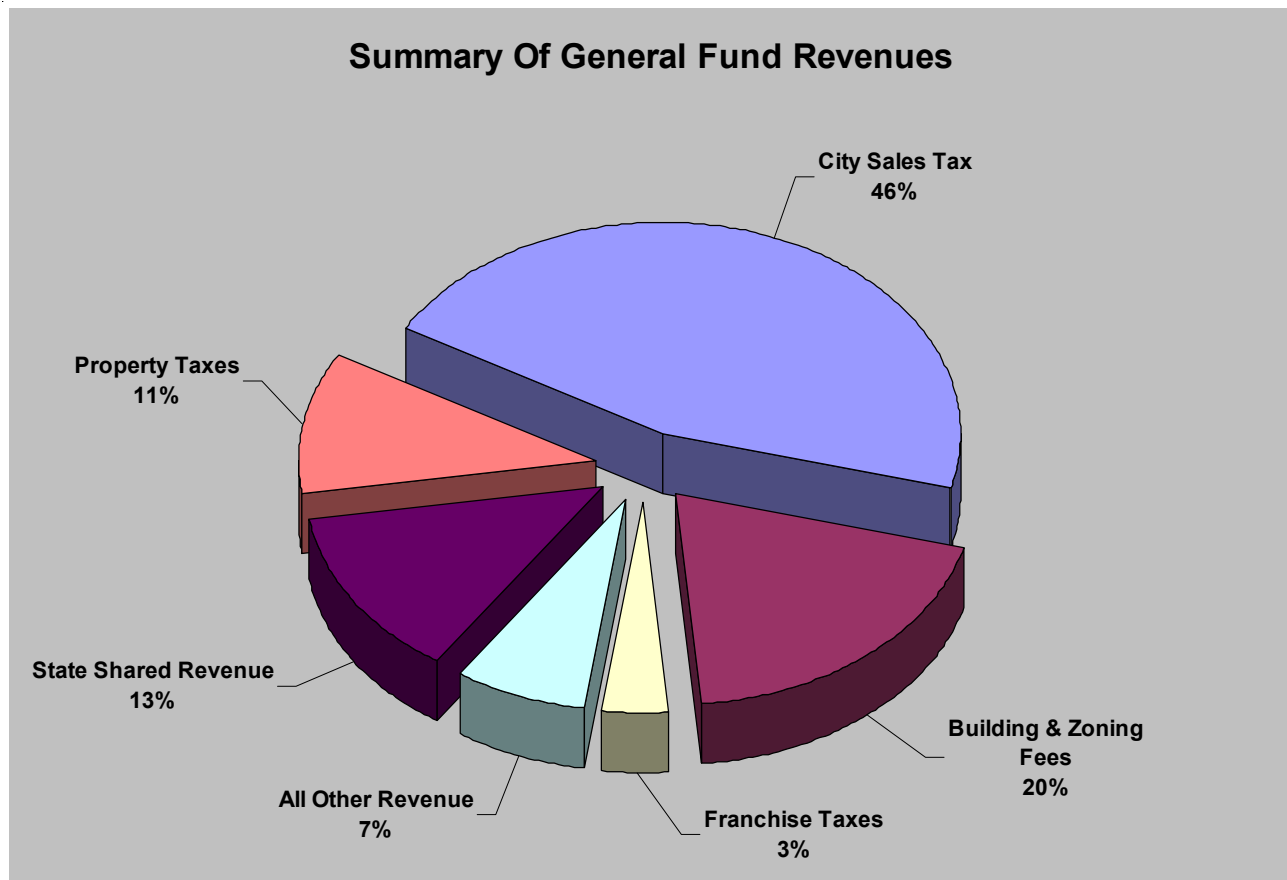
Local Taxes	15,906,413	11.00%
State Shared Revenues	5,079,807	3.51%
Building & Zoning Fees	5,429,842	3.76%
Water, Sewer, & Sanitation User Fees	10,392,468	7.19%
Fund Balances	23,954,716	16.57%
Bond/Loan Proceeds	23,199,551	16.05%
All Other Revenue	60,578,454	41.91%
	144,541,251	100.00%

GENERAL FUND SUMMARY

The General Fund includes all city departments with the exception of the utility enterprise departments, streets, debt service, capital improvements, and programs directly funded from grants and trusts.

General Fund Revenues

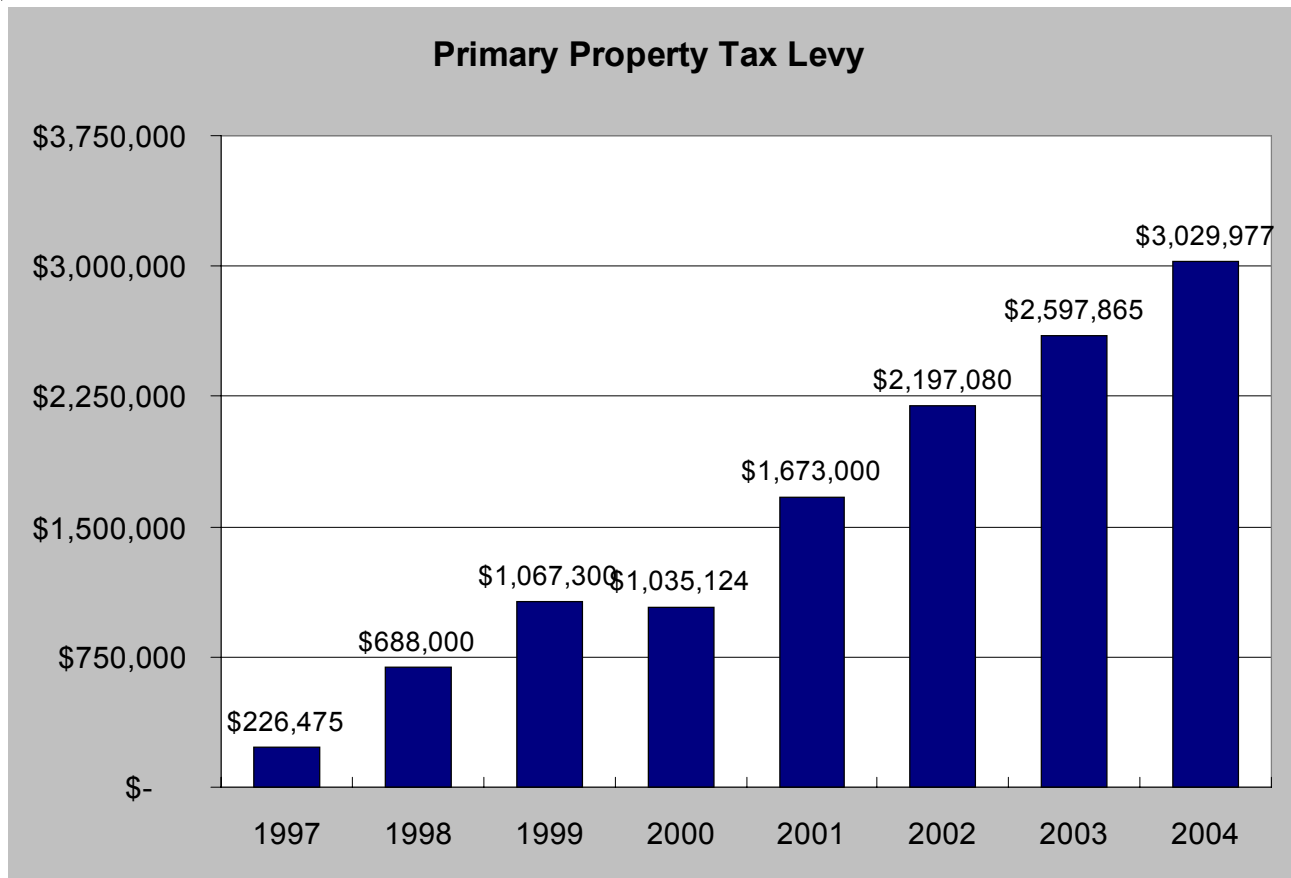
Total resources available for FY 03-04 expenditures include an estimated beginning fund balance of \$10,232,720 , and revenues of \$29,964,836 (operating \$27,714,836 and capital \$2,250,000). Total available resources, for FY 03-04, are \$40,197,556.



The City continues a conservative approach to revenues and expenditures for next year. This is consistent with the adopted City strategic financial plan and the City financial policies established in FY 94-95. The City is anticipating the continued level of growth in FY 03-04 as was experienced in the last fiscal year. Construction activity is estimated to be 15% below FY 02-03 activity.

General Fund Revenues	Budget FY 02-03	Estimated FY 02-03	Projected FY 03-04
City Sales Tax	\$ 10,396,435	\$ 11,321,246	\$ 12,694,093
Building & Zoning Fees	4,100,000	5,429,842	5,429,842
Franchise Taxes	817,936	836,800	962,320
All Other Revenue	2,022,283	2,034,327	1,970,282
State Shared Revenue	3,939,432	4,050,000	3,628,322
Property Taxes	2,597,865	2,597,865	3,029,977
Total	\$ 23,873,951	\$ 26,270,080	\$ 27,714,836

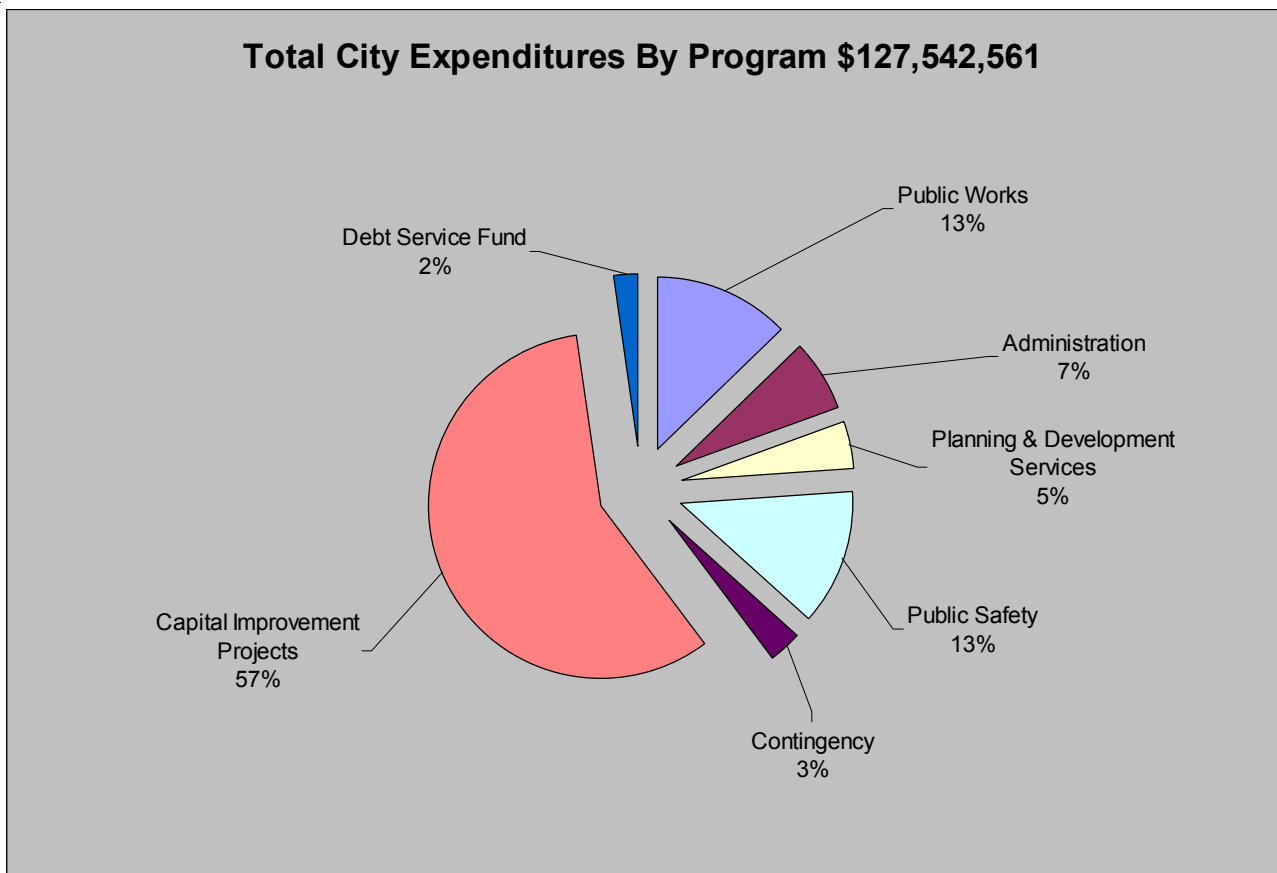
Property Tax - Given estimates of 19% increases in the City's assessed valuations, a primary property tax rate of \$1.2691 per \$100 assessed value will result in revenues of \$3,029,977. The assessed value for secondary tax purposes will generate \$2,049,800 at a rate of \$0.7746 per \$100 assessed value for payment of principal and interest (the secondary levy is applied directly to the Debt Service Fund). The total tax rate is estimated to be \$2.04 per \$100 assessed value. The City has maintained the same property tax levy from the previous fiscal year.



BUDGET SUMMARY

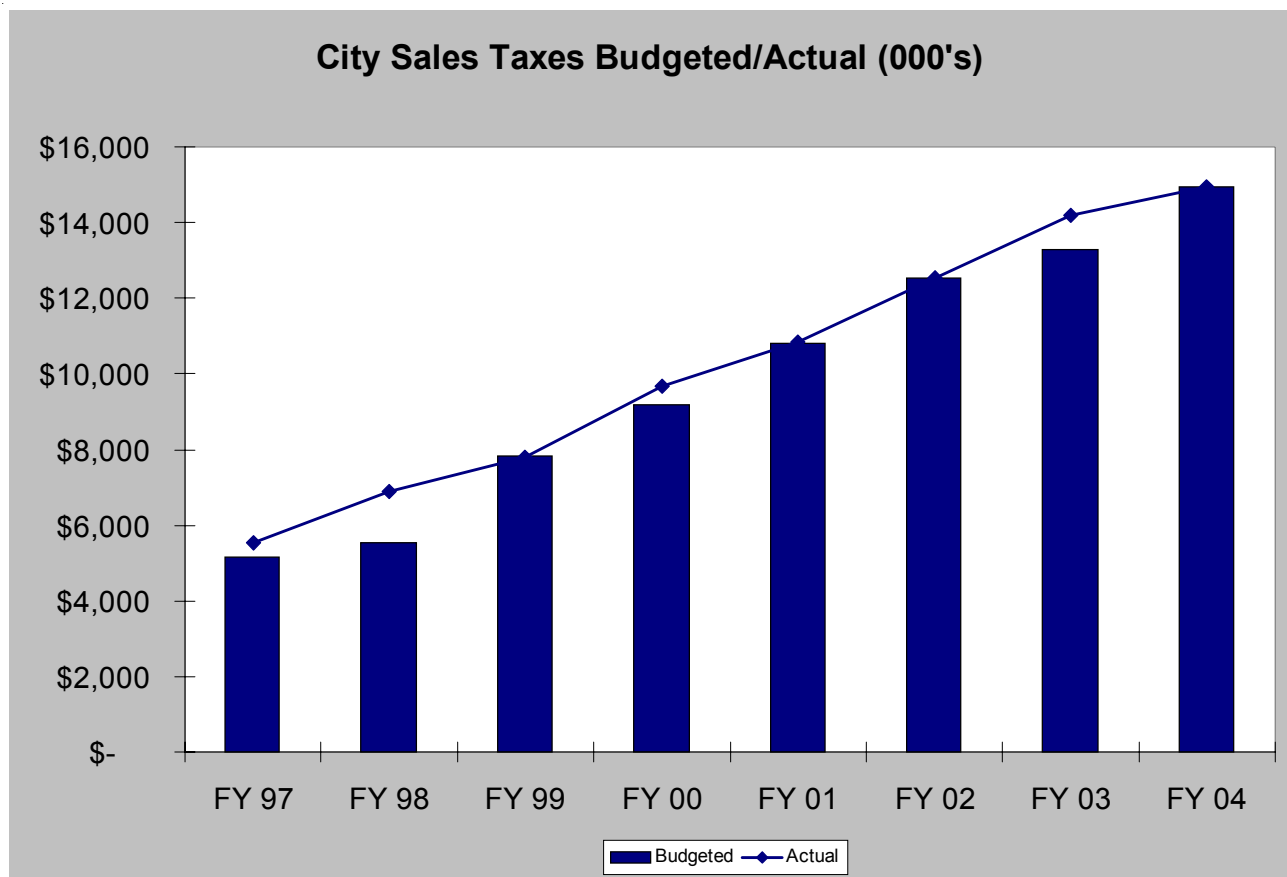
CITY OF GOODYEAR'S FY 03-04 BUDGET SUMMARY

The total proposed budget for FY 03-04 is \$127,542,561 including transfers. Of this total budget, \$16,232,032 or 12.73% supports the Public Works programs. \$8,391,731 or 6.58% supports the Administration programs. Planning & Development Services amount to \$5,783,095 or 4.53%. Debt Service is supported by \$2,667,080 or 2.09%. Public Safety programs amount to \$16,519,005 or 12.95%. The Contingency Fund equals \$3,579,952 or 2.81%. The Capital Improvements Program represents the largest expenditure in the budget amounting to \$74,369,667 or 58.31%.

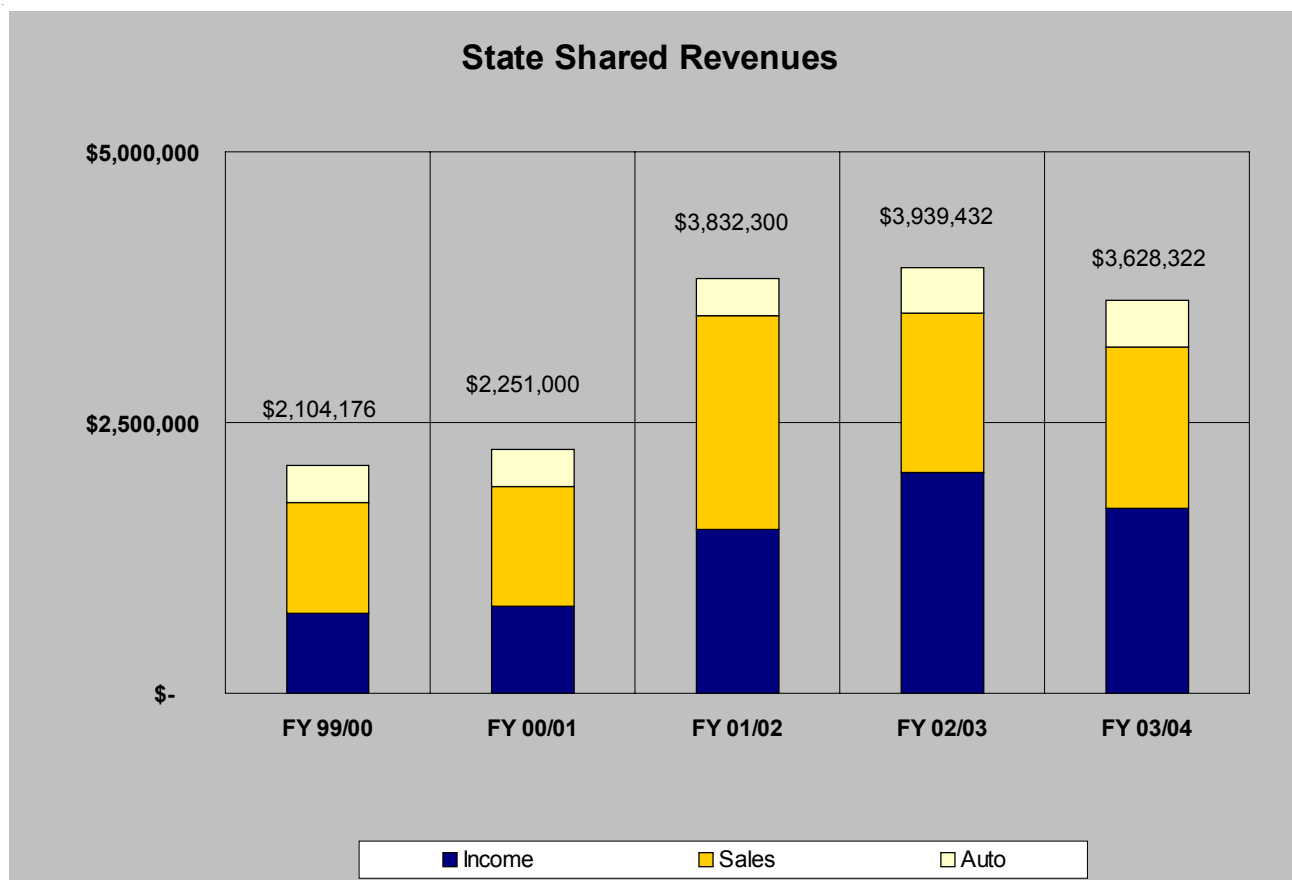


Franchise Fees - Franchise fees are projected to increase 15% over the prior twelve-month period. The fees are based on the gross receipts of the applicable utility franchises (cable, electric, and gas). The increases in the revenues are due to residential development continuing as in FY 02-03.

City Sales Tax - Revenue estimates are \$733,000 above estimates for City Sales Tax collections from FY 02-03. City Sales Taxes account for approximately 46% of the General Fund revenues and are estimated to increase above last year's collections to \$14,211,246 projected. The City is estimated to collect \$4,500,000 in Construction Sales Tax for FY 03-04. Financial policy calls for 50% of the Construction Sales Tax revenues (\$2.25m) to be used for one-time expenditures and the remaining 50% for the operating budget.



State Shared General Fund Revenues - The State of Arizona shares a portion of its sales, income, and motor vehicle taxes with cities, based on a formula set by state law. The Arizona State Department of Revenue (ADOR) provides estimates for these revenues. The formula for sharing state revenues is based on census population figures. The City's share of revenues increased \$1.6 million annually in FY 01-02 as a direct result of the 2000 Census. The state shared revenues for FY 03-04 are estimated as follows: sales tax \$1,496,120, income tax \$1,706,817, vehicle tax \$425,385, for a total of \$3,628,322.

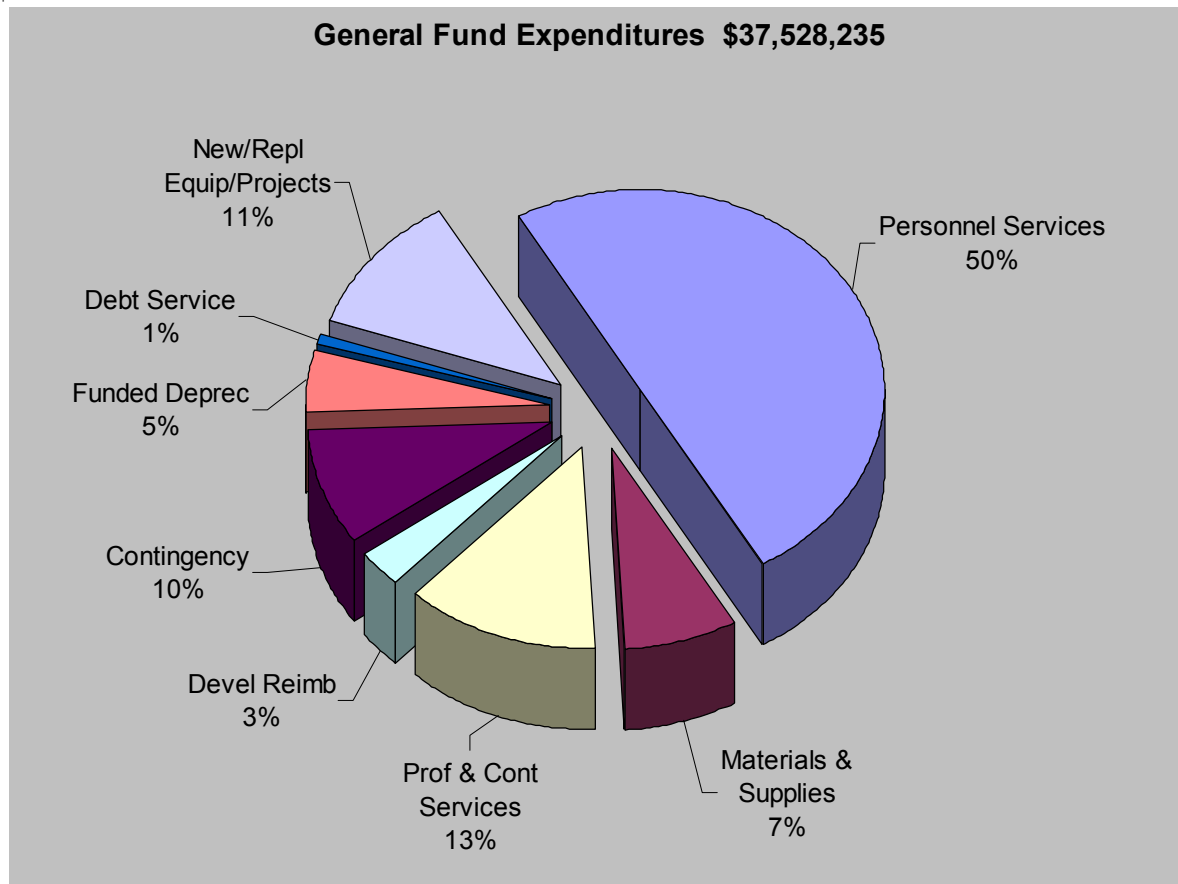


State Shared Revenues	FY 99/00	FY 00/01	FY 01/02	FY 02/03	FY 03/04
Income	\$741,167	\$800,000	\$1,511,300	\$2,040,589	1,706,817
Sales	\$1,025,053	\$1,102,000	\$1,972,000	\$1,473,458	1,496,120
Auto	\$337,956	\$349,000	\$349,000	\$425,385	425,385
Total	\$ 2,104,176	\$ 2,251,000	\$ 3,832,300	\$ 3,939,432	\$ 3,628,322

Building & Zoning Fees - License and permit fees include building permits, right-of-way permits, and plan check fees and rezoning fees. The FY 03-04 revenues for building and zoning fees are consistent with construction activity for the prior twelve-month period. The estimated revenues for FY 03-04 are \$5,429,842 compared to \$4,100,000 budgeted for FY 02-03. Building and Zoning Fees are estimated for FY 03-04 to be \$5,429,842. Our conservative estimates indicate no growth in this area for the next fiscal year.

General Fund Appropriations

Total General fund expenditures for FY 03-04 are \$37,528,235 including transfers. The expenditures consist of personnel services, materials and supplies, professional and contract services, debt service, funded depreciation, contingency, new and replacement equipment, projects and transfers.



General Fund Expenditures	FY 01/02	FY 02/03	FY 03/04
Personnel Services	9,864,379	15,969,071	18,740,884
Materials & Supplies	2,035,483	2,437,284	2,756,219
Prof & Cont Services	3,430,401	4,175,597	4,821,823
Devel Reimb	-	720,000	1,091,350
Contingency	286,899	4,380,433	3,579,952
Funded Deprec	-	1,561,308	1,795,502
Debt Service	-	340,000	321,785
New/Repl Equip/Projects	2,528,250	3,836,856	4,420,720
Total	18,145,412	33,420,549	37,528,235
Transfers	3,329,329	2,597,361	3,553,766

Transfers to Other Funds - \$ 3,553,766

There are two transfers from the General Fund to other funds. The first is (\$617,280) cover debt service. The second is (\$809,813) to the Highway User Fund to support street operations and maintenance. There was one transfer to the General Fund of \$1,784,863 from the Water, Sewer and Sanitation Enterprise Funds to cover operational costs associated with those funds.

There was one transfer in capital funds from the General Fund for (\$436,810) to cover a shortfall in the Highway User Fund.

Personnel Services - \$ 18,740,884

Personnel expenditures consist of the current staffing of 255 positions plus additional 25 positions.

The personnel services expenditures consist of salaries and wages, employee retirement, part-time salaries, health insurance, overtime, Workman's Compensation insurance, FICA/Medicare, uniform allowance, employee awards.

Also included is a 5% provision for employee advancement opportunity.

Materials and Supplies - \$ 2,756,219

Materials and Supplies consist of all utility costs, maintenance costs, office & operating supplies.

Professional and Contract Services - \$ 4,821,823

All professional service agreements and contracts, travel, training, conferences, special events, etc. are included in this element of the budget. Contracting for services may provide a less expensive alternative in providing city services. A major advantage is that it is easier to vary contract amounts on a year-to-year basis than it is to vary city staffing levels and overhead costs such as equipment and building space.

Contingency - \$ 3,579,952

The contingency fund is used for unanticipated expenses.

Debt Service - \$ 321,785

The debt service consists of the principal and interest payments for the new Interim Office Building.

Funded Depreciation - \$ 1,795,502

The funded depreciation element is an amount of funds placed in a reserve each year for future capital outlay purchases.

New and Replacement Equipment and One Time Projects - \$4,420,740

Developer Reimbursements - \$ 1,091,350

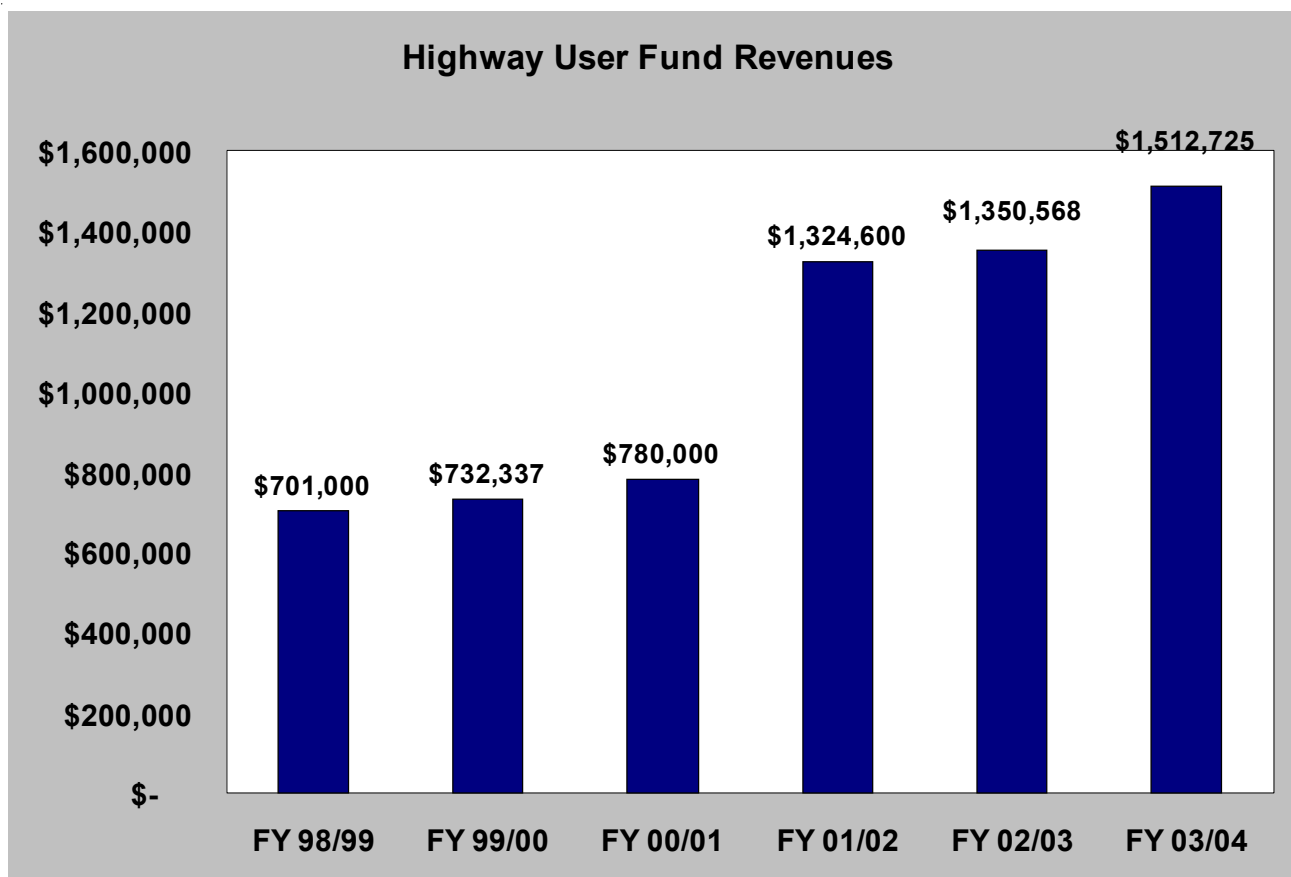
This element includes reimbursements to sales tax generators that have added 'net new' sales tax dollars to the City's general fund in accordance with specific development agreements.

HIGHWAY USER FUND SUMMARY

The Highway User fund includes all direct expenditures of the street department.

Highway User Fund Revenues

Total resources available for FY 03-04 expenditures include transfers from the enterprise fund of \$809,813, transfers from the capital fund of \$286,810 and revenues of \$1,512,725. Total available resources for FY 03-04 are \$2,609,348.



Summary of projected revenue sources:

Gas Tax - The gas tax revenues are received from the State based on a complex formula set by State law. The Arizona Department of Transportation (ADOT) provides estimates for the gas tax. Revenue estimates are \$1,309,752.

Operating Budget

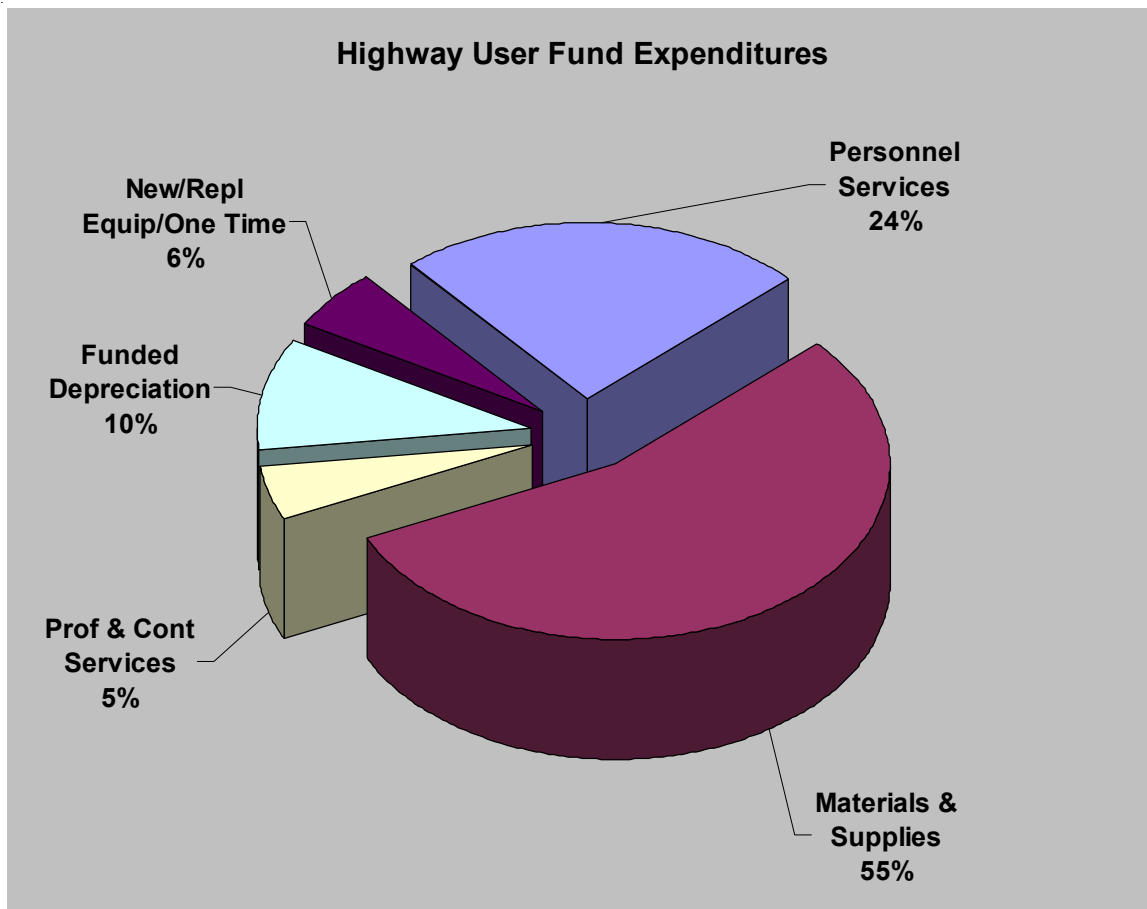
- Mayor & Council
- Municipal Court
- City Attorney
- City Prosecutor
- Human Resources
- Risk Management
- City Manager
- Administrative Support Services
- City Clerk
- Economic Development
- Community Initiatives
- Finance
- Community Facilities Districts
- Budget and Research Office
- Information & Technology Services
- Community Development
- Engineering
- Aquatics Facility
- Recreation
- Public Works Administration
- Fleet Services
- Parks
- Facilities Management
- Streets
- Building Safety
- Water
- Water Reclamation Facility
- Soil Aquifer Treatment (SAT) Site
- Wastewater Collection System
- Corgett Water Reclamation Facility
- Sanitation
- Police
- Police Telecommunications
- Fire
- Contingency
- Debt Service
- Capital Improvement Program (CIP)

Lottery - The lottery revenues are received from the State based on a formula set by State law. The Arizona Department of Revenue provides estimates for the lottery revenues. Revenue estimates are \$141,733 .

Miscellaneous Revenue - \$61,240

Highway User Fund Appropriations

FY 03-04 Highway User Fund expenditures are proposed to be \$2,609,348. The proposed expenditures consist of personnel services, materials and supplies, professional and contract services, debt service, funded depreciation, new/replacement equipment and developer reimbursements.



Highway User Fund Summary of Expenditures

HURF Appropriations

	Actual FY 01-02	Budgeted FY 02-03	Estimated FY 02-03	Budget FY 03-04
Personnel Services	\$552,534	591,835	558,491	668,856
Materials & Supplies	1,277,942	1,443,553	1,579,239	1,516,482
Prof & Cont Services	309,767	140,712	169,171	137,200
Funded Depreciation	215,508	247,834	247,835	285,010
New/Repl Equip/One Time	350,116	578,200	10,200	151,800
Total	2,705,867	3,002,134	2,564,936	2,759,348

Personnel Services - \$ 668,856

Personnel expenditures consist of the current staffing of 10 positions.

The personnel services expenditures consist of salaries and wages, employee retirement, part-time salaries, health insurance, overtime, workman's comp. Insurance, FICA/Medicare, uniform allowance, employee awards.

Also included is a 5% provision for employee advancement opportunity.

Materials and Supplies - \$ 1,516,482

Materials and Supplies consist of all utility costs, maintenance costs, office & operating supplies.

Professional and Contract Services - \$ 137,200

All professional service agreements and contracts, travel, training, conferences, special events, etc. are included in this element of the budget. Contracting for services may provide a less expensive alternative in providing city services. A major advantage is that it is easier to vary contract amounts on a year-to-year basis than it is to vary city staffing levels and overhead costs such as equipment and building space.

Funded Depreciation - \$ 285,010

The funded depreciation element is an amount of funds placed in a reserve each year for future capital outlay purchases.

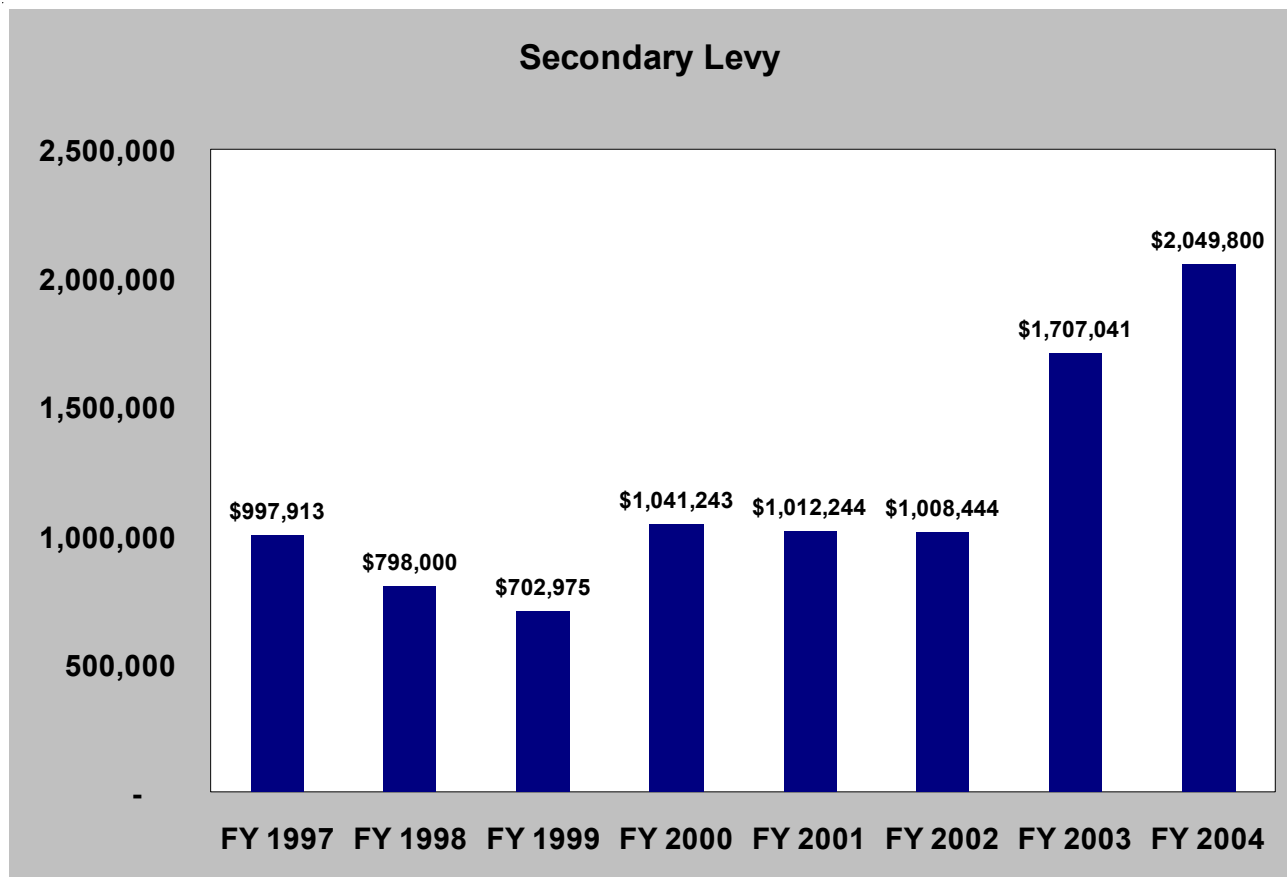
New and Replacement Equipment - \$ 151,800

DEBT SERVICE FUND SUMMARY

The Debt Service fund includes the principal and interest expenditures of the City's General Obligation bond issues, and Revenue bond issues. The Debt Service fund does not include the Enterprise fund debt service payments.

Debt Service Fund Revenues

Secondary Property Tax - Given estimates of a 19% increase in the City's assessed valuation, the assessed value for secondary tax purposes will generate \$2,049,800 at a rate of \$0.7746 per \$100 assessed value for payment of General Obligation Bond principal



and interest payments. The secondary rate has increased from \$0.5782 in FY 02/03 to \$0.7746 in FY 03/04.

Debt Service Fund Expenditures

Total Debt Service Fund expenditures for FY 03-04 is proposed to be \$2,667,080. The debt service payments are for the following types of issues:

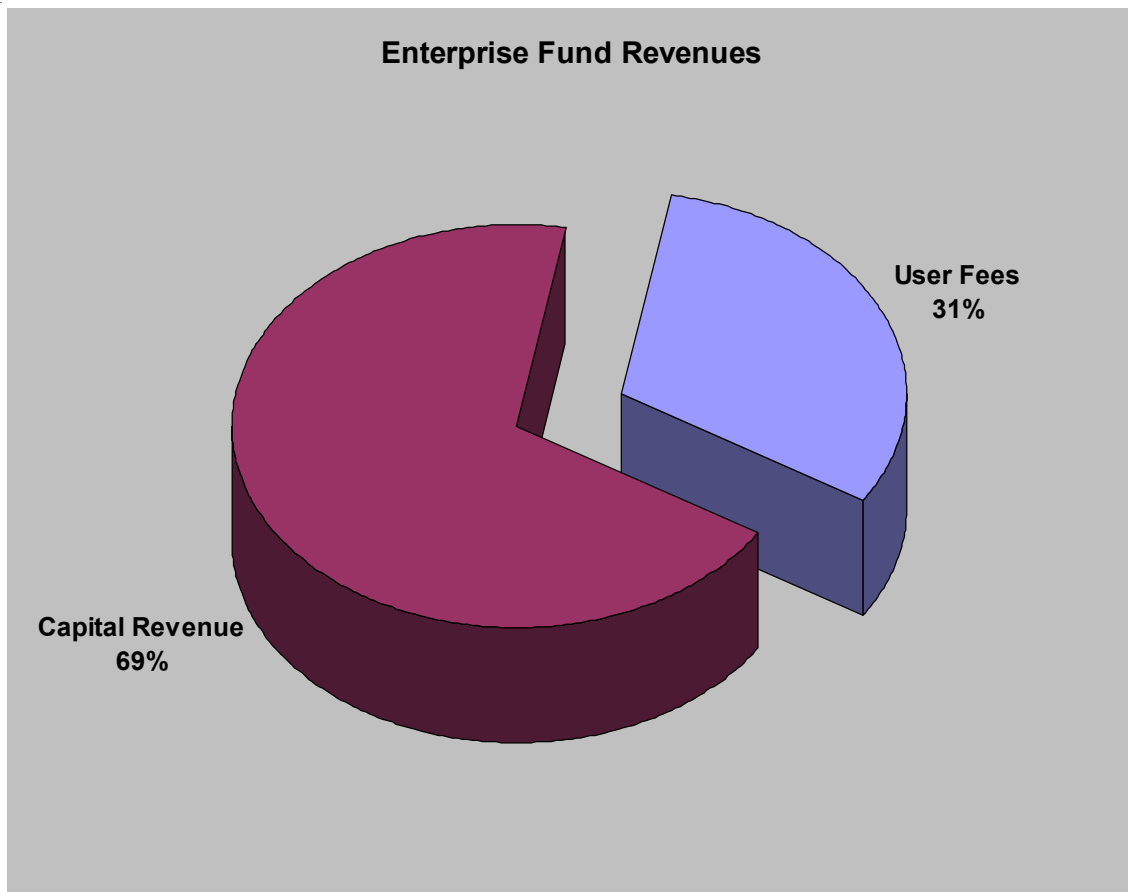
General Obligation Bonds	\$2,049,800
Revenue Bond	\$617,280

ENTERPRISE FUND SUMMARY

The Enterprise fund includes the water, sewer, and sanitation departments.

Enterprise Fund Revenues

Total resources available for FY 03-04 expenditures include User Fees of \$10,392,468 and Capital Resources of \$21,393,907 for a total \$31,786,375. This includes a negative net in the beginning fund balance of \$1,527,050.

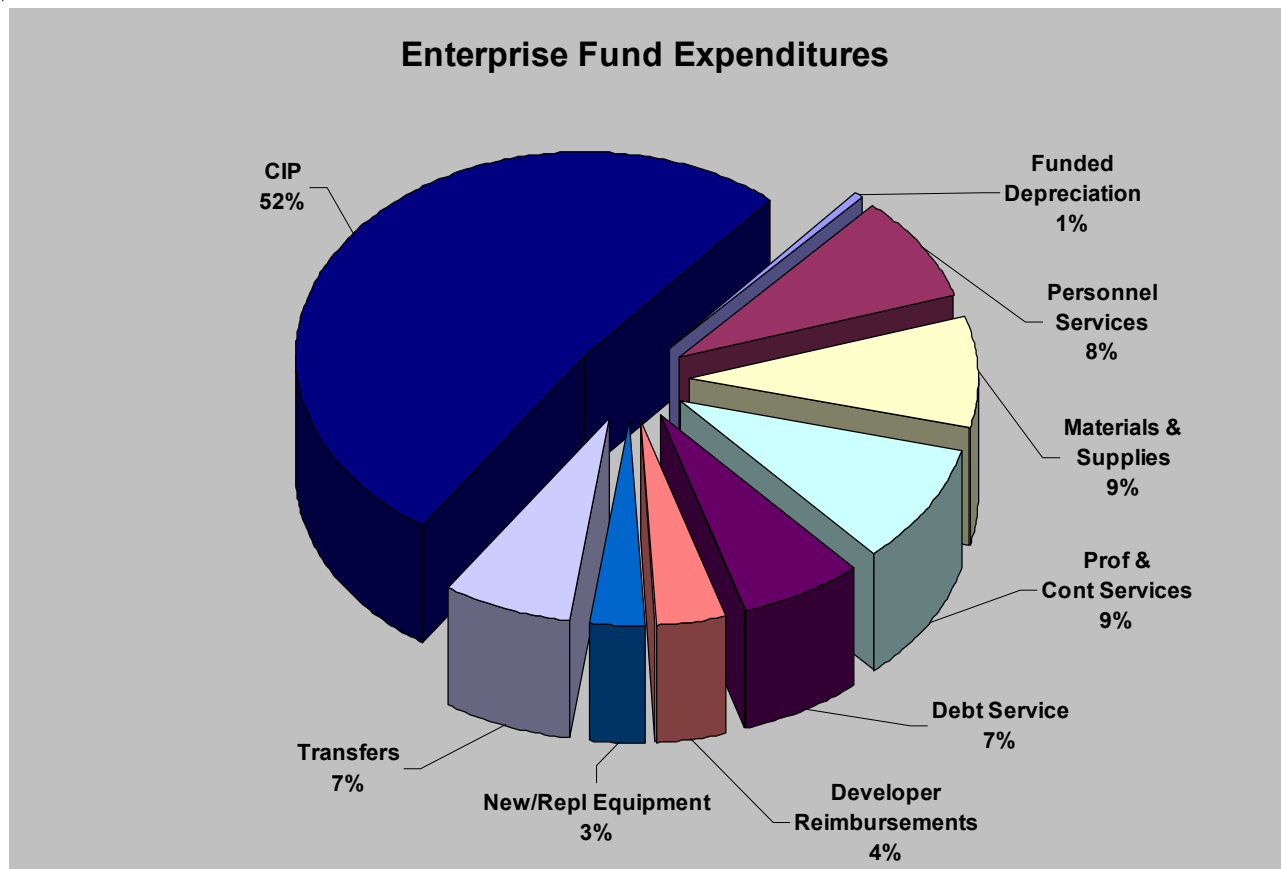


Capital revenues are used to support the Capital Improvement Program (CIP) projects, new & replacement equipment, funded depreciation, and developer reimbursements of the Enterprise fund. The operating revenues (User Fees) support the operational and maintenance expenditures of the fund.

Enterprise Fund Revenues	Budget FY 02-03	Estimated FY 02-03	Budget FY 03-04
Water Operating Rev	3,682,448	3,436,918	3,952,456
Sewer Operating Rev	3,099,646	2,874,271	4,090,412
Sanitation Operating Rev	1,929,263	2,043,130	2,349,600
Water Capital Rev	2,845,000	3,121,406	7,398,073
Sewer Capital Rev	6,994,000	1,000,286	15,522,884
Total	18,550,357	12,476,011	33,313,425

Enterprise Fund Appropriations

Total Enterprise Fund expenditures for FY 03-04 are proposed to be \$22,184,523; water (\$6,696,326), sewer (\$13,810,550), and sanitation (\$1,677,647). The proposed expenditures consist of personnel services, materials and supplies, professional and contract services, debt service, funded depreciation, new & replacement equipment, developer reimbursement, and CIP projects.



Enterprise Fund Summary of Expenditures

Enterprise Fund Expenditures	Budget FY 01-02	Budget FY 02-03	Estimated FY 02-03	Budget FY 03-04
Personnel Services	\$ 1,336,625	\$ 1,829,967	\$ 1,480,653	\$ 1,965,450
Materials & Supplies	1,236,687	1,540,678	1,768,895	2,109,521
Contract Services	3,349,359	2,080,725	2,236,944	2,497,432
Devel. Reimbursement	-	762,000	762,000	962,000
Debt Service	707,700	1,667,200	1,667,200	1,667,157
Funded Depreciation	115,896	133,280	133,280	153,271
Capital Outlay	133,286	342,500	177,000	469,600
CIP	15,014,671	19,629,059	5,814,410	12,360,095
Transfer In Debit	-	(307,000)	-	-
Total	\$ 21,894,224	\$ 27,678,409	\$ 14,040,382	\$ 22,184,526

Personnel Services - \$1,965,450

Personnel expenditures consist of the current staffing of 30 positions plus 3 additional positions in the water department.

The personnel services expenditures consist of salaries and wages, employee retirement, part-time salaries, health insurance, overtime, workman's comp. insurance, FICA/Medicare, uniform allowance, employee awards.

Also included is a 5% provision for employee advancement opportunity.

Materials and Supplies - \$2,109,521

Materials and Supplies consist of all utility costs, maintenance costs, office & operating supplies.

Professional and Contract Services - \$2,497,432

All professional service agreements and contracts, travel, training, conferences, special events, etc. are included in this element of the budget. Contracting for services may provide a less expensive alternative in providing city services. A major advantage is that it is easier to vary contract amounts on a year-to-year basis than it is to vary city staffing levels and overhead costs such as equipment and building space.

Debt Service - \$1,667,157

The debt service consists of the principal and interest payments for the water & sewer projects that have been constructed.

Funded Depreciation - \$153,271

The funded depreciation element is an amount of funds placed in a reserve each year for future capital outlay purchases.

New and Replacement Equipment - \$469,600

Developer Reimbursements - \$962,000

Included in this element is \$962,000 for reimbursements to developers for installing water and sewer infrastructure in accordance with the applicable development agreements.

Capital Improvements Program (CIP) - \$12,360,095

Water projects	\$3,094,838
Sewer projects	\$9,265,257

CAPITAL IMPROVEMENTS PROGRAM FUND SUMMARY

The CIP fund includes all proposed city projects with the exception of the Enterprise Fund projects. The City's capital improvement program has an effect on the operating budget. All newly completed projects must be maintained and if bonds were sold to finance the construction, then annual debt service payments are required. Goodyear has a policy that the City combined property tax rate should not exceed \$2.10. This is a combined rate that includes a primary rate and a secondary rate. The primary rate supports the operating budget and the secondary rate can only be used for debt service. As the secondary rate increases the primary rate decreases along with the property tax revenue for operations. In addition to operating, maintenance and debt service, the capital improvement program includes pay-as-you-go projects and grant matches that come directly from the operating budget.

CIP Fund Revenues

Total resources available for the proposed FY 03-04 expenditures include \$53,690,749 with total available resources are \$68,939,795.

The major revenue sources of the CIP fund consist of the following: development fees of \$3,594,749, grants of \$200,000 , bond proceeds of \$8,600,000 , Improvement District revenue of \$40,000,000 and of \$1,296,000.

Programs Funded For FY 03-04:

Budgeted Capital Improvements	Budget FY 03-04	Percent of Total
Parks & Recreation	7,750,000	10.42%
Public Works Admin.	324,720	0.44%
Streets	12,194,652	16.40%
Public Safety	960,200	1.29%
General Administration	250,000	0.34%
CDBG	200,000	0.27%
Improvement Districts	40,000,000	53.79%
Water	3,094,838	4.16%
Sewer	9,265,257	12.46%
Miscellaneous Projects	330,000	0.44%
Total	\$ 74,369,667	100.00%

Budget Summary

- Budget Summary
- General Fund Summary
- Highway User Fund Summary
- Debt Service Fund
- Enterprise Fund Summary
- Capital Improvements Program Fund Summary

- Maintain good rapport and relations with Goodyear's business community by holding monthly meetings with a business or industrial representative.
- Represent the City in legislative matters
- Implement staff's Five Year Strategic Plan
- Adopt City of Goodyear General Plan and refer to voters to ratify at the November 2003 Election.
- Participate and sponsor several community events in conjunction with other agencies; i.e. Jazz Festival with West Valley Fine Arts; Goodyear Rodeo Days with Tri-City West Chamber of Commerce.
- Participated and sponsored the YMCA and Boys and Girls Club to promote youth participation.

PERFORMANCE INDICATORS

	FY 01-02	FY 02-03	FY 03-04
Council Meetings	26	25	24
Work Sessions	26	25	24
Community Meetings	5	5	5
School Board Meetings	0	1	1
Special Meetings	7	7	10
Jazz Festival Attendance	6,000	6,000	6,500
Goodyear Rodeo Days Atte	2,500	2,500	2,000
Mayor Business Meetings	24	24	24
Community Funding Suppo	163,589	218,000	316,820

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATE	BUDGET
MAYOR & COUNCIL	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services	\$ 101,734	\$ 63,156	\$ 99,762	\$ 118,088
Materials & Supplies	19,381	24,180	9,800	22,700
Contract Services	314,128	722,733	43,953	214,119
Debt Service	-	-		
Funded Depreciation	31,144	35,815	35,815	31,089
Capital Outlay	400	4,000	4,000	3,600
Transfer Out Credit	-	-		
Total	\$470,388	\$849,884	\$ 193,330	\$389,596

The above figures include Community Service Support and Special Events.

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
Mayor	1	1	1
Vice Mayor	1	1	1
Councilmembers	5	5	5
Administrative Assistant	1	1	1
Total	8	8	8

MUNICIPAL COURT

The Municipal Court has jurisdiction over all civil traffic, criminal traffic, criminal misdemeanor, liquor violations, and Municipal Code violations (including parking notices) that occur within the Goodyear City limits. The court also receives case filings from the Goodyear Police Department, Maricopa County Rabies Animal Control Authority, Arizona Register of Contractors, as well as felony cases turned down by the Maricopa County Attorney's Office. The court has concurrent jurisdiction with the justice court on orders of protection, injunctions against harassment, and search warrants.

2002-2003 ACCOMPLISHMENTS:

- Full compliance with mandated training requirements for all court personnel.
- Continued participation in regional effort to establish a court automated training office to be centrally located in the Phoenix area to serve 17 local municipal courts. Goodyear Municipal Court sponsored initial planning session. Hiring scheduled for June 2003.
- Continued participation in a statewide effort to establish a self-evaluation checklist for use by limited jurisdiction courts. Project is anticipated to greatly improve compliance with operational guidelines for all courts. Projected project completion is Fall of 2003.
- Developed performance measurements for use in the annual performance evaluation process.
- Conducted verification of closed file data integrity and purged over 10,000 closed case files in accordance with the retention schedule published by the Arizona Supreme Court.
- Actively monitored key legislative proposals that affect the judicial system and provided feedback to the legislature through the Community Initiatives Division.

2003-2004 OBJECTIVES:

- Continued participation in a multi-jurisdictional effort to develop a tool that courts can utilize to evaluate compliance with operational requirements. First draft to be published Fall 2003.
- Development of a brochure for use by law enforcement to educate customers on issues related to protective order services provided by the Goodyear Municipal Court.
- Host statewide conference and strategic planning session for judges and court management personnel. Results of the planning session to be used in the continued development of a strategic plan for courts of limited jurisdiction. Training to be accredited.
- Continued internal effort to publish all court forms in an electronic format for internal and customer use. To be completed by end of FY.
- Intensify enforcement operations through integration with the Arizona Supreme Court Centralized Collection Bureau.
- Develop and implement performance measures that break down case statistics by type to further promote accuracy when determining and anticipating workload.

PERFORMANCE INDICATORS

	FY 01-02	FY 02-03	FY 03-04
Total Cases	5,831	6,168	7,281

FY 02-03 based on first 8 months of fiscal year with last 4 months estimated.
Figures do not include Fail to Pay and Fail to Appear cases.

BUDGET SUMMARY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services	\$ 315,366	\$ 375,806	\$ 363,553	\$ 416,889
Materials & Supplies	67,006	41,052	62,868	47,154
Contract Services	101,001	47,875	38,527	52,005
Debt Service	-	-		
Funded Depreciation	4,773	5,489	5,489	6,313
Capital Outlay	34,569	77,000	77,000	55,800
Transfer In Debit	-	-		
Total	522,715.00	547,222.00	547,437.00	578,161.00

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
Clerk Interpreter	1	1	1
Court Administrator	1	1	1
Court Clerk II	3	3	2
Total	5	5	5

CITY ATTORNEY

Organizationally, the Office of the City Attorney combines the functions of the City Prosecutor and the City Attorney into one department. However, the Prosecutor will furnish a separate budget report. The City Attorney and Prosecutor share logistical support from a full time Legal Assistant. A Victim Advocate, funded by a grant, works in the department on a part-time basis. The City Attorney will be directly responsible for all legal matters except the handling of cases pending in the Municipal Court, which matters will be handled by the City Prosecutor. An Assistant City Attorney was hired in November 2001 to assist the City Attorney in the discharge of the City Attorney's duties.

2002-2003 ACCOMPLISHMENTS:

- Provided dependable legal advice to the Council and staff on a daily basis.
- Continued negotiations for settlement of CAP/CAWCD water litigation and continued negotiations with Gila River Indians regarding water lease, all subject to approval of the United States.
- Assisted City Clerk in preparation and conduct of elections and resolution of related issues.
- Assisted Public Works regarding procurement and other contractual questions, including, compliance with state bidding requirements.
- Coordinated use of volunteer attorney services.
- Recruited and hired a full time Assistant City Attorney.
- Drafted numerous Ordinances and Resolutions.
- Attended all Council meetings.
- Coordinated handling of numerous claims, suits and Public Records requests.
- Provided Annual Report.
- Worked on Operational Plans.

2003-2004 OBJECTIVES:

- Provide dependable legal advice to the Council and staff on a daily basis.
- Continue developing and maintaining plans for assigning and reporting by the Assistant City Attorney on tasks to be completed.
- Prepare Annual Report.
- Implement efficiencies to improve performance and to document completed tasks.
- Begin preparation of monthly Reviews and Status Report of activities.
- Update all City Procurement Policies and Procedures and integrate with State Law requirements.
- Continuation and possible expansion of Voluntary Legal Services.

PERFORMANCE INDICATORS:

- Ensure the availability of timely legal advice and other legal work to the city.
- Minimizing exposure to the city for the consequence of actions taken or not taken.
- Continue preparation and/or revisions of Operational Plan and Annual Reports indicating attainment of goals.
- Full implementation of new Procurement Policies and Procedures.
- Preparation of Monthly Reports.
- Conduct monthly departmental meetings.

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATED	BUDGET
CITY ATTORNEY	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services	\$ 176,125	\$ 199,098	\$ 213,731	\$ 245,536
Materials & Supplies	13,583	12,365	7,586	10,733
Contract Services	3,341	10,275	15,319	14,825
Debt Service	-	-		
Funded Depreciation	-	-		
Capital Outlay	-	-		
Transfer In Debit	-	-		
Total	\$ 223,049	\$ 221,738	\$ 236,637	\$ 271,194

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
ATTORNEY	1	1	1
ASSISTANT CITY ATTORNEY	1	1	1
Total	2	2	2

CITY PROSECUTOR

The Goodyear City Prosecutor's Office represents the City of Goodyear in the prosecution of criminal misdemeanor, Goodyear City Code, and civil traffic cases filed in the Goodyear Municipal Court. In addition, we represent the City of Goodyear in all city misdemeanor criminal appeals, special actions, petition for reviews, and competence hearings filed in the Maricopa Superior Court, Arizona Court of Appeals, and the Arizona Supreme Court.

MISSION STATEMENT

We evaluate, manage, and prosecute cases with the goal of administering justice in an equitable, efficient, and expeditious manner while advocating for victim rights and crime prevention.

VISION & VALUES

The Goodyear City Prosecutor's Office:

Provides quality, professional, and ethical prosecutorial services to the citizens and visitors of Goodyear while advancing the integrity of the criminal justice system and the perception of the legal profession.

Seeks to ensure the legal and emotional needs of victims, witnesses, and other participants in the criminal justice system are met.

Promotes and participates in programs and organizations dedicated to protecting victims, reducing crime and enhancing the quality of life in the community.

2002-2003 ACCOMPLISHMENTS:

Victim Advocacy

- Organized victim assistance program.
- Victim advocate received training and education to become a certified victim advocate through Northern Arizona University.
- Renewed our victim crime grant from the Arizona Department of Public Safety.
- Provided victim services to crime victims to assist with emotional support, counseling, and information.
- Established resource referrals relating to the various financial and emotional needs of crime victims.
- Created a victim statistical reporting method that is compliant with Victim of Crime Act guidelines.
- Received voting member status in Arizona Coalition for Victim Services organization.
- Victim advocate has received training and is now an active member of the Arizona Response Crisis Team.

PROSECUTION

- Successfully prosecuted a high volume of criminal misdemeanor and civil cases.
- Increased community awareness of domestic violence through public presentations on the topic to regional community associations.
- Successfully represented the City on appeals and special actions filed in Maricopa Superior Court and the Arizona Court of Appeals.
- Successfully participated in numerous trials.
- Actively participated in Southwest Regional Council on Prevention of Family Violence and Maricopa Association of Governments Domestic Violence Committee.

2003-2004 OBJECTIVES:

- To prosecute all cases in an equitable, efficient, and timely manner.
- Explore options for prosecution criminal database.
- Strengthen our commitment to victimless prosecution by assisting the Police Department with domestic violence training.
- Create a victim notification manual and policy.
- Actively participate in programs and committees that advocate for victim rights and domestic violence prevention and education.
- Refine and streamline the process for monitoring probation cases and holding offenders accountable for probation violations.
- Develop protocols to facilitate the correspondence and docket notification between the Prosecutor's Office and the Goodyear City Court.
- Continue to implement policies and procedures that streamline existing protocols.
- Continue our commitment to legal education and community awareness through the attendance of legal seminars, conferences, and local meetings.
- Assist Code Enforcement Department with code compliance and education.
- To maintain our prosecutorial effectiveness by contracting with a "pro-tem" prosecutor to assist us with court and appellate coverage.

PERFORMANCE INDICATORS:

- Zealously represent the interest of the City of Goodyear in all criminal matters.
- Critically review and analyzed all criminal cases to determine that there is a reasonable likelihood of a conviction.
- Total Criminal Conviction rate* 98%
- Research, write, and argue all motions, appeals, special actions, and petition for review.

PERFORMANCE INDICATORS

	FY 01-02	FY 02-03	FY 03-04
Criminal Complaints reviewed by Prosecutor	181	250	275
Criminal Complaints filed by Prosecutor	163	200	225
Pretrial Conferences	1,419	1,500	1,550
Bench Trials	19	24	30
Jury Trials	1	2	3
Motions	27	40	50
Appeals/ Special Action	4	-	2
Victim Correspondence	212	300	350

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 01-02	BUDGET FY 02-03	ESTIMATED FY 02-03	BUDGET FY 03-04
Personnel Services	\$ 149,378	\$ 152,079	\$ 150,764	\$ 177,000
Materials & Supplies	10,916	12,616	7,709	12,835
Contract Services	2,223	19,350	2,145	18,510
Debt Service	-	-		
Funded Depreciation	-	-		
Capital Outlay	-	-		4,100
Transfer In Debit	-	-		
Total	\$ 162,518	\$ 184,045	\$ 160,620	\$ 212,445

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
CITY PROSECUTOR	1	1	1
LEGAL ASSISTANT	1	1	1
Total	2	2	2

HUMAN RESOURCES

The Human Resources Department provides or facilitates: fair and impartial employment services; legislative compliance; counseling and employee problem facilitation; personnel policy development, guidance and administration; pay for performance administration, and management of the compensation and classification program. The Department also maintains the master employee records; reporting and analyzes of applicant and employee information; updates and maintains records in payroll/personnel system; benefits management; and recruitment services.

2002 - 2003 ACCOMPLISHMENTS:

- Facilitated the hiring of 18 newly authorized staff positions.
- Entered into a contract agreement with the Arizona Republic, which saved the City over \$20,000.
- Monitored the use of the Council Military Leave Policy for activated reserves.
- Coordinated staff evaluation and contract negotiations for the Judge.
- Implemented the ability to apply for a position through the web.
- Collected, analyzed and posted statistical information concerning employees, recruitment and education.
- Developed our first departmental mission statement, department description, Annual Report, Resource Plan, Operational Plan, and Strategic Plan.
- Audited all personnel files for accuracy and completeness.
- Implemented the 2002 classification/compensation findings and participated in the West Valley Survey Consortium.
- Developed and implemented the classification, compensation, and evaluation policies.
- Verified all I-9 documents were complete and accurate and updated those which were not.
- Verified all W-2 paper files matched those noted in the payroll system and resolved any discrepancies.
- Developed a minority, female and disabled recruitment listing.
- Developed the ability for an applicant to submit their entire application packet over the web.
- Developed benefit business cards in order for employees to have easy access to all of their critical policy holder telephone numbers.
- Developed post cards to notify applicants that their application had been received.

2003 – 2004 OBJECTIVES:

- Prepare the City's biannual Federal EEO-4 report.
- Implement the 2003 classification/compensation findings and participate in the West Valley Survey Consortium if appropriate.
- Develop statistical records concerning applications received.
- Coordinate recruitment for newly authorized positions approved in the budget.
- Research Human Resources Information System (HRIS) in coordination with Information Systems Citywide needs analysis.
- Research an applicant and employee testing software package to include in the next fiscal year's budget.

- Develop Waters Consulting Group Competency Manuals for Directors as a new trial group.
- Implement City wide time tracking when available
- Implement payroll changes such as classification and compensation findings, federal tax table changes and partial self-insurance changes.
- Coordinate staff evaluations and contract negotiations for the City Attorney and City Manager.
- Assume responsibility for the City ID Badge Program.

PERFORMANCE INDICATORS

	FY 01-02	FY 02-03	FY 03-04
Authorized Full Time Employees	236	255	279
Newly Authorized Positions*	34*	20**	24
Regular, FT New Hires	47	24	30
Regular, FT Personnel Changes (Promote/Transf/Demotions)	8	15	15
Reserve/Temp to Regular Status	7	5	5
Regular, FT to Temp Status	2	1	-
Temporary Hires		14	2
Reserve Hires	8	1	3
Pool Hires	30	26	26
DCE Hires	11	4	3
Council Hires	-	2	-
New Hires/ Personnel Changes	127	80	87
Total Applicants	1,561	1,200	1,300
Reg FT Turnover Rate (Ex Retire)	6.10%	3.20%	6.00%
Reg FT Turnover Rate (Incl Retire)	7.90%	2.80%	4.00%

*21 authorized 7/1/00, 2 authorized 1/01 - CFD Manager & Code Comp. Manager

**18 authorized & 1 position eliminated 7/1/02, 2 authorized 11/02 and 12/02 respectively
Crisis Services Manager & Senior Account Clerk

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services	\$ 232,476	\$ 231,536	\$ 239,138	\$ 339,021
Materials & Supplies	34,560	22,022	20,945	27,726
Contract Services	51,994	95,700	61,926	104,260
Debt Service	-	-		
Funded Depreciation	3,746	4,308	4,308	4,954
Capital Outlay	21,300	-		13,030
Transfer Out Credit	-	-		
Total	\$ 344,076	\$ 353,566	\$ 326,317	\$ 488,991

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
DIRECTOR	1	1	1
PROGRAM MANAGER	1	1	1
HR TECHNICIAN	1	1	1
BENEFIT & PAYROLL TECH			1
Total	3	3	4

RISK MANAGEMENT

The Risk Management Department is responsible for the development, implementation and administration of the City's safety, liability and insurance programs. These include, but are not limited to, health, dental, vision, life, short-term disability, workers' compensation, safety, auto, property, general liability, and other federally mandated compliance programs. The identification and preparation for exposures is also the responsibility of the Department, as is the reduction of controllable losses and protection of the City's personnel and financial assets.

2002 - 2003 Accomplishments:

- Coordinated the work of the Insurance Committee to provide recommendations to the City Council on health, life and dental insurance. Changed insurance providers from a partially self-funded One-Health Plan to a fully insured CIGNA Plan and from United Concordia to Guardian. Both moves resulted in a considerable cost savings for the City.
- Achieved more ownership of the plans by changing rates for dependent coverage to be a percentage of the cost of the health or dental plans.
- Coordinated implementation of new health, life, vision, and dental insurance providers.
- Implemented a full-blown Flexible Benefits Plan which saved the employees and the City funds. 41 employees took advantage of the medical out of pocket plan and 6 signed up for the dependent care plan.
- Offered for the first time an employee paid Vision Plan.
- Installed Safety Bulletin Boards at all locations.
- Conducted several well health sessions through CIGNA.
- Assisted the Public Safety Committee and Workplace Safety Consultant to implement written programs.
- Developed an annual report.
- Distributed the second employee's benefit survey prepared by the Insurance Committee.
- Distributed updated certificates of insurance for all City vehicles.
- Implemented the new OSHA 300 posting and tracking regulations.
- Complied with new HIPPA regulations.
- Hired a Risk Aversion Manager.
- Developed department mission and department description of services.

2003 - 2004 Objectives:

Work with the broker and the Insurance Committee and make recommendations to the City Council concerning our benefit programs and facilitate necessary changes. Coordinate open enrollment. Analyze, prepare and post department and citywide accident and injury statistics.

Assist the Public Safety Committee and Workplace Safety Consultant to implement written programs and training. Review current citywide policies and guidelines that relate to Risk Management. Write, or revise, applicable citywide policies and guidelines in coordination with the Risk Aversion Policy Team. Keep the City Council aware of the progress of this new program.

PERFORMANCE INDICATORS

WORKERS COMP CLAIMS	FY 00-01	FY 01-02	FY 02-03	FY 03-04
Total Reported Claims	28	30	*32	* 22
Total Medical Only Claims	28	27	*25	* 19
Total Annualized Cost of Claims	\$21,811	\$32,368	* \$ 85,000	* \$ 43,342
Total W/C Time Loss Claims	\$0	\$3	* 7	* 3
Total Reserved Dollars	\$0	\$5,964	* \$ 25,000	* \$ 14,302
Estimated Loss Ratio	19.74%	* 24.0%	* 55.2%	* 25%
Total Premium	\$110,484	*\$134,750	*\$154,000	*\$173,367
Less Estimated Dividend	\$65,841	* \$ 67,375	* \$ 45,000	*\$ 86,684
Estimated Net Cost	\$44,643	* \$ 67,375	*\$109,000	*\$ 86,684
Experience Modification Factor	0.7	0.78	0.8	0.69

For Fiscal year 02-03 we have one case with third party litigation. We anticipate that our lien will be satisfied. This will lower our loss ratio to 35% and increase our dividend to an estimated \$ 75,000. Our net cost for FY 02-03 will then change to \$ 79,000.

* Are the most current estimates given the current loss runs and trend analysis.

**New Risk Aversion Manager has noted variances in previous reports and has included the most current and up to date information in this chart.

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services	\$ 30,722	\$ 57,321	\$ 59,708	\$ 92,623
Materials & Supplies	5,797	8,525	1,704	9,525
Contract Services	371,210	443,608	440,568	543,875
Debt Service	-	-	-	-
Funded Depreciation	-	-	-	-
Capital Outlay	23,000	-	-	-
Transfer Out Credit	-	-	-	-
Total	\$430,729	\$509,454	\$501,981	\$646,023

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
Ins, Claims & Safety Manager	1	1	1
Total	1	1	1

CITY MANAGER

The City Manager is the Chief Administrative Officer of the City and is responsible for the planning, implementation, and review of all City of Goodyear policies, procedures and programs. The City Manager's Office provides staff support to the City Council, provides direction to City departments and handles press and media relations.

2002-2003 ACCOMPLISHMENTS:

- Represented the City at the Maricopa Association of Governments (MAG), Arizona Municipal Water User's Association, Westmarc, and federal, state, and local organizations when issues affecting the City are planned or discussed.
- Chaired the Groundwater Users Advisory Council (Phoenix AMA) for sixth year.
- Member of WESTCAPS organization planning long-term infrastructure.
- Negotiated development agreements.
- Provided leadership and direction to City departments for continuous improvement and organizational change.
- Coordination of weekly Strategic Staff planning meeting.
- Responded to citizen inquiry and complaints for Mayor and City Manager.
- Supported and coordinated the City Council Advances.
- Coordination and distribution of monthly City Manager's Report.
- Coordinated and led the Luke Air Force Base preservation efforts.
- Chaired Fighter Country Partnership.
- Continued to encourage City staff and departments to identify and implement alternative methods for providing services that improve efficiency, reduces cost, and continuously improves customer service.
- Successfully completed Council adopted goals and objectives.
- Continued to ensure orderly growth and development of the City by obtaining an adequate future water supply through adopted Water Plan and Impact Fees and Assured Water Supply designation.
- Continued to refine and expand Customer Service Training Program.
- Continued to refine the five-year Financial Planning Model.

2003-2004 OBJECTIVES:

- Represent the City at the Maricopa Association of Governments (MAG), Arizona Municipal Water User's Association, Westmarc, and federal, state, and local organizations when issues affecting the City are planned or discussed.
- Represent the City in Regional Partnerships.
- Negotiate development agreements.
- Provide leadership and direction to City departments for continuous improvement and organizational change.
- Refine and implement the appropriate changes for the Council Review Team.
- Survey stakeholders and refine communications to Council and departments.
- Respond to citizen inquiry and complaints for Mayor and City Manager.
- Support and coordinate City Council Advances.
- Coordinated and lead the Luke Air Force Base preservation efforts.
- Successfully completed Council adopted goals and objectives.

- Continued to refine and expand Customer Service Training Program.
- Continued to refine the integrated planning and budget process, including the annual update of the City Strategic Plan.
- Effectively capture and report on emerging issues.
- Champion the Management Assessment.
- Create a contract administration program.

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services	\$314,783	\$346,923	\$331,067	\$424,980
Materials & Supplies	35,613	24,810	22,540	23,930
Contract Services	234,192	94,100	95,553	61,480
Debt Service	-	-		
Funded Depreciation	58,814	67,636	67,636	77,780
Capital Outlay	7,644	2,200	2,200	13,500
Transfer Out Credit	-	-		
Total	\$651,046	\$535,669	\$518,996	\$601,670

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
City Manager	1	1	1
Executive Assistant	1	1	1
Contract Administrator			1
Customer Services Advocate	2	2	2
Total	4	4	5

ADMINISTRATIVE SUPPORT SERVICES

Administrative Support Services is part of the City Manager's Office. In the past, costs associated with these services were part of the City Manager and Administrative Services. The establishment of the City Manager Support Services Division consolidated the above-mentioned services into one division. This Division of the City Manager's office is responsible for providing administrative support, technical and professional support, contract administration, project management and analysis, strategic planning, technology enhancements, employee training, to both internal and external customers. The Division is utilized as an internal resource for City Departments and conducts special projects as assigned by the City Manager.

2002-2003 Accomplishments:

- Successfully identified, prepared, and implemented grant coordination policies and database to maximize information and applications.
- Provided 2002-2003 communication skills and team training to all new employees.
- Coordinated and held Employee Summit III.
- Streamlined and maintained quarterly status reporting to Council and staff regarding budgeted projects for FY 02-03.
- Successfully updated City Strategic Plan.
- Completed first citywide employee satisfaction survey, with an 88% return rate.
- Assisted Budget Office in FY 03-04 budget methodology preparation.
- Continued support and implementation of long-range planning.

2003-2004 Objectives:

- Research, prepare, coordinate and teach project management for consistent monitoring and reporting of projects.
- Continue to implement performance measurement methodology and implement a minimum of five City-wide measures into the Strategic Plan.
- Provide coordination in City wide training needs, including training for employee development, supervisors and continued customer service.
- Assist ITS and provide management for the Information Technology Steering Committee.
- Continue assistance with Council and departmental initiatives.
- Prepare and implement approved recommendations for the employee satisfaction survey.
- Support the Management Assessment as necessary.

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services	\$ 273,198	\$ 333,898	\$ 200,031	\$ 294,231
Materials & Supplies	17,993	28,528	15,324	20,050
Contract Services	102,665	66,400	123,702	156,019
Debt Service	-	-		
Funded Depreciation	14,843	17,070	17,070	19,630
Capital Outlay	8,096	-		
Transfer Out Credit	-	-		
Total	\$ 416,795	\$ 445,896	\$ 356,127	\$ 489,930

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
Training & Development Mgr	1	1	1
Management Analyst	1	1	1
Management Assistant	1	1	1
Project Assistant	1	1	1
Total	4	4	4

CITY CLERK

The City Clerk is the historian for the City and is responsible for ongoing records management as prescribed by State statutes and the City Charter. The City Clerk prepares, assembles and distributes the Council Agenda; fulfills posting requirements; records City Council actions; and conducts City elections. The City Clerk coordinates the publication of legal notices and advertising; opens public bids, coordinates public auctions, administers oaths of office; conducts research (i.e. update City Code) and processes ordinances and resolutions.

MISSION STATEMENT, VISION STATEMENT AND VALUES

Mission Statement of the Office of the City Clerk

The mission of the Goodyear City Clerk's Department is to provide our community with multiple support services and awareness of the democratic government process.

Vision Statement of the Office of the City Clerk

Our vision is to be a highly professional customer - focused model while striving to build strong relationships within our community.

Organizational Values

1. We support each other as individuals to achieve personal excellence, teamwork and pride in the delivery of our services.
2. We conduct ourselves in an ethical, impartial and equitable manner.
3. We are dedicated to understanding and fulfilling the needs of our community and corporation.
4. We provide high quality responsive services to all our customers, delivered in a professional manner.
5. We continually challenge ourselves and our practices to prepare for the future by exercising creativity and innovation.

2002-2003 Accomplishments:

- Met all legal requirements for advertising, posting of meeting notices, recording of documents, preparation of Council and Workshop meeting minutes and ordinances and resolutions
- Contracted with new vendor to Codify City Code. Continue to update staff on all City Code Changes.
- Managed the record retention and destruction schedules
- Served as Project Leader for two Council Advance's
- Continued to update and computerize council action process for council meeting preparation of packets.
- Continued phase 2 of agenda-less packets, resulting in staff and outside agencies receiving agenda's via the web-site and e-mail
- Archived on the Web site three months agenda's, minutes and council action summary forms.

- Maintained a structured Uni-Metrix retrieval program for contract management and to provide information and records search and dispersal to Council, staff, other agencies and entities.
- Maintained a Digital Record Archival and Imaging Program
- Scanned all Council Action into Laser Fiche for easy search capabilities for all departments
- Microfilmed all CFD Ordinances, Resolutions, and Minutes from 1987 to present
- Posted and processed liquor licenses, collection of fee (from MSI Implementation) and special event applications. (8 new liquor applications and 9 special event applications)
- Served on International Municipal Clerks Programs and Certification Committee (Clerk)
- Served on AMCA Education Committee (Deputy Clerk)
- Provided Notary Public service to the community and staff.
- Maintained Department Standard Operating Procedures Manual
- Held second departmental Operational Plan Retreat and updated the Clerk's Office Strategic Plan
- Continued to provide staff/community with Council meeting action within 12 hours by posting Council Action Summary on web-site
- Processed 6 annexations to the City
- Maintained a city-wide calendar
- Records Analyst II formed and facilitated a citywide Records Committee comprised of department record coordinators.
- Continue to support the Mail/Copy division within the department, hired a temporary Mail/Copy Clerk to keep up with increased work load
- Supervised the Administrative Assistant to the Mayor/Vice Mayor/Council to ensure a smooth transition following Mayor Arnold's resignation
- Updated City Council Procedures and Policy manuals
- Maintained an efficient legal advertising procedure and billing process. Opened 49 bids
- Deputy Clerk completed second year in the Master Municipal Clerk Academy Program of the International Institute of Municipal Clerks.
- Deputy Clerk graduated from the ASU Public Executive Program and received designation as Certified Public Manager
- Administered an impartial election for Mayor and three Council seats
- All City Clerk staff participated and served on numerous committees to enhance delivery of services internally and externally.
- Served as project leader for ceremony to honor George Campbell as a "Champion of Goodyear" for his contributions and support of severing Goodyear's water future (Clerk)
- Served as project leader for tribute event honoring Mayor William O. Arnold for his twelve years of dedicated service to the City of Goodyear (Clerk)
- Served as project leader for swearing in ceremonies for Mayor James Cavanaugh, re-elected Councilmember Dick Sousa, and newly elected Councilmembers Fred Scott and Rob Antoniak (Clerk)

2003-2004 Objectives:

- Meet all City Clerk office legal requirements.
- Records Analyst II/Records Committee tasked with developing a citywide Records Retention Schedule
- Respond to citizen and department requests for documents within one working day.
- Make City Code available on the City of Goodyear Web Page
- Continue computer documentation of legislative history and council action for departmental access.
- Conduct fair and impartial elections and encourage voter participation by providing voter registration information and continue multiple polling places.
- Conduct November 2003 General Plan Approval Election
- Coordinate new Councilmember orientation
- Continue to administer the compilation and preparation of Council agendas and record Minutes of council action.
- Continue to process liquor license and special event applications.
- Continue to assist the Mayor and Councilmembers with administrative functions and coordinate special meetings and conferences.
- Actively promote and implement Vision 2000 and the Five Year Consolidated Financial Plan by documenting the current operations and process improvements, through development of a City-wide Strategic Plan
- Train all staff in a city-wide Records Management program
- Continue to implement City-wide microfilming program and records retention program
- Update Clerk's Office Strategic Plan
- Continue working on paperless agenda implementation
- Keep Clerk's web page updated
- Continue to process annexations/de-annexations
- Serve as District Clerk to eight Community Facilities Districts (CFD) (SunCor (2), Wildflower Ranch (2), CottonFlower, and Estrella Mt. Ranch, Centerra and Cortina
- Provide staff support for Industrial Development Authority (IDA), Public Improvement Corporation (PIC) and Public Safety Retirement Board
- Complete a Special Event process
- Archive Council meeting Agendas and Minutes on Web Page
- Provide Ordinances and City Code on Web Page
- Codify City Code
- Increase internal customer service by providing copy services and mail delivery.
- Continue to scan documents into Laser Fiche imaging program to provide records access to all departments
- Continue to maintain city-wide calendar
- Coordinate two Council Advance Planning Sessions
- Hire a Records Analyst I to complete imaging and microfilming program
- Develop a separate budget for the Mail/Copy division

PERFORMANCE INDICATORS

Indicator	FY 01-02	FY 02-03	FY 03-04
Registered Voters	7,959	9,996	10,250
Actual Voters (SE 01-02 and RE 02-03)	1,139	2,508	
% Voter Turnout	0	0	0
Number of Polling Places	5	5	5
Ordinances administered and indexed	40	50	55
Resolutions administered and indexed	44	59	65
Processed Council Actions	342	367	375
Ordinances Codified	6	20	20
Council meetings posted	24	24	24
Council Special Meetings posted	7	16	10
Council Worksessions posted	26	28	24
CFD Meetings Posted (6 Districts)	28	50	0
Annexations Processed	5	7	10
Hours spent on Annexations	150 hrs	150 hrs	150 hrs
Permanent Liquor License	7	8	10
Special Event Liquor License	10	9	10
Open and record public bids	47	49	50
Council Packets distributed per meeting	20	22	22
Council packet pages (Average per meeting)	6,000	6,500	6,500
Agendas/Minutes mailed per meeting	3	3	3
Agendas faxed per meeting	5	5	5
Response time to prepare meeting minutes (Hrs)	72	72	72
Response time to document requests (Hrs)	24	24	24
Response time to early voting requests (Hrs)	24	24	24

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATE	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services	\$295,028	\$315,974	\$ 317,914	\$ 411,804
Materials & Supplies	26,267	22,299	24,985	45,499
Contract Services	37,631	83,441	34,737	88,875
Debt Service	-	-		
Funded Depreciation	17,007	19,558	19,558	22,491
Capital Outlay	45,095	36,200	36,200	67,330
Transfer Out Credit	-	-		
Total	\$421,028	\$477,472	\$ 433,394	\$ 635,999

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
CITY CLERK	1	1	1
DEPUTY CITY CLERK	1	1	1
MAIL & COPY CLERK	1	1	1
MC ASSISTANT	1	1	1
RECORDS ANALYST II	1	1	1
RECORDS ANALYST I			1
ADMIN. ASSISTANT			1
Total	5	5	7

ECONOMIC DEVELOPMENT

The Economic Development Department of the City of Goodyear improves the City's economic, social and environmental well being through the attraction and enhancement of commercial and industrial projects that create and sustain employment base, tax revenues, financial security and environmental stability for the community.

2002-2003 ACCOMPLISHMENTS:

Retail & Hospitality

Goodyear again celebrated another successful year in retail & hospitality attraction.

SunCor Development Company's two major retail projects are still underway:

Palm Valley Cornerstone, with a gross leasable area (GLA) of 850,000 square feet is located at the NWC of I-10 and Dysart Road. **Discount Tire**, has now opened by Lowe's, and **Bill Johnson's Big Apple** and **Chick-fil-A** restaurants will soon join them. Several additional retail and hospitality facilities are under development at the center.

At Palm Valley Pavilions West, NWC of I-10 and Litchfield Road **Pier 1 imports** has joined the list of power tenants already opened, and **Barnes and Noble**, **Wildflower Bread Company** and **Macayo's Mexican Cantina** are in the process of opening.

The **Safeway at Estrella** is ready for construction, and several other neighborhood centers by De Rito Partners, Vestar and Allied West development companies are in the planning stages.

Preliminary stages of negotiations have begun with **Westcor Partners** for the planned regional mall to be located at Bullard Avenue and McDowell Road.

Vanguard Health Systems' **West Valley Hospital & Medical Center**, the southwest valley's first hospital is a full-service, acute-care facility on McDowell Road east of Litchfield. The first phase, planned to open in August 2003, consists of 3 stories with 84 beds. At build-out it will be 5 stories with 140 beds.

A **100,000 square-foot medical office building**, located on the Palm Valley Medical Campus just east of the new hospital, is also in planning.

Office

SunCor Development Company has completed the second phase of its Class A office buildings, **Palm Valley Office Park II** (NWC of Litchfield and McDowell Roads). Consisting of 41,000 square feet, the new building has pre-leased dental, medical, and engineering offices.

Industrial

MasTec, a national company providing end-to-end voice, video, data and energy infrastructure, relocated their operation from Phoenix to Goodyear. MasTec occupies just under 12,000 square feet south of MC85 on Litchfield Road, employs approximately 25 people.

Phoenix-Goodyear Airport:

- Governor Hull signed an Executive Order, declaring Phoenix-Goodyear Airport a **Military Reuse Zone**. The designation provides benefits for qualifying aerospace-related companies, including corporate income tax credits and Class 8 property tax classification, providing for an 80% reduction in property tax.
- **TIMCO Aviation Services, Inc.** expanded its national operation into the Southwestern United States by acquiring the assets of Aviation Management Systems in Goodyear. TIMCO also assumed the lease of two on-airport hangars, consisting of 200,000 and 150,000 square feet. TIMCO is the world's largest aircraft mechanical, repair and overhaul (MRO) organization with 7 operations and 3,000 employees in six eastern U.S. states. TIMCO will employ 300 – 700 people in Goodyear, and possibly up to one thousand at some point.

Staff Professional Involvement

The Director was a panelist at the League of Cities and Towns conference in Phoenix, discussing "The Road to Success in Economic Development."

The Retail and Hospitality Project Manager presented a class to the statewide California Local Economic Development Association (CALED) in Burbank, CA.

The department worked in conjunction with Arizona State University (ASU), interested members of the development community, and the public at large to formulate a plan for the Goodyear Employment Corridor.

Media Coverage

Coverage included articles published in Commercial Leasing Update, West Valley View and the Arizona Republic.

2003-2004 Objectives:

- Monitor the progress of the Focused Future II Strategic Plan for Economic Development and produce an annual performance report.
- Plan infrastructure development for the Employment Corridor.
- Continue to expand the City's sales and property tax base.
- Participate in the City Center planning process.
- Participate in the planning and funding of the Bullard Avenue - I-10 interchange.
- Continue to increase desirable employment in the City of Goodyear for the four targeted cluster areas:

OPERATING BUDGETS

MAYOR & COUNCIL

The Mayor and Council serve as the elected legislative and policy-making body for the City. The Mayor and Council adopt ordinances and resolutions governing City operations, and establish the organizational departments to carry out the functions and operations of the City. The Council provides a forum for active public participation and input to develop, establish and communicate the City's vision and policy.

2002-03 ACCOMPLISHMENTS:

- Worked with neighboring cities on regional issues including routes for the new transmission lines, the El Rio Project, the West Valley Recreation Corridor, air quality, transportation, recycling, bike paths, and federal and state-shared funding
- Attended two Council Advance Planning Meetings and developed priorities for staff projects for the next two years
- Earned a "A3" bond rating from Moody's Investor Service
- General Plan Update Advisory Committee met 23 times over sixteen months and made recommendation to Mayor and Council to approve the update to the General Plan.
- Supported a Mayor and Council Election for March 2003.
- Maintain good rapport and relations with Goodyear's business community by holding monthly meetings with a business or industrial representative.
- Committed to Capital Funding for YMCA Program
- Represented the City in legislative matters
- Partnered to support Luke Air Force Base by participating in Luke-West Valley Council and the Fighter Country Partnership
- Adjusted water & sewer rate fees to fairly reflect usage
- Provided contributions for Social Services provided to the Community by other agencies.
- Honored George Campbell as a "Champion Of Goodyear" for his contributions and support of securing Goodyear's water future.
- Honored Mayor William O. Arnold with a Tribute for his twelve years of dedicated service to the City of Goodyear.
- Honored Seth J. Kanter for his eight years of dedicated service to the City of Goodyear.
- Held Swearing In Ceremonies for Mayor James Cavanaugh, re-elected Council member Dick Sousa and newly elected Council members Fred Scott and Rob Antoniak.
- Participated and sponsored several community events in conjunction with other agencies; i.e. Jazz Festival with West Valley Fine Arts; Goodyear Rodeo Days with Tri-City West Chamber of Commerce.

2003-04 OBJECTIVES:

- Continue the Neighborhood Enhancement Programs
- Maintain a high quality of life through design and crime prevention
- Make all water, sewer and sanitation enterprise funds self-supporting by including service delivery and capital costs in the user fees.

1. High Tech – Aerospace, Plastics & Composites and Communications
 2. Food, Fiber & Natural Products
 3. Retail & Hospitality
 4. Manufacturing
- Participate in the *Building Bridges to Business* (B3), business retention and expansion program for local businesses.
 - Expand involvement in professional organizations that promote national, state, regional and local economic development.

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATE	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services	\$ 288,379	\$ 348,297	\$ 304,950	\$ 352,474
Materials & Supplies	29,006	39,839	26,966	38,501
Contract Services	83,976	194,280	72,985	296,705
Developer Reimbursement	404,704	720,000	542,626	1,091,350
Funded Depreciation	14,323	16,471	16,471	18,842
Capital Outlay	16,344	8,400	8,400	
Transfer In Debit	-	-		
Total	\$ 836,732	\$ 1,327,287	\$ 972,398	\$ 1,797,872

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
EC DEV DIRECTOR	1	1	1
ADMINISTRATIVE			
ASSISTANT	1	1	1
EC DEV PROJECT MGR	2	2	2
Total	4	4	4

COMMUNITY INITIATIVES

The purpose of the Community Initiatives Department falls within the Council's Core Business Area, "Responding to Change," and can be summarized by three key statements:

- To provide notable customer service delivery to our residents, neighborhoods, and community interests relating to municipal activities and services through citizen advocacy and coordination of code compliance efforts;
- To communicate with, educate and increase the involvement and leadership of Goodyear residents in governmental workings, responsibilities and partnering;
- Coordinate intergovernmental programs, working to protect revenue sources and local control of local assets, which includes acting as liaison and facilitator between the residents and wider area interests such as the military and business communities.

The Department oversees active issues, projects, citizen concerns, business and community interests. The scope of the Director's duties include providing top level policy assistance and advice to the City Manager, Mayor and Council, reflecting and implementing programs and policies in the community. A primary responsibility is establishing effective programs and communications with neighborhood councils, service organizations, educational and minority groups, business or professional associations and other citizen groups whose opinions should be considered in the development of City policies.

Our goals and objectives appear in the Department's five-year strategic operational plan. The aim is to fulfill the City Council's charge for greater citizen participation and self-government.

2002-2003 Accomplishments

- Recruited more "first-time" citizens for participation on citizen commissions, committees and academies for a total of 62 first-time participants.
- Provided a higher level of public information about city services and programs with increased volume of announcements and news articles.
- Strengthened and enforced standards of community appearance through proactive code enforcement.
- Collaborated with other cities in measures intended to protect Luke Air Force Base, successfully lobbying Arizona's congressional delegation for federal funds to be applied towards preservation efforts.
- Explored working relationships with communities of faith and opportunities to partner with educational institutions by hosting the first Community Partnership Breakfast.

2003-2004 Objectives:

- Determine citizen satisfaction with city services and our customer service delivery.
- Gain greater levels of federal funds for transportation, transit, and conservation projects aimed at open space and preservation of Luke AFB.

- Develop literature and enhance the level of public awareness relating to the value and contributions of municipal government, citizen involvement and service opportunities.
- Assist neighborhoods and other departments in resolving code compliance issues and citizen concerns.
- Maintain a leadership role in citizen participation/outreach.
- Work with departments to improve internal/external customer service delivery process.
- Help publicize city department programs and services.
- Use improved technology to enhance communication and reporting.
- Develop educational programs on city codes to promote voluntary compliance
- Promote community participation through new events.
- Develop a plan for establishing a prominent image of Goodyear valleywide.
- Represent the city in regional and statewide organizations and proactively seek a place at the decision-making level to ensure Goodyear's share of transportation funding and state-shared revenues.
- Coordinate the city's lobbying efforts on issues that have an impact on Goodyear.

PERFORMANCE INDICATORS

INDICATOR	FY 03-04
Annual Citizen Satisfaction Survey (414 residents surveyed)	1
Links on Website for Community Information Department programs	7
Annual Information Booths	4
Represent Goodyear on Regional boards, committees, stakeholders groups and organizations	8
Funding Requests (within Congressional-ional briefing book) to the Arizona Congressional delegations	4

BUDGET SUMMARY BY DEPARTMENT

	ESTIMATE			
	ACTUAL	BUDGET	ED	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services	\$ 308,032	\$ 345,479	\$ 341,052	\$ 437,545
Materials & Supplies	28,432	32,079	28,403	35,613
Contract Services	87,177	101,389	55,676	291,129
Debt Service	-	-		
Funded Depreciation	-	-		
Capital Outlay	35,110	2,200	2,200	8,850
Transfer Out Credit	-	-		
Total	\$ 458,751	\$ 481,147	\$ 427,331	\$ 773,137

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
DIRECTOR	1	1	1
CODE COMPLIANCE MGR.	1	1	1
COMMUNITY ADVOCATE	1	1	1
PUBLIC INFO. COORDINATOR	1	1	1
NEIGH. & VOLUNTEER SPECIALIST			1
ADMINISTRATIVE ASSISTANT	1	1	1
Total	5	5	6

FINANCE

The Finance Department provides financial information to the public, bond holders, grantors, auditors, City Council, and City Staff. Maintains the City's financial records, prepares the annual budget, prepares the utility billing notices, collects the water, sewer, garbage, and trash fees, collects improvement district assessments, and redeems maturing bonds and interest coupons. Issues and collects sales tax permit licenses and fees, and acts as the liaison to the State and City in matters pertaining to the collection of the City sales tax. Conducts audits, prepares payroll and required reports, maintains cash management and assets inventory, investment of moneys, and administers the retirement of outstanding general obligation and revenue bonds. Provides administration services for the Community Facilities Districts.

2002-03 ACCOMPLISHMENTS:

- Continued basic services.
- Completed the Finance Department Business Assessment.
- Transitioned CFD Administrative functions to new CFD Administration Office.
- Implemented Development Fee Study recommendations.
- Implemented MSI Fee Study recommendations.
- Reviewed Water, Wastewater, and Sanitation user fees.
- Secured long-term financing solutions for the approved CIP Projects in FY 02-03.
- Reviewed outstanding debt to provide long-term interest savings opportunities and to maintain a level property tax rate.
- Updated the Strategic Financial Plan, Fiscal Policies and Fiscal Forecasts.
- Secured a Consultant for implementation of GASB 34.
- Implementing Finance Assessment recommendations.
- Awarded a new contract for auditing services

2003-04 OBJECTIVES:

- Continue basic services to current and anticipated additional demands.
- Implement an electronic solution for Purchasing and Accounts Payable.
- Adjust Water, and Wastewater user fees.
- Secure long-term financing solutions for the approved CIP Projects in FY 03-04.
- Review outstanding debt to provide long-term interest savings opportunities and to maintain a level property tax rate.
- Update the Strategic Financial Plan, Fiscal Policies and Fiscal Forecasts.
- Continue Implementing Finance Assessment recommendations.
- Implement the approved FY 03-04 Finance Department Operational Plan.

PERFORMANCE INDICATORS

	FY 01-02	FY 02-03	FY 03-04
Bond Sale – all types	16,000,000	16,000,000	11,000,000
Utility billings	84,000	96,000	115,200
Vendor claims paid	6,500	7,000	7,500
Internal audits	72	79	83

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services	\$ 510,445	\$ 750,300	\$ 549,412	\$ 716,323
Materials & Supplies	33,253	48,749	25,333	55,045
Contract Services	152,528	140,264	124,628	202,475
Debt Service	-	-	-	-
Funded Depreciation	23,924	27,512	27,512	31,639
Capital Outlay	28,228	35,000	35,000	71,350
Transfer Out Credit	-	-	-	-
Total	\$ 748,378	\$ 1,001,825	\$ 761,885	\$ 1,076,832

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
Finance Director	1	1	1
Fin. Svcs Manager	-	1	1
CFD Manager	-	1	-
Senior Accountant	1	-	-
Accountant II	3	3	3
Senior Account Clerk	1	1	2
Account Clerk II	-	-	1
Lead Util. Cust Svc Wkr	-	-	1
Total	6	7	9

COMMUNITY FACILITIES DISTRICTS (CFD)

Community Facilities Districts are a special purpose, tax levying public improvement districts of the State of Arizona, which must be located within the corporate boundaries of the municipality causing its creation. Developers are authorized to form either General Districts or Utilities Districts for the purpose of financing public infrastructure and improvements. These projects may include water and sewer facilities; drainage improvements; design and construction of roads, streets and parking; traffic signals; emergency facilities and public buildings; parks; school sites and facilities and landscaping.

Developers form CFD(s) and enter into agreements with the City for administration of the District(s). The contract ensures that the costs incurred by the City for administrative services are paid for by the CFD and that the cost is not borne by the City. There are currently eight CFDs in the City. One more is anticipated to be formed in FY 02-03. The City contracts for administration services with National Bank of Arizona. The City Finance department provides all accounting services for the districts and bills each districts for that service in accordance with the development agreements

2002-2003 Accomplishments:

- Formed a new CFD Administration Office to centralize CFD Administration functions for the Districts.
- Completed bond sale for one CFD.
- Completed several assessment modifications (lot splits).

2003-2004 Objectives:

- Continue to provide quality customer service to customers.
- Continue documentation of processes for Community Facilities Districts.
- Form new Community Facilities District(s).
- Administer assessment modifications (lot splits).
- Accomplish sale of bonds for two CFD's.

PERFORMANCE INDICATORS

	FY 01-02	FY 02-03	FY 03-04
Current Districts	8	8	9

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services		\$ 82,688		\$ 94,778
Materials & Supplies	48	-		1,100
Contract Services	34,429	-		16,675
Debt Service		-		
Funded Depreciation		-		2,392
Capital Outlay		2,037		
Transfer Out Credit		-		
Total	\$ 34,477	\$ 84,725	\$ -	\$ 114,945

BUDGET AND RESEARCH OFFICE

The Budget and Research Office is a division of the Finance Department. The Budget and Research Office began its existence in the budget year 2001-2002. This division of the Finance Department is responsible for performing administrative and technical support involving financial planning, budget preparation and control, policy analysis, program evaluations, economic impact analysis and project management.

2002-2003 ACCOMPLISHMENTS:

- Timely preparation and distribution of the monthly Financial Report. This report focuses on monthly variances between budgeted versus projected operating revenues and operating expenses.
- Developed a five-year revenue and expenditure-forecasting model.
- Developed a model that forecasts monthly operational revenues.
- Hired a Budget and Research Analyst who assisted in the establishment of the City's Budget Office.
- Scheduled and prepared documentation for a Council Worksession to discuss/define FY 03-04 budget methodology and performance targets
- Updated City's water and sewer rate structure.

2003-2004 OBJECTIVES:

FINANCIAL PLANNING

- Develop and update the city's financial policies (revenue, expenditure, and debt).
- Prepare and monitor monthly revenue forecasts
- Prepare and monitor monthly expenditures.
- Coordinate the financial leadership's communication with the credit rating agencies.
- Maintain a five-year revenue and expenditure-forecasting model.
- Maintain and timely distribute to the City Council the Financial Trend Report
- Project population and new construction starts for FY 03-04.
- Project revenue, expenditure, and fund balances for FY 03-04.

BUDGET PREPARATION AND CONTROL

- Prepare and distribute a draft budget calendar for FY 04-05.
- Schedule and prepare documentation for a Council Worksession to discuss/define FY 04-05 budget methodology and performance targets.
- Prepare budget guidelines and instructions.
- Review departmental budget requests
- Prepare budget recommendations to the City Manager.
- Prepare the City Manager's budget proposal to the City Council.
- Communicate budget messages to the City's stakeholders.
- Communicates budget allocation to City departments.
- Monitor departmental budget execution.
- If needed, recommend mid-year budget adjustments.
- Prepare and publish TNT Notices.
- Prepare Tentative Budget for Council adoption.
- Prepare Final Budget and Property Tax levies for Council Adoption.

RESEARCH, POLICY AND SPECIAL PROJECTS

- Perform a fiscal impact analysis on all proposed new developments.
- Update economic impact model drivers following annual audit.
- Develop recommended water, water resource and sewer development fees to be presented to the City Council for adoption.
- Complete Raftelis water/sewer user fee and development fee study.
- Develop recommended non-utility development fees to be presented to the City Council for adoption.
- Develop recommended water and sewer user fees to be presented to the City Council for adoption.
- Develop a follow-up budget survey, analyze results, and review results with staff and City Council.

PERFORMANCE INDICATORS:

- Respond timely to both internal and external customer requests.
- Achievement of Council goals.
- Document customer service improvements
- Complete projects in a timely manner.
- Budget meets all requirements and GFOA reporting excellence benchmarks.

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services	\$ 152,652	\$ 158,419	\$ 179,955	\$ 226,358
Materials & Supplies	2,289	15,180	1,747	13,768
Contract Services	11,711	10,300	2	8,714
Debt Service	-	-	-	
Funded Depreciation	-	-	-	
Capital Outlay	6,187	-	-	1,800
Transfer Out Credit	-	-	-	
Total	\$ 172,839	\$ 183,899	\$ 183,690	\$ 250,638

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
B&R MGR	1	1	1
B&R ANALYST	1	1	1
Total	2	2	2

INFORMATION AND TECHNOLOGY SERVICES

The City of Goodyear's Information and Technology Services Department (ITS) is a team of professionals committed to meeting the technological needs of the organization in a fiscally responsible manner.

Primary areas of responsibility include:

- Designing, administering, and supporting the City's voice and data networks.
- Providing technical support to the City's employees in all technology facets including desktop hardware and software, enterprise software, and both wireless and land-based telephone services.
- Providing technical support and maintenance functions for the City's web site.
- Design and development of in-house databases and software applications.
- Research of modern technologies and testing the practical application of these technologies within the City.
- Administration of a twelve-station fully equipped training and demonstration facility where employees can receive training and live demonstrations on a variety of software applications.

2002-2003 ACCOMPLISHMENTS:

- Upgraded 15% of the City PCs to the Microsoft 2000 Professional operating system and Microsoft Office XP.
- Upgraded 15% all versions of Microsoft Project and Microsoft Visio to the latest version and release.
- Installed four Microsoft Windows 2000 file servers.
- Upgraded/replaced the main IBM AS/400 server in order to support more HTE software applications.
- Completed a re-design the City network to improve reliability, performance, security, and increased capacity.
- Upgraded/replaced, per the completed network redesign, the most critical and vulnerable network communications equipment including routers at each remote site, switches at every City facility, and firewalls located at City Hall.
- Implemented the budgeted desktop and server management tools to decrease the cost of support and increase our ability to proactively identify potential problems before they become larger problems. The desktop management tools also assist in deploying new computer systems much more quickly and in the distribution of software updates over the network instead of manually installing them on each PC.
- Facilitated the completion of a high-level needs and use analysis of the HTE software system (I.e. Payroll/Personnel, Building Permits, Utility Billing, and Financials), creation of an action plan based on the analysis, and execution of the first 25% of the action plan.
- Completed a first draft of the information systems backup and recovery business continuity plan for the City.
- Completed a comprehensive, five-year department strategic plan.
- With the City Manager's Office, formed and implemented the TSC (Technology Steering Committee) and incorporated the TSC into the operations of the City.

- Played a key role in the planning, product evaluation, and vendor selection processes involved in upgrading the Police Department CAD (Computer Aided Dispatching) and RMS (Records Management) system.
- Completed the development and implementation of a web-based job applicant tracking system, including the use of online job applications.
- With the assistance of other departments, led the efforts in planning and training for the redesign the City web (CivicPlus).
- Designed and staffed a Help Desk that provides City staff easy and direct access to technical assistance during the core business hours. This resulted in a 75% success rate in solving technical issues immediately during the first phone call.
- With the assistance of the Emergency Operations Team, successfully designed and equipped the new EOC (Emergency Operations Center) and Training Room within City Hall.
- Completed the design and implementation of the voice and data network at the new public safety facility located in Estrella Mountain Ranch.

2003-2004 OBJECTIVES:

- Establish and implement mutually agreed upon service level agreements with all customers by January 2004.
- Establish a remote access/telecommuting infrastructure and capability by July 2004.
- Complete phase three (Server Infrastructure Deployment) of the TMP (Technology Modernization Program) by November 2003.
- Complete phase four (Basic Security) of the TMP (Technology Modernization Program) by July 2004.
- Complete phase six (Storage Build Out) of the TMP (Technology Modernization Program) by February 2004.
- Implement a hot-site and mobile-site business continuity capability by July 2004.
- Complete the web site redesign and go-live by August 2003.
- Facilitate the implementation of the Microsoft Server version of the LaserFiche records management system by September 2003.
- Assist the Finance Department in the implementation of the HTE Purchasing and Inventory system by December 2003.
- Assist the Finance Department in the implementation of the HTE Accounts Receivable system by January 2004.
- Assist the Finance Department in the implementation of the HTE Asset Management system by February 2004.
- With Building Safety complete the go-live of the IVR (Voice Response) system by August 2003.
- Assist Engineering in going live with the HTE Building Permit system for inspections and permits by August 2003.
- Complete all desktop operating system and application upgrades by September 2003.
- Complete the implementation of Naviline, the web browser version of the HTE software, by August 2003.
- Assist the Public Works Fleet division in the implementation of the Fleet Management system by December 2003.
- Upgrade the disk and memory of the Lotus Notes/Domino server by November 2003.

PERFORMANCE INDICATORS

	FY 01-02	FY 02-03	FY 03-04
Documented request for services	2,400	1979 (thru June 15)	2500 (Projected)
Time to resolve Emergency Support Requests (Average)	.5 hours	.5 hours	.5 hours
Time to resolve High Priority Support Requests (Average)	3 hours	3 hours	2 hours
Time to resolve Medium Priority Support Requests (Average)	5 hours	5 hours	4 hours
Time to resolve Low Priority Support Requests (Average)	20 hours	20 hours	16 hours
E-mail viruses detected	200	254	Unknown
Software or hardware malfunctions due to viruses.	1	-	-
PCs supported	188	235	250
Users supported	235	255	275
Remote Locations Supported	8	8	9
Printers	45	93	100
File and Application Servers	12	16	20

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services	\$ 481,401	\$ 625,382	\$ 577,119	\$ 722,498
Materials & Supplies	188,013	210,775	164,150	350,457
Contract Services	148,835	489,820	191,727	254,750
Debt Service	-	-	-	-
Funded Depreciation	166,916	191,953	191,953	220,746
Capital Outlay	54,425	605,285	605,285	230,088
Transfer Out Credit	-	-	-	-
Total	\$ 1,039,590	\$ 2,123,215	\$ 1,730,234	\$ 1,778,539

The above figures include GIS.

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
DIRECTOR	1	1	1
SYST SUPPORT ADMIN	1	1	1
APPLICATION SPECIALIST	1	1	1
NETWORK TECHNICIAN II	2	2	2
NETWORK TECHNICIAN I	1	1	1
PROGRAMMER ANALYST	1	1	1
CAD-RMS SYSTEM ADMIN			1
NETWORK ADMIN	0	1	1
Total	7	8	9

COMMUNITY DEVELOPMENT

The Community Development Department is responsible for the preparation, adoption, and implementation of the Goodyear General Plan. The General Plan provides community goals and development policies to effectively guide and manage the long-term growth of the City. To assist the City in implementing the General Plan and guiding the community's growth and development, the Department is organized into three separate functions: Building Safety, Engineering and Planning and Zoning. The Staff of these Divisions are dedicated to providing seamless development services within one department in order to provide excellent customer service in fulfilling the Department's mission and goal of ensuring a safe and quality environment for Goodyear residents, visitors and businesses.

Community Development Staff prepares and implements various zoning and development ordinances, such as the Engineering Design Guidelines, Zoning Ordinance, Subdivision Regulations, Floodplain Ordinance, Design Guidelines, and International Building Codes. Specific departmental duties include administering grant applications, such as the Community Development Block Grant Program, providing information on development services to the public, reviewing and processing General Plan amendments, rezonings, variances, subdivision plats, site plan reviews, use permits, landscape plans, development agreements, public infrastructure plans, and building construction plans, as well as inspecting new private and public buildings, and water, sewer and street infrastructure to ensure compliance with City ordinances. Community Development Staff are also actively involved in code enforcement, providing technical support to the City Council, City Staff and others in development processes and procedures, maintaining City maps and other development plans, analyzing population and socio-economic data, as well as providing Staff support to the Planning Commission, Board of Adjustment, and Board of Appeals.

2002-2003 Accomplishments:

- Processed 22 rezoning applications totaling 1,595 acres of land.
- Processed 6 preliminary plats subdividing 622 acres into Commercial (67 acres) and Residential (555 acres/1882 houses) Lots.
- Processed 10 final plats subdividing approximately 288 acres into 578 lots.
- Processed 34 Site Plans, 9 Special Use Permits and 9 Use Permits.
- Processed 7 annexation requests.
- Received City Council Approval for a major revision to the General Plan (2003-2013) in order to conform to the Growing Smarter legislation.
- Received an American Planning Association Award for the Regional Plan Review Program.
- Obtained Planning Commission and Council approval for a Freeway Overlay District providing for sound attenuation standards along existing and proposed freeways.
- The Planning Manager, Kevin Kugler, received his Masters Degree in Environmental Planning.
- Karen Keith, a staff planner, passed the examination for membership in the American Institute of Certified Planners.
- Processed a major amendment to the City's Sign Code regulations.
- Successfully completed the rehabilitation of 7 houses with Community Development Block Grant funds.

- Negotiated a development agreement with Safeway for the development of a commercial shopping center at the northwest corner of Estrella Parkway and Van Buren Street.
- Developed a streetscape design and landscape theme for Estrella Parkway, and proposed an overlay district for properties along Estrella Parkway.

2003-2004 Objectives:

- Coordinate the public information campaign for adoption of the General Plan 2003 – 2013 in the November general election.
- Rehabilitate six houses through the Community Development Block Grant Program.
- Obtain approval for the Gateway Overlay District and Estrella Parkway streetscape design and theme, and implement the adopted design as new development occurs.
- Adopt zoning standards to ensure quality large scale commercial developments (“big box ordinance”) within the City.
- Implement the recommendations from the Parks, Trails and Open Space Master Plan.
- Conduct a survey of external customers to gauge the level of satisfaction with development services.
- Prepare and process various amendments to the Zoning Ordinance to address emerging issues as well as to implement the goals and objectives in the proposed General Plan (2003 – 2013).
- Prepare and obtain Council approval for a Luke Overlay zoning district.
- Initiate and complete a Master Plan for the City Center at the intersection of Estrella Parkway and Yuma Road.

PERFORMANCE INDICATORS

	FY 01-02	FY 02-03	FY 03-04
Turnaround time for permit & plan review	10 days	15 days	15 days
Fees Collected for Planning Cases	236,811	192,413	200,000
No. of site plans	14	34	30
No. of rezoning cases	11	17	15
No. of preliminary plats	6	7	7
No. of landscape plans reviewed		39	40
No. of final plat	14	11	12
No. of Planned Residential Lots	25,000	20,000	23,000
No. of Platted Residential Lots	11,812	13,634	15,000
No. of Permitted Residential Lots	7,549	10,887	12,000
No. of Available Residential Lots	5,765	5,728	4,500
% of Available School Capacity	0	0	0

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services	\$409,838	\$ 479,423	\$ 460,754	\$ 634,562
Materials & Supplies	41,286	40,756	30,959	50,076
Contract Services	298,427	355,539	343,363	295,139
Debt Service	-	-		
Funded Depreciation	9,919	11,406	11,406	13,117
Capital Outlay	16,344	-		38,450
Transfer In Debit	-	-		
Total	\$775,814	\$ 887,124	\$ 846,482	\$1,031,344

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
DIRECTOR	1	1	1
PLANNING MANAGER	1	1	1
SENIOR PLANNING TECH	1	1	1
PLANNING TECHNICIAN	1	1	1
SENIOR PLANNER	0	0	
ADMINISTRATIVE ASSISTANT			1
PLANNER II	2	2	3
PLANNER I	1	1	2
Total	7	7	10

ENGINEERING

Engineering is responsible for the design, review, and administration of the City's capital infrastructure including water, sewer, storm drains, storm water retention basins, streets and administration of the City's utilities. The Engineering department reviews site plans, preliminary and final plats, construction drawings and master reports, conducts construction inspections and approves public infrastructure, and provides general technical support to City staff as well as the development community. Engineering maintains the City's GIS land base and infrastructure maps and its as-built records. Engineering assists in the maintenance of the City's Capital Improvement Program, including transportation, drainage, open space, bicycle/trail, and water and wastewater master planning documents.

2002-2003 Accomplishments:

- Completed minor updates to the Engineering Design Standards.
- Completed updates to the construction inspection and documentation standard procedures.
- Completed design of Phase 2 improvements to Estrella Parkway from Yuma Road to ¼ mile north of McDowell Road in partnership with the Maricopa County Department of Transportation.
- Continued to maintain the as-built construction drawings database.
- Maintain and expand as-built drawings document control center.
- Completed development of the citywide electronic potable water and sanitary sewer system coverage.
- Completed construction of the Bullard Avenue and McDowell Road street improvements in partnership with adjacent property owners.
- Continued the design of the Bullard Wash Phase 2 design from Lower Buckeye Parkway to I-10 in partnership with the Flood Control District of Maricopa County.
- Completed the design concept report for the Loop 303 corridor from Indian School Road to MC 85 in partnership with the Maricopa County Department of Transportation.
- Continued Bullard/I-10 interchange design in coordination with ADOT and private development.
- Hired two new city engineering inspectors to improve efficiency and effectiveness.
- Hired a plan review engineer to improve quality assurance and service efficiency.

2003-2004 Objectives:

- Complete the update of the Interceptor Sewer and Water Master Plan.
- Implement H.T.E. plan review and permit tracking to improve efficiency and effectiveness.
- Continue partnering with the Flood Control District of Maricopa County to design and construct the Bullard Wash Drainage Channel Phase 2.
- Complete construction of Phase 2 improvements to Estrella Parkway.
- Complete major update to the Engineering Design Standards.
- Complete citywide GIS storm drain and street improvement maps.
- Complete Bullard/I-10 interchange design in cooperation with ADOT and private development.

- Hire two engineering plan reviewers to improve quality control, improve response times, and be able to keep up with the increased rate of growth and construction in the City.
- Hire GIS technician to improve quality assurance and service efficiency.

PERFORMANCE INDICATORS

	FY 02-03	FY 03-04
Turnaround time for plan review (days)	15	15
Number of plan reviews	1,050	1,100
Average time (hrs) to review plans	4	4
Number of plan checks	1,850	1,900
Average time (hrs) to check plans	4	4
Number of permit inspections	1,100	1,150
Average time (hrs) to perform inspections	2	2

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services	\$303,799	\$ 589,138	\$ 330,649	\$ 642,356
Materials & Supplies	21,873	24,000	14,528	31,000
Contract Services	547,873	374,655	570,980	434,095
Debt Service	-	-		
Funded Depreciation	-	-		
Capital Outlay	15,463	96,910	96,910	10,970
Transfer In Debit	-	-		
Total	\$889,008	\$1,084,703	\$ 1,013,067	\$1,118,421

AUTHORIZED POSITIONS

	FY 02-03	FY 03-04
CITY ENGINEER	1	1
ASSIST. CITY ENGINEER	1	1
SENIOR ENGINEERING TECH	1	1
ENGINEERING PERMIT TECH	1	1
CONST ENGINEERING INSP II	2	2
PLAN REVIEW ENGINEER	1	1
ENGINEERIN PLAN REVIEWER	-	2
GIS TECHNICIAN	-	1
Total	7	10

AQUATICS FACILITY (SWIMMING POOL)

The Goodyear Pool at Loma Linda Park is operated seasonally, and on a limited basis year-round, providing general swim, swim lessons, water aerobics, lap swim, diving lessons, participation on the City-sponsored swim team and other pool-related activities. The pool is utilized by the general public and by organizations such as the YMCA, United States Swim Team, Infant Swim Research program and local schools.

2002-2003 ACCOMPLISHMENTS:

- Did a tear-down and clean out of the boiler
- Repaired the pool fence in the spectator area
- Hosted two USS Swim Meets
- Repaired and ordered new bleachers
- Added self closing features to the two side pool gates
- Provided facilities and support to Aqua Fria High School District and Avondale Elementary School District through ongoing partnership
- Developed a year round diving program
- Rented the pool facility to outside party for scuba diving classes
- Held aquatic activities for the Goodyear, Avondale, EMCC summer camp

2003-2004 Objectives:

- Implement the Guard Start program
- Develop additional partnerships for mutual pool facility usage and programming.
- Create and implement at least 3 special events at the pool
- Plan and budget for phone and data networking capabilities for FY 04-05 to utilize the City's database system for reservations, registrations and pool management
- Manage the construction of a new equipment storage building
- Institute and annual Customer Satisfaction Survey

PERFORMANCE INDICATORS

	FY 2003-2004	
	GOAL	(Projected)
Staff injuries per season	-	-
Patron injuries per season	-	-
Percentage of staff holding national certifications	1	1
Percentage of customers rating facility very good or excellent	1	1
Lessons Taught per WSI Certified Staff	6	8

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services	\$161,203	\$ 203,938	\$ 130,986	\$ 198,283
Materials & Supplies	63,571	134,236	65,492	115,200
Contract Services	7,730	13,000	3,244	11,136
Debt Service	-	-		
Funded Depreciation	4,618	5,448	5,448	6,265
Capital Outlay	9,974	2,200	2,200	
Transfer In Debit	-	-		
Total	\$247,096	\$ 358,822	\$ 207,370	\$ 330,884

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
RECREATION COORDINATOR	1	1	1

RECREATION

The Recreation Program strives to provide a fun, safe, and enjoyable recreational experience for youth and adults in the City of Goodyear. Leagues, classes, special events and activities are structured for maximum participation, enjoyment, and skill development in recreational and sports environments.

2002-2003 Accomplishments:

- Successfully initiated new karate, cooking, music, preschool sport and dance classes
- Worked jointly with MAG to run a Senior Walk
- Coordinated special events including the Holly Jolly Festival; Tour D' Estrella Bike Ride; Jazz Festival; Symphony Concert; Park Appreciation Days, National Public Works Week, Mayor's Tree Lighting and Arbor Day
- Attended the APRA Conference
- Jointly coordinated a summer sports camp with Avondale and Estrella Community College

2003-2004 OBJECTIVES:

- Develop a 5- year strategic recreation plan
- Recruit, train and hire a Recreation Programmer
- Coordinate another city wide special event
- Coordinate joint programs/events with other agencies and cities
- Expand programs for senior, adult, and youth
- Expand the volunteer services for Recreation

PERFORMANCE INDICATORS

	FY 02-03	FY 03-04
	(Projected)	
Number of recreation programs managed	10	15
Percentage of customers rating programs as excellent	1	1

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services	\$ 1,288	\$ 14,674	\$ 3,833	\$ 24,300
Materials & Supplies	18,496	27,220	20,065	29,120
Contract Services	3,077	-	30	50,000
Debt Service	-	-		
Funded Depreciation	-	-		
Capital Outlay	-	-		
Transfer In Debit	-	-		
Total	\$ 22,861	\$ 41,894	\$ 23,929	\$ 103,420

PUBLIC WORKS ADMINISTRATION

The goal of Public Works Administration is to provide, plan, develop, operate, and maintain a variety of public work's services in a responsive, efficient and cost effective manner. These services include supplying safe water, wastewater collection and treatment, storm water drainage, street and traffic equipment maintenance and repair, engineering services, transportation, solid waste collection and processing, recreation and parks, and equipment and facility maintenance. Public Works Administration develops and implements policies and procedures, which correspond to the City of Goodyear's vision and goals.

2002-2003 ACCOMPLISHMENTS:

- Managed the design and construction of Litchfield Road (Yuma Road to MC 85) Pavement Replacement Project
- Managed the conceptual and final design phases for the Community Park Project
- Managed the design of an emergency traffic signal for Estrella Mountain Ranch Public Safety Facility
- Managed the design and installation of a temporary traffic signal at Estrella Parkway and Van Buren Street
- Managed the design and construction of the Cactus Flower Storm Drain Project at Estrella Mountain Ranch
- Managed the completion of the Design Concept Report for the Bullard Avenue and I-10 freeway interchange
- Completed study and obtained Council approval for an ordinance governing truck routes within the City of Goodyear
- Drafted a comprehensive Speed Hump policy for Council Consideration
- Successfully worked with ADOT to maximize the number of lanes constructed on Litchfield Road at I-10
- Conducted the selection process for on-call engineering and architectural services

2003-2004 OBJECTIVES

- Successfully manage the Computerized Traffic Signal System Projects
- Complete the FY 2004 Street Maintenance Project
- Partner with the Buckeye Union High School District to construct a park at Estrella Mountain High School
- Partner with the YMCA to provide youth sports at the community park, Southwest Valley YMCA and other facilities
- Complete a site selection and conceptual plan for a new Public Works Operations Facility
- Bid, construct and operate the 35 Acre Community Park Ballfields
- Relocate some field operations units to city-owned property at MC-85 and Estrella Parkway
- Initiate National Pollution Discharge Elimination System mitigation measures to comply with Federal mandates
- Manage the final design phase for the Bullard and I-10 Interchange Project
- Manage the design-build of Rainbow Valley Wastewater Treatment Facility

PERFORMANCE INDICATORS

	FY2002-2003	FY 2003-2004
	(Projected)	
Dollar value of projects managed	87,000,000	73,409,000
Percentage of projects completed as scheduled	93%	
Projects completed with less than 5% in change orders	67%	
Staff to population ratio (January of FY)	1:443	1:483
Per capita cost of programs managed	895	720
Number of Department injury accidents (Goal: <5)	7	5

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services	\$ 500,668	\$ 601,261	\$ 453,400	\$ 547,429
Materials & Supplies	94,587	86,607	87,138	54,145
Contract Services	160,836	207,500	122,810	196,915
Debt Service	-	-		
Funded Depreciation	27,532	31,662	31,662	36,410
Capital Outlay	10,695	8,800	8,800	14,900
Transfer Out Credit	-	-		
Total	\$ 794,318	\$ 935,830	\$ 703,810	\$ 849,799

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
PWKS DIRECTOR	1	1	1
PWKS SUPERINTENDENT	3	3	3
ADMINISTRATIVE ASSISTANT	1	1	1
STAFF ASSISTANT	3	3	3
Total	8	8	8

FLEET SERVICES

Fleet Services Division provides preventative maintenance, repairs and safety inspections for City vehicles and equipment. Equipment Maintenance Division's primary purpose is to provide safe, convenient and dependable transportation and equipment.

2002-2003 ACCOMPLISHMENTS:

- Implemented in-house maintenance for Fire Trucks
- Mechanic staff scheduled and attending training to increase services to Fire Department and City Fleet
- Implemented e-mail notification to all City staff for vehicles due for preventive maintenance
- Implemented appointment process for scheduling PM services for customers
- Five vehicles converted to CNG
- Submitted request to Technology Steering Committee to purchase Fleet Management Program
- Purchased two new vehicles for Fire Department, one new vehicle for Equipment Management

2003-2004 OBJECTIVES:

- Purchase new Fleet Management Program software
- Implement and train Equipment Management staff on use of Fleet Management Program
- Remodel mechanics office and install A/C in building
- Replace vendor owned Lube and Oil System with City owned equipment
- Remove and replace existing concrete floor and awning on West exterior side of shop to safely service City's heavy duty trucks and Fire Equipment
- Establish Fleet Management Policies and Procedures
- Establish Fleet Customer Satisfaction Survey

PERFORMANCE INDICATORS

	FY 01-02	FY 02-03	FY 03-04
Vehicles maintained	182	200	215
Vehicles maintained/mechanic ratio	3	2	2
PM's performed at mileage indicators	605	750	860
Customer Satisfaction Survey's returned			Target 90%
Satisfaction ratings of 3 and above, on a 1 to 5 rating system			Target 90%

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services	\$ 176,423	\$ 194,627	\$ 225,900	\$ 277,341
Materials & Supplies	113,928	55,224	74,021	93,170
Contract Services	4,064	10,300	5,720	9,700
Debt Service	-	-		
Funded Depreciation	15,185	17,463	17,463	20,083
Capital Outlay	127,239	132,400	85,896	26,800
Transfer Out Credit	-	-	-	-
Total	\$ 436,839	\$ 410,014	\$ 409,000	\$ 427,094

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
Mechanic II	2	2	2
Mechanic III	2	2	2
Equipment Management Sup	1	1	1
Total	5	5	5

PARKS DIVISION

The Park's Division maintains over sixty-five acres of parks landscaping, approximately ninety-five miles of roadway rights-of-way, fire station grounds, and the Goodyear Aquatics Center.

2002-2003 ACCOMPLISHMENTS:

- Assumed maintenance responsibility for Wildflower Ranch North Park.
- Assumed the landscape maintenance of 23 well sites, 2 Wastewater Treatment Plants and 5 miles of alleyways with existing resources and budget.
- Designed and installed a new playground facility at the Wildflower North Park
- Successfully recruited two additional Parks Workers
- Installed rubberized ADA compliant surfacing at Loma Linda and Palmateer Parks
- Actively participated in design team for new Community Park
- Improved the landscape maintenance condition throughout 100 linear miles of roadway rights-of way; 65 acres of park landscaping and facilities and; 84 acres of Bullard Wash area.
- Continued the regularly scheduled playground equipment, inspection program by parks maintenance staff.
- Implemented a database program for tracking maintenance activities and costs
- Held national Arbor Day celebrations at Loma Linda Park, which was attended by over 90 elementary school children.
- The first Parks Appreciation Day was held at Par de Paz.

2003-2004 OBJECTIVES:

- Further enhance service to citizens through continuous employee development, education and certification in their fields
- Successfully open and maintain the new Community Park
- Continue working towards the *Tree City USA* designation for the City of Goodyear.
- Improve development related turnover procedures and coordination.
- Institute customer satisfaction surveys for parks and right-of-way maintenance services.
- Develop a visionary 10-year Parks Capital Improvement Program by evaluating existing facilities, in partnership with neighborhoods and user groups.
- Implement partnerships with other entities to provide maximum park facility and open space opportunities for our customers.
- Anticipate and ensure adequate parks infrastructure to support population growth, changing recreational trends and community recreational programs.
- Continue to develop and hold Park Appreciation Days at each City park.
- Develop and start a volunteer Park Ranger Program through the City of Goodyear Police Department.

PERFORMANCE INDICATORS

	FY 2002-2003	FY 2003-2004
	(Actual)	(Projected)
Number of complaints regarding parks maintenance (Goal is less than 12 annually)	10	10
ROW maintenance related complaints (Goal is less than 12 annually)	12	10
Playground equipment related injuries/claims (Goal is zero)	None	None
Number of legitimate claims filed related to ROW and/or parks maintenance issues (Goal is zero)	None	None
Percent of respondents rating Parks and ROW maintenance as "Excellent" (Goal is 95%)	1	1

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services	\$307,824	\$394,203	\$372,291	\$459,946
Materials & Supplies	316,820	457,891	261,729	401,401
Contract Services	525,027	550,996	612,259	588,976
Debt Service	-	-	-	-
Funded Depreciation	56,721	65,229	65,229	75,016
Capital Outlay	88,034	36,000	36,000	10,000
Transfer In Credit	-	-	-	-
Total	\$ 1,294,426	\$ 1,504,319	\$ 1,347,508	\$ 1,535,339

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
Parks Foreman	1	1	1
Parks Worker I	1	2	2
Parks Worker II	5	5	5
Parks, Library & Recreation	1	1	1
Total	8	9	9

FACILITIES MANAGEMENT

The Facilities Management Division provides preventive, corrective and custodial maintenance for all City buildings. City staff routinely makes plumbing, electric, and carpentry repairs and modifications to the facilities. Newly remodeled areas include the Police Building Complex, the Estrella Mountain Public Safety Facility , and the Public Works Utility Bay. The Facilities Management Division is responsible for the maintenance of 17 buildings. Custodial services for the buildings are provided by a private custodial contractor.

2002-2003 ACCOMPLISHMENTS:

- Added security measures to the buildings of Public Works Administration, Fire Station #1, Fire Station #3, Police Facilities, and Public Safety Building #2.
- Entered into a janitorial cleaning contract to enhance services.
- Accepted the responsibility for maintenance of all HVAC systems City wide.
- Established comprehensive training programs for all Facilities staff.
- Renovated the utility room at Fire Station #1.
- Constructed a new office area at Fire Station #1.
- Installed a new emergency generator at the Interim City Hall.
- Established a Facilities Management electronic work order system.
- Established contacts with State's Energy Management program.
- Developed a facilities and equipment maintenance database.
- Assisted user departments in developing facilities-related projects.
- Completed Phase I of the Interim City Hall office renovation.
- Completed the renovation of the Public Works Utility Room work area.
- Participated in the Police Department Facility Remodel project.
- Hired two full time Facilities staff members.
- Developed a Facilities Division customer survey form.

2003-2004 OBJECTIVES:

- Establish a continuing education program for all Facilities staff.
- Develop a comprehensive ten year Facilities Capital Improvement Program.
- Budget for Fire Station #1 facility renovations.
- Solve the drainage problem at the City Court facility.
- Develop a Public Works Facilities Masterplan.
- Hire a full time Facilities Maintenance Worker III.
- Upgrade the Facilities Management Work Order program.
- Purchase a replacement vehicle for the Facilities Division.
- Purchase new furniture for the Public Works Operations building.

PERFORMANCE INDICATORS

	FY 02-03	FY 03-04 (Projected)
Maintenance Cost per square footage of maintained building (Goal is mean value of benchmark Cities)	132,894	132,894
Percentage of work orders completed within quoted timeframe (goal is 95%)	85%	100%
Number of facilities related injuries or property damage related claims (Goal is zero)	0	0
Percentage of clients rating facilities appearance as "Exceeded Expectations" (Goal is 95%)	46%	100%
Percentage of clients rating facilities cleanliness as "Exceeded Expectations" (Goal is 95%)	45%	100%
Percentage of clients rating overall service as "Exceeded Expectations" (Goal is 95%)	37%	100%
Number of on-the-job, time-lost injuries to facilities staff (Goal is zero)	0	0

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 01-02	BUDGET FY 02-03	ESTIMATED FY 02-03	BUDGET FY 03-04
Personnel Services	\$ 154,590	\$ 227,546	\$ 208,140	\$ 282,293
Materials & Supplies	45,832	38,700	45,243	38,270
Contract Services	31,740	8,200	3,394	7,680
Debt Service	-	-		
Funded Depreciation	1,392	1,601	1,601	1,841
Capital Outlay	2,037	4,400	4,400	71,547
Transfer Out Credit	-	-		
Total	\$ 235,591	\$ 280,447	\$ 262,778	\$ 401,631

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
BUILDING MAINT SUPERVISOR	1	1	1
BUILDING MAINT WORKER III	1	1	1
FACILITIES ELECTRICIAN			1
BUILDING MAINT WORKER II	2	2	2
Total	4	4	5

STREETS DIVISION

The Streets Division of the Public Works Department performs all necessary day-to-day street sweeping and maintenance for over 520 miles of streets, as well as for curbs, shoulders; traffic signals; bridges; culverts; gutters; storm drains, sidewalks; and bike lanes. In addition, the Streets Division maintains approximately 10,000 signs throughout the City, reviews traffic control plans for work in the city's streets, reviews construction plans and inspects projects to ensure that street signage, traffic control, streetlights and road markings are installed according to City standards.

2002-2003 Accomplishments:

- I-10 and Litchfield Road intersection was reconstructed using a grant acquired by the Streets Division
- Construction administration of new traffic signals at 144th Avenue and Indian School Road
- Construction administration of new, temporary traffic signal at Van Buren Street and Estrella Parkway
- Managed the 2003 Local Streets Preservation Project, including Wildflower Ranch, Estrella Vista, Palm Valley, Historic Goodyear, Arnold Manner, and Estrella Mountain Ranch
- Posted new truck routes and restriction as adopted by Council
- Pursued and received reimbursement of \$ 2,180,927.80 in FHWA funds for the Rainbow Valley Project
- Installed new crosswalks at Millennium High School and near Estrella Vista Elementary School

2003-2004 OBJECTIVES:

- Complete major maintenance projects on Litchfield Road and on Pebble Creek Parkway)
- Signalize Major Intersections (2)
- Manage the design for a Goodyear Traffic Operations Center through a CMAQ grant
- Manage the design of the Litchfield Road Computerized Traffic Management System
- Coordinate signal timings for traffic signals on Litchfield Road

PERFORMANCE INDICATORS

	Goal	FY 02-03	FY 03-04
Miles of roadway swept per operator	NA	5200	7000
On the job staff injury-accidents	Zero	1	0
Square yardage of roadways sealed	NA	560,050	500,000
Ratio of signalized intersections to maintenance staff	NA	10:01	12:01
Percent of potholes filled within 48 hours of complaint	95%	90%	95%
Annual number of street sweeping complaints	<12	10	5

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services	\$ 552,534	\$ 591,835	\$ 558,491	\$ 668,856
Materials & Supplies	1,277,942	2,011,553	1,579,239	1,516,482
Contract Services	309,767	140,715	169,171	137,200
Devel. Reimbursement	780,951	300,000	350,514	
Debt Service	-	-		523,453
Funded Depreciation	215,508	247,835	247,835	285,010
Capital Outlay	350,116	10,200	10,200	151,800
Transfer In Debit	-	-		
Total	\$3,486,818	\$3,302,138	\$ 2,915,450	\$3,282,801

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
EQUIPMENT OPER	2	2	2
SIGNAL TECHNICIAN II	2	2	2
STREETS SUPERVISOR	1	1	12
STREETS MAINT FOREMAN	1	1	1
STREETS MAINT WORKER II	3	3	3
TRAFFIC OP WORKER II	1	1	1
Total	10	10	21

WATER

The water section is responsible to produce, treat and distribute safe and pleasant drinking water at a reasonable cost, and ensure public health through compliance monitoring, backflow prevention and disinfection. The water system consists of 10 production wells with a total production capacity of 5.2 million gallons per day, and ten (10) storage and booster stations for a combined storage capacity of 9.3 millions gallons. In addition to the well sites and booster stations, the water section is responsible for the operation and maintenance of over 170 miles of water main, 1,445 fire hydrants, 3,844 valves, 6,403 water meters and 374 backflow prevention devices. The water operators also provide blue stake marking of the water lines.

2002-2003 ACCOMPLISHMENTS:

- Produced 3,612.33-Acre Feet of Water, reduced GPCD to 184 and water loss to less than 1%.
- Collected 12,663 water samples and kept the City's water system in total compliance with the Safe Drinking Water Act requirements
- Install a 12-inch magnetic meter to measure water flow to EMR
- Install an 8-inch altitude valve at Booster Sta. 13
- Install an 8-inch pressure reducing valve at Booster Sta. 13 to interconnect the EMR distribution system Zone 1 and Zone II
- Drill and equip well 12B and increase pumping capacity by 200 gpm.
- Refurbish 2-MG storage tank and 10,000 Gallons pressure tank at Well Site 12
- Install 190 individual pressure reduce valves to homes at parcel 51 in EMR
- Install two 8-inch pressure reduce valves and improve pressure consistency at EMR
- Test 20 water meters
- Install 1,121 water meters
- Maintain 318 fire hydrants
- Maintain 637 valves
- Perform 927 Bluestakes
- Process 2,128 work orders
- Implement a Water Meter Audit System
- Recruit two Water Worker I employees
- Redevelop and overhaul Well 11
- Overhaul Well 2
- Improve Water Storage Tank Security
- Overhaul four pumps and five motors
- Install one new booster pump at Booster Sta. 13
- Read 6,403 meters a month
- Maintain water quality in compliance with the Arizona Department of Environmental Quality.
- Mail approximately 7,000 Water Customer Confidence Reports

2003-2004 OBJECTIVES:

- Maintain and keep the water system and facilities in total compliance with the Safe Drinking Water Act and amendments.
- Keep the GPCD at approximately 190 gallons and the water % loss to 1% or less by implementing water conservation measures.
- Drilling and equipping one new well and booster and increase water production capacity by 1000 gpm, storage by 2 MG and boosting capacity by 2000 GPM.
- Continue to produce and deliver quality water to our customers.
- Continue annual preventive maintenance, inspection and repairs of water storage facilities to reduce long term cost.
- Upgrade chlorinator equipment at Well 2 and 3
- Conduct water bluestaking marking within 48 hours of request.
- Continue hydrant and valve maintenance program
- Construct 1.5 MG storage tank at Well Site 18B
- Drill and Install one new well in the water log area.
- Purchase and Install an Emergency Standby Generator at Well 6
- Refurbish 2-MG storage tank at Booster Sta. 11
- Install SCADA system at Well Site 12
- Install cathodic protection system on storage tank 3, 18, 7, 8, and 13
- Implement a well exploratory boring
- Install 7 miles of 24-inch transmission main
- Implement Equipment Maintenance Program

PERFORMANCE INDICATORS

	FY 01-02	FY 02-03	FY 03-04
Gallons per capita per day Goal	246	234	234
Gallons per capita per day Actua	217	184	184
New meter installations	1,150	1,121	1,121
Monthly meters read	5,500	6,403	6,403
Number of fire hydrants maintained	207	618	618
Backflow devices tested	400	374	374
Bluestakes performed	485	927	927
Valves Exercised	195	637	637
Cross Connection Control Surve	10	10	10
Water Production in Gallons per Day	4,763,520	5,051,520	5,200,000
Water Consumption in Gallons per Day	4,000,000	4,500,000	5,000,000
Unaccounted and lost water ratic	<1 %	<1%	<1%
Daily Water Storage	9.3 MG	10.3 MG	10.3 MG

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services	\$ 453,671	\$ 591,909	\$ 591,909	\$ 762,675
Materials & Supplies	496,686	531,478	531,478	740,002
Contract Services	1,219,334	517,444	517,444	784,927
Debt Service	212,310	542,560	542,560	462,673
Funded Depreciation	28,288	32,531	32,531	37,411
Capital Outlay	130,100	88,300	85,000	301,800
Developer Reimbursement				512,000
Water CIP	6,221,667	2,845,000	2,780,235	3,094,838
Transfer In Debit	-	-		
Total	\$8,762,056	\$5,149,222	\$ 5,081,157	\$6,696,326

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
WATER DISTRIB WORKER I	3	5	5
WATER DISTRIB WORKER II	1	1	1
WATER DISTRIB WORKER III	1	1	1
WATER PROD OPERATOR II	1	1	1
WATER PROD OPERATOR III	1	1	1
WATER QUALITY INSPECTOR	1	1	1
WATER PROD WORK I			2
WATER DISTRIB FOREMAN			1
WATER SUPERVISOR	1	1	1
Total	9	11	14

GOODYEAR WATER RECLAMATION FACILITY

The Wastewater Division ensures environmentally sensitive wastewater collection, treatment and reuse. The Wastewater Division operates and maintains the wastewater collection, treatment and reuse facilities in compliance with all regulatory environmental rules. The Goodyear Water Reclamation Facility's (GWRF) certified and licensed operators are responsible for the operation and maintenance of a three million gallon a day (MGD) treatment facility. Wastewater is treated to a level that can be safely recharged to an aquifer and potentially improve the groundwater quality. The treated effluent can also be reused for industrial and turf related uses.

2002 – 2003 ACCOMPLISHMENTS:

- Completed \$1.22 million dollar CIP project modifications to the water reclamation facility, which included increased aeration capacity, installation of a flow-paced sodium hypochlorite system, installation of new influent flow meter and improved automation for the flow equalization process.
- Installation of permanent pH meters for optimization and improvement of process control and environmental compliance.
- Installation of a permanent turbidity meter for optimization and improvement of process control and environmental compliance.
- Replaced the collector motor drive for the sedimentation basins.
- Refurbished six (6) effluent reuse pumps.
- Refurbished and rebuilt three (3) return activated sludge pumps.
- Completed a sludge dewatering study for the design and implementation of a solids handling system.
- Utilized a rental belt filter press to dewater approximately 3,000,000 gallons of waste activated sludge.
- Removed 3,000 dry tons of stockpiled sludge from the wastewater treatment plant.
- Made improvements to the digester/nitrate system.
- Procured and installed safety supplies, materials and equipment throughout the wastewater treatment plant.
- Completed all regulatory required environmental sampling and reporting.
- All operators enrolled and completing state-of-the-art operator certification training.
- Initiated landscape improvements to the plant area.
- Initiated the utilization of magnesium hydroxide for process optimization, pH control and odor control.
- Installed new concrete steps in the area around the microscreens with proper drainage to eliminate slipping and tripping hazards.
- Installed new handrails in the area of the microscreens.
- Applied coating to all walkways, catwalks, ladders and grating to guard against slipping and falls.
- Operators obtained 27 upgrades or new ADEQ Operator Certification Licenses.
- Completed Construction of the new Wastewater Administration Building.

2003-2004 OBJECTIVES:

- Refurbish and rehabilitate the process laboratory at the wastewater treatment plant to qualify for Arizona Department of Health wastewater laboratory certification.
- Continue to optimize process control and environmental compliance by installation of permanent nitrate, ammonia and dissolved oxygen monitoring equipment.
- Continue state-of-the-art operator certification training.
- Develop and implement a SOP program.
- Develop and implement a spare parts inventory.
- Refurbish, replace and repair all equipment, walkways and catwalks to comply with OSHA standards and guidelines.
- Procure an inventory of spare parts and equipment for all critical equipment and treatment units.
- Procure and install solids dewatering equipment.
- Construct a maintenance facility for the wastewater department.

PERFORMANCE INDICATORS

	FY 01-02	FY 02-03	FY 03-04
Average Daily Flows (MGD)	3	1.5*	2
Solids Reduction	1,778	1,067	1,200
Violations	-	-	-

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services	\$ 636,044	\$ 880,585	\$ 602,308	\$ 831,138
Materials & Supplies	652,236	908,202	1,157,417	1,245,149
Contract Services	977,031	445,081	420,000	553,705
Devel. Reimbursement	-	-		450,000
Debt Service	495,390	1,124,640	1,124,640	1,204,484
Funded Depreciation	73,060	84,019	84,019	96,620
Capital Outlay	3,186	53,000	53,000	164,200
Wastewater CIP	8,793,004	6,994,000	3,034,175	9,265,257
Transfer In Debit	-	-		
Total	\$11,629,951	\$10,489,527	\$ 6,475,559	\$13,810,553

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
CHIEF WASTEWTR OP	1		-
IND. PRETREAT INSPECT II		1	1
WASTEWTR TREAT OP III	1	1	1
WASTEWTR TREAT OP II	3	3	3
WASTEWTR TREAT OP I	1	1	1
WASTEWTR SUP	1	1	1
WASTEWTR LAB TECH III	1	1	1
WASTEWTR COLL WKR I	1	1	2
WASTEWTR COLL FRMN	1	1	1
Total	10	10	11

SOIL AQUIFER TREATMENT (SAT) SITE

Effluent from the Goodyear Water Reclamation Facility is pumped to the SAT Site where it is percolated into the ground to meet safe yield of groundwater pumping. This procedure provides for groundwater credits and helps to assure water resources will continue to be available for future city growth.

2002-2003 ACCOMPLISHMENTS:

- The Wastewater Division supplied effluent water for all construction projects, which has reduced the peak potable water demand.
- Improved the landscaping, building and grounds for the SAT site.
- All regulatory compliance sampling and analysis were completed for the year.
- The City of Goodyear master plan committee has studied an alternate location for the SAT site.

2003-2004 OBJECTIVES:

- Provide a reliable and state-of-the-art SCADA system.
- Upgrade, replace, repair and/or refurbish all instrumentation and meters for the SAT site.
- Install an electric security gate for increased security in compliance sensitive area.
- Repair and refurbish the roadways throughout the SAT site.
- Improve building, grounds and landscaping for the SAT site, which is now surrounded by residential homes.

Operating costs are included in the Goodyear Water Reclamation Facility department.

PERFORMANCE INDICATORS

Indicator	FY 01-02	FY 02-03	FY 03-04
Million Gallons Recharged	360	443	450

WASTEWATER COLLECTION SYSTEM

The City Wastewater Collection System is a critical function of the Wastewater Division to ensure the health and welfare of customers and residents of the City of Goodyear. The responsibilities of the Wastewater Collection System include annual cleaning, maintenance and inspection of nearly 100 miles of wastewater collection pipe; vector control, operation and maintenance of eleven lift stations, including immediate response to collection lift stations and the Perryville prison screening system emergencies. The Wastewater Collection System is monitored of the discharge of industrial, illegal, toxic or harmful discharges by the pretreatment program of the division.

2002-2003 ACCOMPLISHMENTS:

- Removal and replacement of Wastewater Lift Stations No. 1 and No. 2 to improve the service to the customers and residents of Goodyear.
- Operation and maintenance of the entire wastewater collection system with virtually no interruption of service to the customer and residents of Goodyear.
- Implementation of the Golf Village Wastewater Lift Station No. 12.
- Training of collection system workers in state-of-the-art certification programs.
- Recruitment and hiring of one full-time, certified and licensed Collection Worker I.

2003-2004 OBJECTIVES:

- Develop and implement a comprehensive mapping system for the manholes, sewer pipes and all components of the collection system.
- Clean, repair, televise and maintain all sewer pipes on a yearly basis.
- Procure a new vector to improve service to customers and residents of Goodyear.
- Implement a comprehensive sewer maintenance cleaning program.

Operating costs are included in the Goodyear Wastewater Treatment Plant department.

PERFORMANCE INDICATORS

	FY 01-02	FY 02-03	FY 03-04
Miles of Collection Main cleaned	30	20	
Number of Lift Stations maintained	132 of 132	132 of 132	
Vector control (manholes)	900	1,500	
Video collection mains (miles)	6	6	

CORGETT WATER RECLAMATION FACILITY

The Wastewater Division will ensure environmentally sensitive wastewater collection, treatment, and reuse. The Wastewater Division operates and maintains the wastewater collection, treatment, and reuse in accordance with all regulatory environmental compliance requirements. The Corgett Water Reclamation Plant's (CWRF) certified and licensed operators are responsible for operating and maintaining an 800,000 gallon a day treatment facility. The wastewater is treated to a level that can be reused for industrial and turf applications.

2002-2003 ACCOMPLISHMENTS:

- Corgett WRF is operated and maintained on a daily basis by full-time certified and licensed operators.
- All regulatory environmental sampling and analysis were completed.
- 2,400,000 gallons of waste activated sludge was removed from the facility and land applied in accordance with EPA rules and regulations.
- A functional process laboratory was equipped and is functioning at Corgett WRF.
- Magnesium Hydroxide is being utilized for process control and pH control.
- Plant record-keeping was modified and upgraded

2003-2004 OBJECTIVES:

- Install a phone line to the facility to provide reliable communications for staff and emergency autodial functions.
- Upgrade and improve the process control and process laboratory analysis to ensure environmental compliance.
- Develop and implement state-of-the-art standard operating procedures.
- Procure spare parts, supplies and equipment for all critical plant equipment and treatment units.
- Upgrade and improve the landscaping, building and grounds.
- Refurbish, repair and install all necessary safety equipment, supplies and materials to comply with OSHA standards and guidelines.
- Complete necessary upgrades and modifications to the facility to produce class A+ reuse effluent.

PERFORMANCE INDICATORS

	FY 01-02	FY 02-03	FY 03-04
Average Daily Flows (MGD)	0.2	0.5	0.8
Solids Reduction	126 tons	150 tons	240 tons
Violation Notices	-	-	-

Operating costs are included in the Goodyear Water Reclamation Facility department.

SANITATION

The Sanitation Division administers the residential contained solid waste collection agreement through the contractual services of a private solid waste hauler, which includes twice-weekly collection and disposal of contained residential solid waste. Sanitation staff also monitors the collection of commercial solid waste services provided to the private sector within the City limits by City licensed commercial solid waste private haulers. Sanitation staff provides a once per week uncontained solid waste collection and disposal to Goodyear residents. Additional Sanitation Division responsibilities include, graffiti abatement, conducting annual household hazardous waste collection day events, as well as the collection and disposal of six (6) permanent citywide drop-off recycling sites.

2002-2003 ACCOMPLISHMENTS:

- Developed and presented the Regional Recycling Master Plan to City Council, representing the cities of Avondale, Litchfield Park, Tolleson and the Town of Buckeye.
- Enhanced the uncontained refuse collection methodology by purchasing a 6-yard rearloader.
- Coordinated and implemented a Household Hazardous Waste Collection Day Program which included the City of Litchfield Park.
- Supplied 2 additional recycling containers to 2 of the 6 permanent citywide recycling drop-off sites to contain recycling volume excess.
- Recycled 1,867 or 14 tons of Christmas trees. These trees were diverted to Sunfresh Farms where they were used for dust control.
- Increased citywide recycling tonnage by 24%.
- Performed recycling public outreach at Earthfest 2002 and the Women's Expo 2002.
- The Sanitation Division continues to be a member in good standing with the Valleywide Recycling Partnership (VRP).
- Acquired the 2002 and the 2003 Maricopa County Tire Permit to dispose tires at the Northwest Regional Landfill at no cost to the City.
- Conducted the West Valley Transfer Station siting presentation to City Council.
- Obtained a 2003 Arizona Department of Environmental Quality (ADEQ), Waste Reduction Assistance (WRA) grant to conduct a Residential 1,000 Home Automated Curbside Recycling Pilot Program.
- Completed and submitted the ADEQ 2003 Annual Recycling Questionnaire.
- Completed and submitted the Maricopa Associated Governments Revision of the Solid Waste Management Plan.
- Acquired two additional new 20-yard recycling containers through a 2002 ADEQ WRA grant.
- Completed recruitment for two Sanitation Worker I budgeted positions.

2003-2004 OBJECTIVES:

- Pursue a state to grant to develop a Goodyear Recycling Plan
- Increase drop off recycling sites
- Conduct an annual household hazardous waste collection day
- Streamline uncontained collection methodology to maximize labor quantity and quality.

PERFORMANCE INDICATORS

	FY 01-02	FY 02-03	FY 03-04
Residential accounts	8,203	10,329	12,453
Residential uncontained refuse tons collected	660	738	1,475
Average tons of uncontained refuse collected per household per year	0.08	0.07	0.07
Residential contained refuse tons collected	9,489	15,493	18,679
Average tons of contained refuse collected per house per year	1.15	1.50	1.50
Total contained and uncontained refuse tons collected per house per year.	1.23	1.57	1.61
Recycling tons collected	435	576	623
Average tons of recycling collected per house per year	0.05	0.06	0.05
Total contained, uncontained and recycling tons collected per house per year	1.29	1.62	1.66
Average tons of HHW pounds collected per resident per year	1.15	1.13	1.43

BUDGET SUMMARY BY DEPARTMENT

	BUDGET FY 01-02	BUDGET FY 02-03	ESTIMATED FY 02-03	BUDGET FY 03-04
Personnel Services	\$ 246,910	\$ 357,473	\$ 286,436	\$ 371,637
Materials & Supplies	87,765	95,998	80,000	124,370
Contract Services	1,152,994	1,066,000	1,299,500	1,158,800
Debt Service	-	-		
Funded Depreciation	14,548	16,730	16,730	19,240
Capital Outlay	-	201,200	39,000	3,600
Transfer In Debit	-	-		
Total	\$1,502,217	\$1,737,401	\$ 1,721,666	\$1,677,647

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
SANIT SUPERVISOR	1	1	1
SANIT FOREMAN	-	-	-
SANIT WORKER III	1	1	1
SANIT WORKER II	3	3	3
SANIT WORKER I	-	2	2
Total	5	7	7

POLICE

In partnership with the community, we will ensure the quality of life by maintaining the peace and protecting the rights of those we serve.

The Goodyear Police Department provides residents of Goodyear and its visitors with superior service in order to ensure safety and maintain quality of life. With a police-community partnership philosophy, the department has implemented and expanded programs that promote collaborative efforts in taking a proactive stance in addressing crime reduction and prevention.

2002-2003 ACCOMPLISHMENTS:

- Purchased and took delivery of a Mobile Command Vehicle attached to Sierra Vistas bid from Farber, Inc. The MCV has been deployed to two major police incidents and one fire training. Trained personnel to operate and maintain the equipment.
- Completed construction of police administration/telecom/patrol building renovation and occupied buildings.
- Established 24/7 video security on police campus.
- Upgraded Digital Processing Unit with Video Enhancement and Stabilization Unit.
- Special Assignment Unit acquired and equipped a deployment vehicle to provide rapid response. The vehicle was formerly a prisoner transport van that no longer met the requirements of that function.
- Designated Jeff Mercy as the department representative for Homeland Security.
- Created and hired one additional K-9 Unit to provide seven day a week coverage.
- Created a training and operations sergeant position.
- Occupied Station two Estrella Mountain Ranch Public Safety Facility with Patrol Staff.
- Special Assignment Unit worked with Administration at new schools to assist in developing Crisis Response Plans.
- Attended training opportunities regarding unified incident command with the fire department.
- Increased the Special Assignments Unit from five to eight members. A rigorous selection process and 80 hours of Special Weapons And Training were used to assure the best were brought on board. Two fire medics were also recruited to the SAU.
- A full-time Crisis Services Unit was established. A volunteer staffed Victims Advocate team was created.
- Implemented Digital Photography Project through replacement of 35mm cameras issued to officers.
- Established Incident Command Component in four sergeant's vehicles.
- Trained employees for response to Weapons of Mass Destruction and Nuclear Biological Chemical in order to assess our preparedness and current situation regarding vulnerabilities to attacks on City owned or occupied buildings.

2003-2004 OBJECTIVES:

- Have needs analysis done to assess the acquisition or building of a new police facility to centralize police operations in one location; provide adequate space for Telecommunications and prisoner detention. Have 47 sworn officers, 11 telecommunicators, two records clerks and two Staff Assistants sharing 4,500 square feet and two leased buildings; study shows we need 24,000 square feet.
- Purchase an Explosive Ordinance Disposal Protective Suit to address diminishing resources.
- Research the need for and seek grants for Homeland Security equipment and training.
- Continue to train employees for response to Weapons of Mass Destruction and Nuclear Biological Chemical in order to assess our preparedness and current situation regarding vulnerabilities to attacks on City owned or occupied buildings.
- Continue to use the Counter-drug Procurement Program to obtain surplus, free, and long-term loan equipment.
- Establish a full time grant funded Neighborhood Response Unit. This unit would consist of a sergeant and four officers.

PERFORMANCE INDICATORS

	FY 01-02	FY 02-03	FY 03-04
Emergency response time (min/sec)	5:43	6:58	7:00
Citations issued	7,484	7,800	8,112
Arrests	1,160	984	1,000
D.U.I. Arrests	242	170	200
Hours of Community Education	905	1,131	1,131
Number of schools served	9	11	11
Number of Citizen Academy participants	40	40	40
Dispatch calls for service*	10,146	12,343	13,000
Funds requested through grant	119,500	119,500	169,500
Funds received through grant	119,500	119,500	169,500
Training hours for officers	2,572	2,572	2,572
Number of industrial accident	-	16	-
Dollars lost to Workers Compensation Claims	-	80,216	-

* Does not include self-initiated or on view ;

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services	\$ 3,469,488	\$ 3,821,243	\$ 3,849,735	\$ 4,429,648
Materials & Supplies	382,091	432,074	376,961	420,741
Contract Services	217,792	209,000	250,071	307,313
Debt Service	-	-		
Funded Depreciation	521,186	599,364	599,364	689,272
Capital Outlay	-	356,800	356,800	775,706
Transfer In Debit	-	-		
Total	\$ 4,590,557	\$ 5,418,481	\$ 5,432,931	\$ 6,622,680

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
CHIEF	1	1	1
COMMANDER	1	1	1
LIEUTENANT	2	2	2
SERGEANT	6	7	7
POLICE OFFICER	33	33	35
ADMINISTRATIVE ASISTANT	1	1	1
DETECTIVE	3	3	3
STAFF ASSISTANT	1	1	1
POLICE RECORDS CLERK	2	2	2
CRISIS SVCS COORDNTR			1
Total	50	51	54

POLICE TELECOMMUNICATIONS

The Telecommunications division is responsible to provide the best possible communications services directly to the Police Department, Fire Department and the Community, and is assigned as a division of the Police Department. This is accomplished through the use of personnel that are continually trained on current trends and techniques in public safety communications and through the use of state of the art technologies.

2002-2003 ACCOMPLISHMENTS:

- Hired one new Telecommunications Operator, bringing the staffing level of the Telecommunications Division to 100%.
- The Telecommunications Training Manual was completely revised and updated, and is now being used as a model for agencies across the country.
- Research into a new CAD-RMS-MDC system was completed and a Request for Proposal was issued. Responses will be evaluated and a vendor selected in the last part of fiscal 02, beginning of fiscal 03.
- New Positron Life-Line 100 911 system purchased using State funds. System awaiting installation as part of the Police Facility Renovation.
- Three (3) new Motorola radio base stations were purchased and are awaiting installation as part of the Police Facility Renovation.
- Three (3) new Motorola radio repeaters were purchased and installed at the White Tanks antenna site.
- New Motorola Centracom Gold Elite radio control system purchased and awaiting installation as part of the Police Facility Renovation.
- Two (2) new Centercore dispatcher workstations were purchased and are awaiting installation as part of the Police Facility Renovation.
- Telecommunications personnel attended over 25 training classes throughout the year with topics ranging from Handling Suicidal Callers to Policy and Procedure Development.

2003-2004 OBJECTIVES

- Create two new Telecommunications Shift Supervisors position.
- Create one additional Telecommunications Operator position.
- Purchase and implement new CAD/RMS system with Mobile Data Computer's.
- Complete the relocation to the new Communications Center as part of the Police Facility Renovation, including installation of all new equipment.
- Create new Policy and Procedure manual for the Communications Division.
- Provide 2 training opportunities for each Telecommunications Operators.
- Train all personnel in new methods and procedures for Emergency Management and multi-agency operations.
- Implement the Reverse 911 system for public notification of emergencies and issues affecting large sections of the community.
- Implement an effective backup communications plan in the event of catastrophic loss of service from the main Communications Center.

PERFORMANCE INDICATORS

	FY 02-03	FY 03-04
Telephone Calls*	87,750	84,793
CAD activity**	74,709	53,128
911 calls answered	5,452	6,181
911 calls answered in less than 2 rings (new)	-	97%
ACJIS transactions	62,276	72,480

* Estimated due to non-repairable equipment malfunction.

** Estimated due to changes in CAD software made by H.T.E.

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services	\$562,075	\$ 649,252	\$ 601,823	\$ 811,969
Materials & Supplies	138,657	151,900	87,035	172,204
Contract Services	15,824	108,720	44,726	139,236
Debt Service	-	-		
Funded Depreciation	29,861	34,340	34,340	39,491
Capital Outlay	94,916	811,199	790,398	970,779
Transfer In Debit	-	-		
Total	\$841,333	\$1,755,411	\$ 1,558,322	\$2,133,679

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
Telecom Manager	1	1	1
Telecom Operator	10	10	10
Telecom Supervisor	-	1	2

FIRE

The mission of the City of Goodyear Fire Department is to preserve lives and property in our community by providing services directed at the prevention and control of fires, accidents, and other emergencies, while maintaining the highest standards of professionalism, efficiency, and effectiveness.

2002-2003 Accomplishments:

- Successfully installed the new fire department records management software.
- Completed construction of Estrella Mountain Public Safety Facility.
- Began providing EMS service from Estrella Mountain Public Safety Facility.
- Created a department team to facilitate the development of a new department logo and a department motto.
- Created a new format for the department quarterly meeting to incorporate visual presentations, recognition, and fun.
- Conducted annual update of the department's strategic and operating plans.
- All current supervisors completed the Supervisor's Academy through Arizona Governmental Training Services.
- Promoted 3 Captains and 3 Engineers for staffing at the Estrella Mountain Ranch Public Safety Facility.
- Hired 6 Firefighters to fill vacancies created by promotions.
- Began a process to create a Career Development Guide for all fire department positions.
- Conducted an emergency evacuation exercise at City Hall.
- Conducted four training sessions on Emergency Operation Center operations for 45 City employees.
- Completed a City emergency management/terrorism/weapons of mass destruction assessment with Maricopa County Emergency Management and presented findings to City Council.
- Received the Operation Life Safety award for zero fire deaths in the year 2001.
- Received a Desert Peaks Award for Public Partnership from the Maricopa Association of Governments for participation in the Westside Training Consortium.
- Provided support and resources to Northern Arizona Fire Departments during the Rodeo-Chediski Fire.
- Adopted the International Fire Code 2000 and 2001 International Fire Code supplements and amendments and trained fire company and inspection staff in the International Fire Code 2000.
- Hired two part-time Staff Assistants to provide staff support and customer service in Administrative Services and Community Services.
- Hired a part-time Fire Prevention Specialist to assist in plan review and fire inspections.
- Hired a part-time Community Education Specialist to assist in providing community education and staffing special events.
- Implemented fire department fee changes connected to fire protection, construction permits, other permits, and services.
- Received funding through the Assistance to Firefighters Grant from FEMA in the amount of \$34,555 for fire prevention efforts to the federally targeted groups of high school freshmen and senior citizens and to provide fire code training to firefighters.

- Received funding from the Arizona State Land Department in the amount of \$3,472 to be used for a wildland urban interface education program.
- Received \$4,400 in funding from the Governor's Office of Highway Safety to be used in our child safety seat inspection program and send one firefighter through paramedic school.
- Two firefighters completed paramedic school and obtained their state and national Paramedic certifications.
- Certified two firefighters as Peer Fitness Trainers.
- Streamlined the process for firefighters to receive treatment through the Phoenix Health Center after being injured on the job.
- Purchased a vehicle exhaust ventilation systems for all fire stations, saving approximately \$9,000 by purchasing from an existing bid.
- Participated with the City Manager's office and other department directors in the design and review process of the City's Municipal Training Center.
- Installed a new washing machine at Fire Station #1 to be used exclusively for washing turnouts.
- Remodeled the EMS Supply Room at Fire Station #1 into an office with two workstations.
- Took delivery of new engine, a Pierce Dash 1250 gpm/CAFS pumper identical to one ordered last year. We were able to purchase the new engine from the same bid process as the last one, saving the City approximately \$40,000.
- The Research and Development (R & D) Committee purchases four replacement rescue/cut-off saws, a new fire engine, and other equipment.
- Worked with the City's ITS and Facilities Management departments to design and develop the Support Services Work Order that facilitates requests for repairing and replacing equipment as well as keeping data on associated costs and time involved.
- Worked with Public Works to transition maintenance and repair of fire apparatus from Support Services to the Public Works Fleet Division.
- Established a fire department Safety Committee and conducted a NFPA 1500 Safety Audit.
- Coordinated a partnership with the Tempe Fire Department to conduct a four-day training session on the use of thermal imaging cameras.
- Participated in an EMS mass casualty drill at Phoenix International Raceway through the Westside Training Consortium.
- Utilized the vacant Unidynamics site for advanced search and rescue training with the Westside Training Consortium.
- Coordinated extrication training for fire companies at Ecology Auto Wrecking in Phoenix.
- Established a partnership with Estrella Mountain Community College to provide approved Fire Science classes at Fire Station #1.
- Sponsored twelve cadets through Glendale Community College's Fire Operations class.
- Led a City team to develop recommendations for the public's use of City facilities as well as safety and security recommendations for public meetings and City facilities.

2003-2004 Objectives:

- Create 6 firefighter positions to begin providing full fire/EMS service from the Estrella Mountain Ranch Public Safety Facility.
- Begin design of fire station at Wildflower and Yuma.
- Complete the Standards of Response Coverage study.
- Conduct a needs analysis for a Public Safety Headquarters/EOC facility.
- Begin a Senior Outreach education program.
- Begin providing fire and life safety education to high school freshmen.
- Create a career path guide for all positions within the fire department and conduct training for all supervisors.
- Conduct site study for City Training Facility.
- Begin providing hazardous materials response.
- Complete bid specifications and begin assembly for replacement ladder truck.
- Replace emergency generator at Station No. 1 to provide back up power to entire facility.
- Create three Battalion Chief positions.
- Increase staff in Fire Prevention and Community Education to support program development and training.

PERFORMANCE INDICATORS

	FY 01-02	FY 02-03	FY 03-04
Emergency incidents - medical services*	1,505	1,739	2,000
Emergency incidents - fire and other*	1,030	1,190	1,375
Fire loss within City limits*	128,700	453,815	200,000
Percentage of incidents with response time of four minutes or less *	40%	38%	45%
Number of injuries*	6	5	5
Number of injuries resulting in lost time*	1	2	-
Hours spent in annual occupancy inspections*	657	738	800
Hours spent in new construction inspections*	435	472	512
Hours spent issuing permits*	79	124	194
Hours spent conducting plan reviews*	989	966	1,050
Hours spent in community education*	1,440	2,388	3,500

*Figures shown are for calendar years 2001 and 2002, respectively.

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services	\$2,948,667	\$3,696,963	\$ 3,691,253	\$4,318,227
Materials & Supplies	525,421	432,532	472,472	452,699
Contract Services	191,820	273,824	257,664	310,212
Debt Service	-	-		
Funded Depreciation	313,937	361,029	361,029	454,673
Capital Outlay	233,067	457,880	517,302	1,475,720
Transfer In Debit	-	-		
Total	\$4,212,912	\$5,222,228	\$ 5,299,720	\$7,011,531

AUTHORIZED POSITIONS

	FY 01-02	FY 02-03	FY 03-04
CHIEF	1	1	1
DEPUTY CHIEF	3	2	2
CAPTAIN SUPP\ SVCS	1	1	1
CAPTAIN	6	9	9
FIREFIGHTER	19	19	19
ADMIN ASSIST	1	1	1
FIRE MARSHALL	1	1	1
DPTY FIRE MARSHAL	1	1	2
BATTALION CHIEFS			3
FIRE ENGINEER	6	9	9
COMMUNITY EDUCATION			
COORDINATOR	1	1	1
STAFF ASSISTANT	1	1	1
Total	41	46	50

CONTINGENCY

This appropriation is budgeted for expenditures that were not anticipated during the budget process and is subject to City Council approval. Contingency funds are also budgeted as a reserve against potential revenue shortfalls and emergencies.

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATED	BUDGET
CONTINGENCY	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services				
Materials & Supplies				
Contract Services	5,290,337	4,380,433	4,380,433	3,579,952
Debt Service				
Funded Depreciation				
Capital Outlay				
Total	\$5,290,337	\$4,380,433	\$ 4,380,433	\$3,579,952

DEBT SERVICE

The Debt Service fund consists of the principal and interest payments for all obligations except the water & sewer obligations.

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
General Obligation	\$ 1,008,444	\$ 1,678,864	\$ 1,678,864	\$ 2,049,800
Revenue	1,018,243	618,842	618,842	617,280
Total	\$ 2,026,687	\$ 2,297,706	\$ 2,297,706	\$ 2,667,080

CAPITAL IMPROVEMENT PROGRAM (CIP)

The Capital Improvement Program projects are the “bricks and mortar” of the City. The projects include streets, water wells, water recharge and treatment plants, parks, buildings, and major, one-time acquisitions of equipment are all considered capital improvements.

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 01-02	FY 02-03	FY 02-03	FY 03-04
Personnel Services				
Materials & Supplies				
Contract Services				
Debt Service				
Funded Depreciation				
Capital Outlay	19,059,545	67,339,780	10,158,555	\$62,009,572
Total	\$19,059,545	\$67,339,780	\$10,158,555	\$62,009,572

CIP

- Capital Improvement Programs
- CIP Funding Sources
- 100 Acre Park
- Bullard Wash 27-Inch Water Main
- 40 Acre Community Park
- ADOT Basins
- Bullard 39-inch Sewer Interceptor
- Bullard Avenue Paving
- Bullard Avenue Interchange
- Bullard Wash Phase II
- Water Projects
- CDBG Projects
- Chlorine Contact Channel
- City Center
- Citywide Training Facility
- Sewer Projects
- Dog Park
- Emergency Standby Generator
- Estrella High School Recreational Facility
- Estrella Parkway Phase II
- Goodyear Wastewater Plan Extension
- Homeland Security Plan
- Improvement Districts
- Litchfield Road Median Landscaping
- Major Street Preservation
- LPSCo. Capacity Purchase
- McDowell Road Phase II
- Neighborhood Partnerships
- New Water Well
- Prototype Fire Station C
- Prototype Fire Station E
- Public Works Corporate Facility Master Plan
- Purchase Excess CAP Water
- Rainbow Valley WRF Phase I
- Regional Park and Ride
- SCADA Data Acquisition
- Super 8 Motel Parking Lot Paving
- Systemwide Storage Tank Protection
- Telecommunications Technology
- Tonopah Irrigation District
- Traffic Management System Fiber Project
- Traffic Operations Center
- Transient Voltage Surge Suppression
- Van Buren Avenue Paving - Phase I
- Van Buren Drainage Improvements
- Solids Handling Facility

CAPITAL IMPROVEMENT PROGRAM

The following pages describe the capital projects that are funded for FY 03-04. Total funding for this year is \$87,730,839. The programs funded this year are:

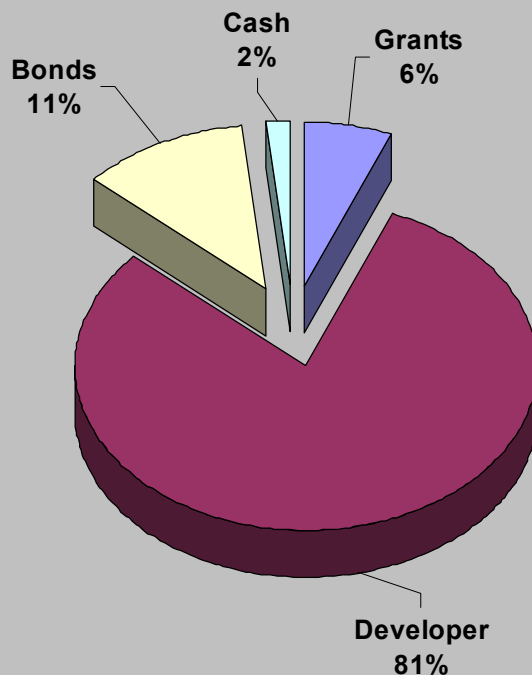
	Budget FY 03-04	Percent of Total
Parks & Recreation	7,750,000	10.42%
Public Works Admin.	324,720	0.44%
Streets	12,194,652	16.40%
Public Safety	960,200	1.29%
General Administration	250,000	0.34%
CDBG	200,000	0.27%
Improvement Districts	40,000,000	53.79%
Water	3,094,838	4.16%
Sewer	9,265,257	12.46%
Miscellaneous Projects	330,000	0.44%
Total	\$ 74,369,667	100.00%

The City's capital improvement program has an effect on the operating budget. All newly completed projects must be maintained and if bonds were sold to finance the construction, then annual debt service payments are required. The City has a policy that the City combined property tax rate should not exceed \$2.10. This is a combined rate that includes a primary rate and a secondary rate. The primary rate supports the operating budget and the secondary rate can only be used for debt service. As the secondary rate increases the primary rate decreases along with the property tax revenue for operations. In addition to operating, maintenance and debt service, the capital improvement program includes pay-as-you-go projects and grant matches that come directly from the operating budget.

CIP FUNDING SOURCES SUMMARY

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way	5,100,000				
Design & Engineering	2,805,200				
Construction	21,584,652				
Equipment & Furnishings	80,000				
Other	44,799,815				
Contingency	-				
TOTAL	74,369,667				
<u>CONSTRUCTION FUNDING</u>					
Grants	4,633,257				
Developer	59,876,410				
Bonds	8,520,000				
Cash	1,340,000				
TOTAL	74,369,667				
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs	5,310,400	5,981,170	7,218,562	8,294,543	11,141,285
Operating Savings	75,000	75,000	75,000	75,000	75,000
Operating Revenue	4,634,900	4,968,795	5,006,782	5,018,058	9,845,239

CIP Funding Sources



CAPITAL IMPROVEMENTS PROGRAM

100 Acre Park - Estrella - Yuma
Project Title

PK0304
Project Number

Public Works
Program

Parks
Sub-Program

Staff Contact Person

\$4,200,000
Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land Acquisition	4,200,000		500,000		
Design				3,000,000	
Construction					
Equipment & Furnishings					
Other					
Contingency					
TOTAL	4,200,000	-	500,000	3,000,000	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer					
Bonds	4,200,000		500,000	3,000,000	
Cash					
TOTAL	4,200,000	-	500,000	3,000,000	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs	150,000	152,000	160,000	920,000	920,000
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION: Land acquisition for a new 100 acre park located in the vicinity of Yuma Road and Estrella Parkway

JUSTIFICATION: To improve "quality of life" for the community and to conform to the General Plan.

RELATION TO ADOPTED PLANS:

OTHER: Conforms to the General Plan

CAPITAL IMPROVEMENTS PROGRAM

27-inch wastewater main - Bullard
Wash

Project Title

WW0303

Project Number

Public Works

Program

Water

Sub-Program

David Ramirez

Staff Contact Person

\$920,000

Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering					
Construction	920,000				
Equipment & Furnishings					
Other					
Contingency					
TOTAL	920,000	-	-	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer					
Bonds	920,000				
Cash					
TOTAL	920,000	-	-	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs	95,000	97,000	100,000	103,000	105,000
Operating Savings					
Operating Revenue	95,000	97,000	100,000	103,000	105,000
COMMENTS:					

PROJECT DESCRIPTION:

Construct 2700 feet of wastewater main from Van Buren Street south in Bullard Wash. These improvements will be done in conjunction with the building of Safeway at Van Buren and Estrella

JUSTIFICATION:

The community will benefit from these improvements and subsequent construction of the Safeway convenient store.

RELATION TO ADOPTED PLANS:

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

40 Acre Community Park Phase I design-construct	PK0101
Project Title	Project Number
Public Works	Parks
Program	Sub-Program
Don French	\$2,980,000
Staff Contact Person	Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design	80,000				
Construction	2,900,000	2,200,000	1,900,000		
Equipment & Furnishings					
Other					
Contingency					
TOTAL	2,980,000	2,200,000	1,900,000	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer	2,980,000				
Bonds		2,200,000	1,900,000		
Cash					
TOTAL	2,980,000	2,200,000	1,900,000	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs	75,000	185,000	190,000	275,000	280,000
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION:

Phase I will include lighted, multi-use softball/soccer fields with irrigation systems, landscaping and parking lots. Phase II construction will include sports court, multi purpose paths, ramadas and landscaping.

JUSTIFICATION:

Project will offer recreation programs for youth and adult softball, baseball, soccer and other activities. Community benefit through participation in sports programs and leisure activities, future paths, open paces and landscaping.

RELATION TO ADOPTED PLANS:

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

ADOT Basins Acquisition - Improvements	PK0301
Project Title	Project Number
Public Works	Parks
Program	Sub-Program
Cato Esquivel, Jr.	\$200,000
Staff Contact Person	Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way	100,000				
Design		400,000			
Construction			2,000,000	2,000,000	
Equipment & Furnishings					
Other	100,000				
Contingency					
TOTAL	200,000	400,000	2,000,000	2,000,000	-
<u>CONSTRUCTION FUNDING</u>					
Grants		400,000			
Developer	200,000		2,000,000	2,000,000	
Bonds					
Cash					
TOTAL	200,000	400,000	2,000,000	2,000,000	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs	150,000	158,000	200,000	350,000	400,000
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION: Phase I is to acquire the basins from Maricopa County. Our cost share is \$100,000.

JUSTIFICATION: Recreation programs for youth and adult softball, baseball, soccer and other activities. Community benefit through participation in sports programs and leisure activities, future paths, open spaces and landscaping.

RELATION TO ADOPTED PLANS: Conforms to General Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Bullard 39 inch Interceptor Sewer
Project Title

Public Works
Program

David Ramirez
Staff Contact Person

WW0302
Project Number

Wastewater
Sub-Program

\$1,200,000
Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design	150,000				
Construction	1,050,000				
Equipment & Furnishings					
Other					
Contingency					
TOTAL	1,200,000	-	-	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer					
Bonds	1,200,000				
Cash					
TOTAL	1,200,000	-	-	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs	100,000	110,000	112,000	115,000	117,000
Operating Savings					
Operating Revenue	100,000	110,000	112,000	115,000	117,000
COMMENTS:					

PROJECT DESCRIPTION: Install 1 mile of 39" sewer line

JUSTIFICATION: Required to be constructed in coordination with the Centerra project in accordance with the development agreement.

RELATION TO ADOPTED PLANS: Conforms to the Wastewater Master Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Bullard Ave Paving Project Project Title	ST0301 Project Number
Public Works Program	Streets Sub-Program
Don French Staff Contact Person	\$733,000 Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design	50,000				
Construction	680,000				
Equipment & Furnishings					
Other	3,000				
Contingency					
TOTAL	733,000	-	-	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants	438,000				
Developer					
Bonds					
Cash	295,000				
TOTAL	733,000	-	-	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs	25,000	27,000	29,000	30,000	33,000
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION:

Single lift of asphalt concrete pavement, 28 ft wide and distance of 5,280 feet. MAG participating in the amount of \$438,000 and our cost would be \$292,000

JUSTIFICATION:

City lacks infrastructure to its primary employment center. City-installed infrastructure will help ensure that Goodyear is competitive in the market place.

RELATION TO ADOPTED PLANS:

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Bullard Avenue Interchange I-10 Design	ST0307
Project Title	Project Number
Public Works	Streets
Program	Sub-Program
Don French	\$500,000
Staff Contact Person	Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way		1,053,000			
Design	500,000	452,000			
Construction			6,000,000	6,100,000	
Equipment & Furnishings					
Other					
Contingency					
TOTAL	500,000	1,505,000	6,000,000	6,100,000	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer	500,000	1,505,000	6,000,000	6,100,000	
Bonds					
Cash					
TOTAL	500,000	1,505,000	6,000,000	6,100,000	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION:

Develop a design concept report and 30% design of the traffic interchange on I-10 at Bullard Ave. Also include coordination with FHWA and ADOT to ensure compliance with their requirements

JUSTIFICATION:

Community benefit from the safety and convenience provided and economic opportunities. Will also provide access to the proposed regional mall.

RELATION TO ADOPTED PLANS: Conforms to the Transportation Master Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Bullard Wash Phas II - Design Project Title	DR0301 Project Number
Public Works Program	Streets Sub-Program
David Ramirez Staff Contact Person	\$270,000 Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design	270,000				
Construction		1,650,000			
Equipment & Furnishings					
Other					
Contingency					
TOTAL	270,000	1,650,000	-	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer	270,000	1,650,000			
Bonds					
Cash					
TOTAL	270,000	1,650,000	-	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs		184,000	189,500	195,200	201,000
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION:

Designing the drainage improvements (300' x 3 miles). Estimated overall cost for ROW, design, construction as of 2/11/02 is \$24,580,000. ROW costs estimate of \$2,080,000 which 50% of this will be our share.

JUSTIFICATION:

To accommodate the 100-year storm and to provide recreational amenities for youth and adults.

RELATION TO ADOPTED PLANS:

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

CAP Lease GRIC
Project Title

Public Works
Program

Grant Anderson
Staff Contact Person

Project Number

Water
Sub-Program

\$0
Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design					
Construction					
Equipment & Furnishings					
Other (Procurement)				1,350,230	
Contingency					
TOTAL	-	-	-	1,350,230	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer				1,350,230	
Bonds					
Cash					
TOTAL	-	-	-	1,350,230	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION: Lease payment to the Gila Indian Community for CAP water.

JUSTIFICATION: To augment water resources for growth sustainability.

RELATION TO ADOPTED PLANS: Conforms to the Water Master Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

CAP M-I (7,211 AF)	
Project Title	Project Number
Public Works	Water
Program	Sub-Program
Grant Anderson	\$0
Staff Contact Person	Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering					
Construction					
Equipment & Furnishings					
Other (Procurement)				151,431	
Contingency					
TOTAL	-	-	-	151,431	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer				151,431	
Bonds					
Cash					
TOTAL	-	-	-	151,431	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION: City Central Arizona Project (CAP) allocation M&I charges assessed by the CAP Conservation District (CAWCD).

JUSTIFICATION: This payment is required to maintain the City's CAP allocation.

RELATION TO ADOPTED PLANS:

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

CAP M-I Charges
Project Title

Public Works
Program

Grant Anderson
Staff Contact Person

Project Number

Water
Sub-Program

\$108,192
Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design					
Construction					
Equipment & Furnishings					
Other (Procurement)	108,192	108,192	249,144		
Contingency					
TOTAL	108,192	108,192	249,144	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer	108,192	108,192	249,144	-	-
Bonds					
Cash					
TOTAL	108,192	108,192	249,144	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION: City Central Arizona Project (CAP) allocation M&I charges assessed by the CAP Conservation District (CAWCD).

JUSTIFICATION: This payment is required to maintain the City's CAP allocation. Non-payment would result in forfeiting this renewable water resource.

RELATION TO ADOPTED PLANS: Conforms to the Water Master Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

CAP O-M Annual Charges	
Project Title	Project Number
Public Works	Water
Program	Sub-Program
Joel L. Wade	\$226,146
Staff Contact Person	Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design					
Construction					
Equipment & Furnishings					
Other (Procurement)	226,146	226,146	685,156		
Contingency					
TOTAL	226,146	226,146	685,156	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer	226,146	226,146	685,156		
Bonds					
Cash					
TOTAL	226,146	226,146	685,156	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION: O&M Charges assessed by the Central Arizona Water Conservation District (CAWCD) for the City's Central Arizona Project (CAP) Water.

JUSTIFICATION: This Charge is assessed only when the City takes physically delivery of the City's CAP allotment (3381 af/yr) which is currently \$66 / af

RELATION TO ADOPTED PLANS: Conforms to the Water Master Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

CAP Reallocation
Project Title

Public Works
Program

Joel L. Wade
Staff Contact Person

Project Number

Water
Sub-Program

\$0
Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering					
Construction					
Equipment & Furnishings					
Other (Procurement)				3,223,317	
Contingency					
TOTAL	-	-	-	3,223,317	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer				3,223,317	
Bonds					
Cash					
TOTAL	-	-	-	3,223,317	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION: To purchase available CAP water through a reallocation process.

JUSTIFICATION: To augment water resources for growth sustainability.

RELATION TO ADOPTED PLANS: Conforms to the Water Master Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

CDBG - Housing Rehabilitation

Project Title

MS0301

Project Number

Community Development

Program

Housing

Sub-Program

Janeen Hollomon

Staff Contact Person

\$200,000

Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering					
Construction					
Equipment & Furnishings					
Other (Implementation)	200,000	200,000	200,000	200,000	
Contingency					
TOTAL	200,000	200,000	200,000	200,000	-
<u>CONSTRUCTION FUNDING</u>					
Grants	200,000	200,000	200,000	200,000	
Developer					
Bonds					
Cash					
TOTAL	200,000	200,000	200,000	200,000	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs	19,000	19,590	20,157	20,765	21,384
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION:

CDBG funds are proposed for the rehabilitation of approximately 5 houses in historic Goodyear. Low to moderate income homeowners must qualify for CDBG assistance.

JUSTIFICATION:

This program improves the housing stock of low to moderate income homeowners in Goodyear and improves the overall quality of the neighborhood.

RELATION TO ADOPTED PLANS: Conforms to Housing Plan and goals of the General Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Chlorine Contact Channel
Project Title

Public Works
Program

Joel Wade
Staff Contact Person

WW0301
Project Number

Wastewater
Sub-Program

\$210,000
Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering					
Construction	210,000				
Equipment & Furnishings					
Other					
Contingency					
TOTAL	210,000	-	-	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants	210,000				
Developer					
Bonds					
Cash					
TOTAL	210,000	-	-	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs	25,000	25,750	26,522	21,318	28,137
Operating Savings					
Operating Revenue	25,000	25,750	26,522	27,318	28,139
COMMENTS:					

PROJECT DESCRIPTION: Design and construct a disinfection facility.

JUSTIFICATION: Federally mandated. Improve regulatory compliance of the City's GWRF, reducing permit excursions, reducing the fines and other imposed action against the City.

RELATION TO ADOPTED PLANS: Conforms to the Wastewater Master Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

City Center Project Title	FA0303 Project Number
Program	Municipal Facilities Sub-Program
Staff Contact Person	\$250,000 Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering	250,000		1,000,000	5,000,000	
Construction					
Equipment & Furnishings					
Other					
Contingency					
TOTAL	250,000	-	1,000,000	5,000,000	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer	250,000	-	1,000,000	5,000,000	-
Bonds					
Cash					
TOTAL	250,000	-	1,000,000	5,000,000	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs	40,000	41,200	42,436	43,700	450,000
Operating Savings					
Operating Revenue					4,300,000
COMMENTS:					
\$4.3 Million in FY 2008 is from sale of IOB					

PROJECT DESCRIPTION: To plan design and construct a city building that would meet the space requirements needed for City staff to provide services.

JUSTIFICATION: To maintain the service level required by the community and to conform with the General Plan.

RELATION TO ADOPTED PLANS: Conforms to the Facilities Master Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Citywide Training Facility
Project Title

Public Safety
Program

Mark Gaillard
Staff Contact Person

CP0302
Project Number

Fire
Sub-Program

\$300,000
Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way			2,000,000		
Design & Engineering		1,300,000			
Construction	300,000			6,000,000	
Equipment & Furnishings					
Other					
Contingency					
TOTAL	300,000	1,300,000	2,000,000	6,000,000	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer	300,000	1,300,000	2,000,000	6,000,000	
Bonds					
Cash					
TOTAL	300,000	1,300,000	2,000,000	6,000,000	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs	32,000	32,500	33,000	35,000	650,000
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION: City Training Facility

JUSTIFICATION: Train new and existing employees in job skills. Protect public safety employees by providing space to train on low frequency high-risk skills required of police and firefighters.

RELATION TO ADOPTED PLANS: Conforms to General Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Corgett WRF Regulatory Permit
Upgrades

Project Title

WW0307

Project Number

Public Works

Program

Wastewater

Sub-Program

Joel Wade

Staff Contact Person

\$800,000

Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering	100,000		300,000		
Construction	700,000			2,000,000	
Equipment & Furnishings					
Other					
Contingency					
TOTAL	800,000	-	300,000	2,000,000	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer					
Bonds					
Cash	800,000	-	300,000	2,000,000	
TOTAL	800,000	-	300,000	2,000,000	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs	70,000	72,100	74,260	78,900	201,000
Operating Savings					
Operating Revenue	70,000	72,100	74,260	78,700	201,000
COMMENTS:					

PROJECT DESCRIPTION:

The Corgett WRP currently has two tertiary filters, and disinfects, using chlorine gas, in a chlorine contact chamber. New reuse standards requiring upgrades to the existing tertiary treatment system are required.

JUSTIFICATION:

Regulatory mandate requires system modifications and upgrades to the existing tertiary filtration and disinfection systems to meet more stringent permit requirements.

RELATION TO ADOPTED PLANS: Conforms to the Wastewater Master Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Dog Park
Project Title

PK0303
Project Number

Public Works
Program

Parks
Sub-Program

Staff Contact Person

\$200,000
Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering					
Construction	200,000				
Equipment & Furnishings					
Other					
Contingency					
TOTAL	200,000	-	-	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer	200,000				
Bonds					
Cash					
TOTAL	200,000	-	-	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs	31,000	31,900	32,500	33,800	34,900
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION:

To design and build, through donations, a public facility for the convenience of dog owners in the community.

JUSTIFICATION:

To improve "quality of life" for the community.

RELATION TO ADOPTED PLANS:

Conforms to the Parks Master Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

<u>Emergency Standby Generator</u> Project Title	<u>WA0303</u> Project Number
<u>Public Works</u> Program	<u>Water</u> Sub-Program
<u>Cato Esquivel</u> Staff Contact Person	<u>\$60,000</u> Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering					
Construction					
Equipment & Furnishings					
Other (Procurement)	60,000				
Contingency					
TOTAL	60,000	-	-	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer	60,000				
Bonds					
Cash					
TOTAL	60,000	-	-	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs	4,500	4,635	4,774	4,917	5,064
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION: Procure and install an emergency power generator at Well 6.

JUSTIFICATION: Maintain water production for water blending requirements at well site 18. Extended power outage can compromise the blending efficiency affecting the quality of water and production capacity.

RELATION TO ADOPTED PLANS: Conforms to the Wastewater Master Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Estrella Foothills High School Athletic
Facility

Project Title

PK0302

Project Number

Public Works

Program

Parks

Sub-Program

Cato Esquivel, Jr.

Staff Contact Person

\$170,000

Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering	150,000	100,000			
Construction		2,500,000	1,500,000	1,500,000	
Equipment & Furnishings					
Other (Study)	20,000				
Contingency					
TOTAL	170,000	2,600,000	1,500,000	1,500,000	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer	170,000	2,600,000	1,500,000	1,500,000	
Bonds					
Cash					
TOTAL	170,000	2,600,000	1,500,000	1,500,000	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs	25,000	21,000	22,300	23,000	250,000
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION:

Design and construct lighted football, softball and soccer stadium; 6 tennis courts; basketball and sand volleyball courts, dance room, gymnasium, auditorium, weight room, speed training, amphitheater, library, lighted parking

JUSTIFICATION:

Partnership with BUHS, YMCA, SunChase and the City of Goodyear. City to offer recreation programs for youth and adults. Benefit through sports and leisure activities, and use of athletic facilities.

RELATION TO ADOPTED PLANS: Conforms to the General Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Estrella Parkway Phase II Project Title	ST0302 Project Number
Public Works Program	Streets Sub-Program
Alfonso L. Rodriguez Staff Contact Person	\$6,641,652 Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering					
Construction	6,641,652				
Equipment & Furnishings					
Other					
Contingency					
TOTAL	6,641,652	-	-	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer	6,641,652				
Bonds					
Cash					
TOTAL	6,641,652	-	-	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs	525,000	551,250	578,813	607,753	625,900
Operating Savings					
Operating Revenue	420,000	420,000	420,000	420,000	420,000
COMMENTS:					

PROJECT DESCRIPTION:

Improvements will include relocations of RID canal, installation water and sewer crossing, c/g, s/w, traffic signal at Yuma and Van Buren, street lights, fiber, and landscaping.

JUSTIFICATION:

Accommodate traffic projections, growth and future development. Benefit from the safety and convenience and the economic opportunities provided to the City.

RELATION TO ADOPTED PLANS: Conforms to the Streets Master Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

GWRF 3MGD Capacity Expansion
Project Title

Public Works
Program

Staff Contact Person

WW0306
Project Number

Wastewater
Sub-Program

\$350,000
Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering	100,000				
Construction	250,000				
Equipment & Furnishings					
Other (Procurement)			500,000	3,000,000	
Contingency					
TOTAL	350,000	-	500,000	3,000,000	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer					
Bonds	350,000				
Cash					
TOTAL	350,000	-	-	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION: Expansion of 3MGD of additional wastewater treatment capacity.

JUSTIFICATION: To keep up with the increase in wastewater treatment demand due to City growth.

RELATION TO ADOPTED PLANS: Conforms to the Wastewater Master Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Homeland Security Plan Project Title	OP0301 Project Number
Public Safety Program	Miscellaneous Sub-Program
Mark Gaillard Staff Contact Person	\$200,000 Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering					
Construction					
Equipment & Furnishings					
Other (Implementation)	200,000				
Contingency					
TOTAL	200,000	-	-	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants	200,000				
Developer					
Bonds					
Cash					
TOTAL	200,000	-	-	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION:

A needs analysis to determine the scope of work and requirements for an administrative headquarters for police and fire departments, City Emergency Operations Center, 9-1-1 center and police dispatch center complex.

JUSTIFICATION:

Adequately and centrally addressed issues related to homeland security. The public expects the provision of City Services to continue in times of emergency.

RELATION TO ADOPTED PLANS:

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Improvement District	
Project Title	Project Number
Program	Sub-Program
	\$40,000,000
Staff Contact Person	Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering					
Construction					
Equipment & Furnishings					
Other (Implementation)	40,000,000				
Contingency					
TOTAL	40,000,000	-	-	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer	40,000,000				
Bonds					
Cash					
TOTAL	40,000,000	-	-	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs	3,522,400	3,522,400	3,522,400	3,522,400	3,522,400
Operating Savings					
Operating Revenue	3,522,400	3,522,400	3,522,400	3,522,400	3,522,400
COMMENTS:					

PROJECT DESCRIPTION: To provide for the creation of developer requested Improvement Districts

JUSTIFICATION: To comply with the State budget laws. If the City has not budgeted the expenditure, the expenditure cannot be made irrespective of the source of funds.

RELATION TO ADOPTED PLANS:

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Litchfield Road Median Landscaping
Improvements

Project Title

ST0303

Project Number

Public Works

Program

Streets

Sub-Program

Don French

Staff Contact Person

\$150,000

Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering					
Construction	150,000				
Equipment & Furnishings					
Other					
Contingency					
TOTAL	150,000	-	-	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer					
Bonds					
Cash	150,000				
TOTAL	150,000	-	-	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs	10,000	10,300	10,600	10,900	11,300
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION:

Landscape the median islands in Litchfield Road and Indian School Road, irrigation, streetlights, final lift of asphalt on the east side of Litchfield Road.

JUSTIFICATION:

Residential complaints in this area is that the median islands are not landscaped. The lack of final asphalt lift is allowing the roadway to deteriorate prematurely.

RELATION TO ADOPTED PLANS:

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

LPSCo. Capacity Purchase
Project Title

Public Works
Program

Cato Esquivel, Jr.
Staff Contact Person

WW0308
Project Number

Wastewater
Sub-Program

\$1,685,257
Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering					
Construction					
Equipment & Furnishings					
Other (Acquisition)	1,685,257				
Contingency					
TOTAL	1,685,257	-	-	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants	1,685,257				
Developer					
Bonds					
Cash					
TOTAL	1,685,257	-	-	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION:

Fulfillment of the Wastewater Contract Agreement dated 2/7/01 with LPSCo. And the City. WIFA funds being used.

JUSTIFICATION:

Fulfillment of the Wastewater Contract Agreement dated 2/7/01 with LPSCo. And the City. WIFA funds being used.

RELATION TO ADOPTED PLANS: Conforms to the Wastewater Master Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

<u>Major Street Preservation 2004</u>	
Project Title	Project Number
<u>Public Works</u>	<u>Streets</u>
Program	Sub-Program
<u>Don French</u>	<u>\$1,200,000</u>
Staff Contact Person	Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering					
Construction	1,200,000	1,100,000	1,300,000	1,500,000	
Equipment & Furnishings					
Other					
Contingency					
TOTAL	1,200,000	1,100,000	1,300,000	1,500,000	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer					
Bonds	1,200,000	1,100,000	1,300,000	1,500,000	-
Cash					
TOTAL	1,200,000	1,100,000	1,300,000	1,500,000	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION: Provide overlays, microseals, fog seals and repairs to major roads.

JUSTIFICATION: Streets are falling into disrepair and preservation now will delay more expensive reconstruction for many years.

RELATION TO ADOPTED PLANS: Conforms to the Streets Master Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

McDowell Road Phase II
Project Title

Public Works
Program

David Ramirez
Staff Contact Person

DR0303
Project Number

Drainage
Sub-Program

\$350,000
Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering	350,000				
Construction		2,700,000			
Equipment & Furnishings					
Other					
Contingency					
TOTAL	350,000	2,700,000	-	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer					
Bonds	350,000	2,700,000			
Cash					
TOTAL	350,000	2,700,000	-	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs			5,000	5,150	5,300
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION:

Bridge drainage at Bullard Wash to accommodate equestrian, pedestrian and other activities associated with the Bullard Wash Trail. Will also include pavement improvements from Bullard Avenue to Estrella Parkway.

JUSTIFICATION:

McDowell Rd is classified as a major arterial and although it is a two-lane segment, it carries a significant amount of traffic and is essential section of the major street grid.

RELATION TO ADOPTED PLANS:

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Neighborhood Partnership Project Title	MS0302 Project Number
Community Initiatives Program	Miscellaneous Sub-Program
Jerene Watson Staff Contact Person	\$20,000 Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering					
Construction					
Equipment & Furnishings					
Other (Implementation)	20,000	40,000	60,000	80,000	
Contingency					
TOTAL	20,000	40,000	60,000	80,000	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer					
Bonds					
Cash	20,000	40,000	60,000	80,000	
TOTAL	20,000	40,000	60,000	80,000	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION:

Neighborhood Enhancements - funds set aside for Historic Goodyear Neighborhood Association (HGNA) in their ongoing effort to preserve the integrity of their neighborhood and develop a historic image.

JUSTIFICATION:

Develop a historical district image

RELATION TO ADOPTED PLANS:

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

New Well - Well Head Treatment - Ancillary Equipment	WA0301
Project Title	Project Number
Public Works	Water
Program	Sub-Program
Joel Wade	\$808,000
Staff Contact Person	Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering					
Construction	808,000	2,444,062	4,320,580	2,704,519	
Equipment & Furnishings					
Other					
Contingency					
TOTAL	808,000	2,444,062	4,320,580	2,704,519	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer	808,000	2,444,062	4,320,580	2,704,519	-
Bonds					
Cash					
TOTAL	808,000	2,444,062	4,320,580	2,704,519	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION:

Construct a new well, well head treatment, 2 MG storage tank, booster station, and install 4.5 miles of 12-inch waterline. Improvements will also include booster pumps, controls, and other ancillary equipment.

JUSTIFICATION:

To meet immediate and future water demands by contributing at least 1000 gallons per minute into City's Water Distribution System.

RELATION TO ADOPTED PLANS: Conforms to the Water Master Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Prototype Fire Station C Project Title	CP0101 Project Number
Public Safety Program	Fire Sub-Program
Mark Gaillard Staff Contact Person	\$0 Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering					
Construction				3,466,944	
Equipment & Furnishings					
Other					
Contingency					
TOTAL	-	-	-	3,466,944	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer				3,466,944	
Bonds					
Cash					
TOTAL	-	-	-	3,466,944	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					1,170,000
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION: Fire Facility with EMR response staffing.

JUSTIFICATION: Maintain level of service.

RELATION TO ADOPTED PLANS: Conforms to the General Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Prototype Fire Station E
Project Title

Public Safety
Program

Mark Gaillard
Staff Contact Person

CP0301
Project Number

Fire
Sub-Program

\$660,200
Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way	500,000				
Design & Engineering	160,200				
Construction		2,380,000			
Equipment & Furnishings					
Other					
Contingency					
TOTAL	660,200	2,380,000	-	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer	660,200	2,380,000		-	
Bonds					
Cash					
TOTAL	660,200	2,380,000	-	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs			1,100,000	1,133,000	1,170,000
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION: Fire Facility with EMR response staffing.

JUSTIFICATION: Maintain level of service.

RELATION TO ADOPTED PLANS: Conforms to the General Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Public Works Corporate Facility
Master Plan

Project Title

FA0301

Project Number

Public Works

Program

Municipal Facilities

Sub-Program

Cato Esquivel

Staff Contact Person

\$100,000

Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way		900,000			
Design & Engineering			600,000		
Construction			4,000,000	4,000,000	
Equipment & Furnishings					
Other (Study)	100,000				
Contingency					
TOTAL	100,000	900,000	4,600,000	4,000,000	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer	100,000	900,000	4,600,000	4,000,000	-
Bonds					
Cash					
TOTAL	100,000	900,000	4,600,000	4,000,000	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs				410,000	422,300
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION:

Public Works Facilities Masterplan and determine office space allocations. Division work flow relationships within the proposed Public Works Corporate Facility. The Corporate Facility will be on approximately 45 acres.

JUSTIFICATION:

Office space is a major issue for the department. Yard area space is also limited. No room to park any additional city vehicles and equipment. Current parking will be limited due to property owner selling property.

RELATION TO ADOPTED PLANS:

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Purchase Excess CAP Water
Project Title

Public Works
Program

Joel L. Wade
Staff Contact Person

Project Number

Water
Sub-Program

\$692,500
Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering					
Construction					
Equipment & Furnishings					
Other (Procurement)	692,500	700,000	700,000		
Contingency					
TOTAL	692,500	700,000	700,000	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer	692,500	700,000	700,000	-	-
Bonds					
Cash					
TOTAL	692,500	700,000	700,000	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION:

Purchase Central Arizona Project (CAP) Incentive Water for the Maricopa Water District (MWD) and Agua Fria Recharge Projects.

JUSTIFICATION:

Allows the City to offset Central Arizona Groundwater Replenishment District charges for over drafting groundwater.

RELATION TO ADOPTED PLANS:

Conforms to the Water Master Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Rainbow Valley WRF Phase I
Project Title

Public Works
Program

Joel L. Wade
Staff Contact Person

WW0304
Project Number

Wastewater
Sub-Program

\$4,000,000
Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering					
Construction	4,000,000	3,000,000	3,000,000	4,000,000	
Equipment & Furnishings					
Other					
Contingency					
TOTAL	4,000,000	3,000,000	3,000,000	4,000,000	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer	4,000,000	3,000,000	3,000,000	4,000,000	-
Bonds					
Cash					
TOTAL	4,000,000	3,000,000	3,000,000	4,000,000	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs	401,000	720,000	750,000	750,000	1,150,000
Operating Savings					
Operating Revenue	401,000	720,000	750,000	750,000	1,150,000
COMMENTS:					

PROJECT DESCRIPTION:

Facility is proposed to treat an initial capacity of 0.75-MGD of wastewater collected within the Lum Basin drainage area. Ultimate capacity is 9.2-MGD in 2020. Project is under design-bid-build contract. Statement of Qualifications for DBB is

JUSTIFICATION:

Accommodate increased growth driven by Estrella Mountain Ranch.

RELATION TO ADOPTED PLANS:

Conforms to the Wastewater Master Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Regional Park and Ride	ST0309
Project Title	Project Number
Public Works	Transit Facilities
Program	Sub-Program
Cato Esquivel	\$50,000
Staff Contact Person	Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way			1,762,097		
Design & Engineering		415,751		2,543,331	
Construction					
Equipment & Furnishings					
Other (Study)	50,000				
Contingency					
TOTAL	50,000	415,751	1,762,097	2,543,331	-
<u>CONSTRUCTION FUNDING</u>					
Grants		415,751	1,762,097	2,543,331	-
Developer					
Bonds					
Cash	50,000				
TOTAL	50,000	415,751	1,762,097	2,543,331	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION:

Express bus service and carpool use. City provide matching capital cost and work with MAG in the programming process. The City also responsible for operations and maintenance of facility, including all associated costs.

JUSTIFICATION:

City lacks transportation to its primary employment center. City-supported transit will help ensure that Goodyear is competitive in the market place.

RELATION TO ADOPTED PLANS: Conforms to the General Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

SCADA - Supervisory Control - Data

Acquisition

Project Title

WA0305

Project Number

Public Works

Program

Water

Sub-Program

Cato Esquivel

Staff Contact Person

\$150,000

Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering	20,000				
Construction	50,000				
Equipment & Furnishings	80,000				
Other					
Contingency					
TOTAL	150,000	-	-	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer	150,000				
Bonds					
Cash					
TOTAL	150,000	-	-	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs	1,500	1,545	1,600	1,640	1,700
Operating Savings					
Operating Revenue	1,500	1,545	1,600	1,640	1,700
COMMENTS:					

PROJECT DESCRIPTION:

Procure and install SCADA software and serves to support City Wide SCADA system, Price includes Tie in of Well 12 site.

JUSTIFICATION:

Enable remote communications (telemetry) to monitor equipment operations from a computer terminal. Make system operation changes, detect emergencies, improve security and emergency response time.

RELATION TO ADOPTED PLANS:

Conforms to the Water Master Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Super 8 Motel Parking Lot Pavement
Improvements

Project Title

ST0308

Project Number

Public Works

Program

Streets

Sub-Program

Don French

Staff Contact Person

\$25,000

Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering					
Construction	25,000				
Equipment & Furnishings					
Other					
Contingency					
TOTAL	25,000	-	-	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer					
Bonds					
Cash	25,000				
TOTAL	25,000	-	-	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION:

City's share of the paving of undeveloped lot between Super 8 and Ramada Inn on Dysart Road south of I-10. The project will be initiated by the property owner.

JUSTIFICATION:

Improvements of the unpaved lot will reduce air pollution caused by dust, and encourage truck traffic to park away from residential area, reducing noise complaints.

RELATION TO ADOPTED PLANS:

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

System Wide Storage Tank Cathodic
Protection

Project Title

WA0302

Project Number

Public Works

Program

Water

Sub-Program

Cato Esquivel

Staff Contact Person

\$220,000

Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering					
Construction					
Equipment & Furnishings					
Other (Procurement)	220,000	300,000			
Contingency					
TOTAL	220,000	300,000	-	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer	220,000	300,000	-	-	-
Bonds					
Cash					
TOTAL	220,000	300,000	-	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION: Install Cathodic Protection System to five storage tanks.

JUSTIFICATION: Stop corrosion to tank and prevent coating failure. Existing tanks are approx. 15 years old.

RELATION TO ADOPTED PLANS:

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

<u>Telecommunication Technology</u> Project Title	<u>TC0301</u> Project Number
<u>Program</u>	<u>Sub-Program</u>
<u>Alfonso L. Rodriguez</u> Staff Contact Person	<u>\$60,000</u> Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering		290,000	390,000		
Construction		500,000	1,600,000	2,000,000	
Equipment & Furnishings					
Other (Study)	60,000				
Contingency					
TOTAL	60,000	790,000	1,990,000	2,000,000	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer	60,000	790,000	1,990,000	2,000,000	-
Bonds					
Cash					
TOTAL	60,000	790,000	1,990,000	2,000,000	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION: Telecommunications infrastructure City Wide.

JUSTIFICATION: To develop telecommunication backbone infrastructure, currently needed to foster growth. This infrastructure will be used by industry, commerce and private citizens.

RELATION TO ADOPTED PLANS:

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Tonopah Irrigation District	Project Title	Project Number
Public Works	Program	Water
Joel L. Wade	Staff Contact Person	\$330,000
		Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering					
Construction					
Equipment & Furnishings					
Other (Procurement)	330,000	330,000	330,000		
Contingency					
TOTAL	330,000	330,000	330,000	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer	330,000	330,000	330,000	-	-
Bonds					
Cash					
TOTAL	330,000	330,000	330,000	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION: Purchase Central Arizona Project (CAP) Incentive water and recharged at the Tonopah irrigation project

JUSTIFICATION: City purchase of CAP incentive water at reduced rates and receives Long Term Storage (LTS) credits which can be used to offset groundwater overdraft charges assessed by the Central Arizona Groundwater Replenishment District.

RELATION TO ADOPTED PLANS: Conforms to the Water Master Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Traffic Management System Fiber Project	ST0305
Project Title	Project Number
Public Works	Streets
Program	Sub-Program
Chuck Hydeman	\$150,000
Staff Contact Person	Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering	150,000	600,000			
Construction					
Equipment & Furnishings					
Other					
Contingency					
TOTAL	150,000	600,000	-	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants		600,000			
Developer	150,000				
Bonds					
Cash					
TOTAL	150,000	600,000	-	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs	17,000	17,500	18,000	18,500	19,100
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION:

Install conduit and fiber optic cable for a computerized traffic management backbone on Litchfield Road from Indian School Road to MC 85.

JUSTIFICATION:

Provide coordination, real time monitoring and adjustment capability for traffic signal system, resulting in minimized traffic delays and cleaner air.

RELATION TO ADOPTED PLANS: Conforms to the Streets Master Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Traffic Operations Center Project Title	ST0306 Project Number
Public Works Program	Streets Sub-Program
Chuck Hydeman Staff Contact Person	\$75,000 Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering	75,000				
Construction		800,000			
Equipment & Furnishings		5,000			
Other					
Contingency					
TOTAL	75,000	805,000	-	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants	75,000	805,000	-	-	-
Developer					
Bonds					
Cash					
TOTAL	75,000	805,000	-	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs	17,000	17,500	18,000	18,600	19,100
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION:

Provide space and install equipment for the computerized traffic management system in conjunction with the Traffic Management System conduit and fiber project on Litchfield Road.

JUSTIFICATION:

Essential component of the computerized traffic management system. A CMAQ grant is in-place in the amount of \$640,000 with a \$160,000 city match required.

RELATION TO ADOPTED PLANS:

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Transient Voltage Surge Suppression

Project Title

FA0302

Project Number

Public Works

Program

Administration

Sub-Program

Cato Esquivel

Staff Contact Person

\$224,720

Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering					
Construction					
Equipment & Furnishings					
Other (Procurement)	224,720				
Contingency					
TOTAL	224,720	-	-	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer	224,720				
Bonds					
Cash					
TOTAL	224,720	-	-	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION:

Procure and install up to 71 Transient Voltage Surge Suppression (TVSS), to provide surge protection vital to the proper operation of City's water and wastewater components.

JUSTIFICATION:

Installation of the TVSS units will protect vital electrical components from electrical surge, while reducing energy consumption by 20% annually.

RELATION TO ADOPTED PLANS:

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Van Buren Avenue Design - Paving
Phase I

Project Title

DR0304

Project Number

Engineering

Program

Drainage

Sub-Program

David Ramirez

Staff Contact Person

\$75,000

Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering	75,000				
Construction		90,000	2,525,000		
Equipment & Furnishings					
Other					
Contingency					
TOTAL	75,000	90,000	2,525,000	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants	75,000	90,000	2,525,000	-	-
Developer					
Bonds					
Cash					
TOTAL	75,000	90,000	2,525,000	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION:

Update the existing design to our Engineering Standards (add bike lanes); Redesign box culvert to a flat bridge which will have one center pier with abutments to accommodate equestrian, pedestrian, and other activities.

JUSTIFICATION:

Road is a major arterial and although it is a two-lane segment, it carries a significant amount of traffic and is essential section of the major street grid.

RELATION TO ADOPTED PLANS:

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Van Buren from Bullard to Litchfield
Road

Project Title

DR0305

Project Number

Public Works

Program

Drainage

Sub-Program

\$1,950,000

Staff Contact Person

Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way	300,000				
Design & Engineering	150,000				
Construction	1,500,000				
Equipment & Furnishings					
Other					
Contingency					
TOTAL	1,950,000	-	-	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants	1,650,000				
Developer					
Bonds	300,000				
Cash					
TOTAL	1,950,000	-	-	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION: Drainage improvements.

JUSTIFICATION: Flooding has been a primary concern on this road segment. This drainage improvement will prevent flooding and increase safety.

RELATION TO ADOPTED PLANS:

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Wet Water Partnerships

Project Title

WA0304

Project Number

Public Works

Program

Water

Sub-Program

Staff Contact Person

\$500,000

Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering					
Construction					
Equipment & Furnishings					
Other (Procurement)	500,000				
Contingency					
TOTAL	500,000	-	-	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer	500,000				
Bonds					
Cash					
TOTAL	500,000	-	-	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION:

To fund partnerships agreements with neighboring municipal water providers.

JUSTIFICATION:

The City needs to be in a position to enter into partnerships agreements and to have access to affordable water resources.

RELATION TO ADOPTED PLANS: Conforms to the Water Master Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

WIFA Loan - GWWTP - Solids
Handling

Project Title

WW0305

Project Number

Public Works

Program

Joel Wade

Sub-Program

Joel L. Wade

Staff Contact Person

\$100,000

Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering	100,000				
Construction		800,000			
Equipment & Furnishings					
Other					
Contingency					
TOTAL	100,000	800,000	-	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants	100,000	800,000	-	-	-
Developer					
Bonds					
Cash					
TOTAL	100,000	800,000	-	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings	75,000	75,000	75,000	75,000	75,000
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION:

Complete the design and construction of the bio-solids handling facility for the City of Goodyear Wastewater plant.

JUSTIFICATION:

To accommodate growth projections and future retail, commercial, and industrial development.

RELATION TO ADOPTED PLANS:

Conforms to the Wastewater Master Plan

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Yuma Road Pavement/Drainage
Structure Improvements

Project Title

DR0302

Project Number

Public Works

Program

Drainage

Sub-Program

Don French

Staff Contact Person

\$75,000

Estimated Cost

COSTS	FISCAL YEARS				
	2004	2005	2006	2007	2008
Land & Right-of-Way					
Design & Engineering	75,000	150,000			
Construction					
Equipment & Furnishings					
Other					
Contingency					
TOTAL	75,000	150,000	-	-	-
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer	75,000	150,000	-	-	-
Bonds					
Cash					
TOTAL	75,000	150,000	-	-	-
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECT DESCRIPTION:

To complete a DCR, construction drawings, environmental impact analysis and bid documents and specifications to construct 1 mile four lane roadway with median island.

JUSTIFICATION:

Yuma Road is classified as a major arterial and although it is a two-lane segment, it carries a significant amount of traffic and is an essential section of the major street grid.

RELATION TO ADOPTED PLANS:

OTHER:

CIP FUNDING MATRIX

PROJECT TITLE/LOCATION	PROJECT DESCRIPTION	Budget FY03-04	Carryover Legal/Contract	Bonds & Loans	Grants	Outside Contrib.	Operating Funds					Development Fees				
							Water Funds	Sewer Funds	CIP	General Fund	Transp.	Open Space, Parks, CF	General Gvt	Public Works	Fire	Police
Freeway I-10 and Bullard Avenue	Access Ramps to Freeway I-10	500,000	Yes								500,000					
Along Bullard Wash, from Lower Buckeye to McDowell Rd.	Bullard Wash Improvements	270,000	Yes									270,000				
On Yuma Rd. from Bullard to Estrella PKWY.	Pavement/drainage structure improvements--(C/R money)	75,000	Yes							75,000						
On McDowell Rd. - Pebble Creek Rd. to Bullard	Road Improvements and Bridge	350,000	No	350,000												
On Van Buren Ave from Bullard to Estrella	Four lanes, Bridge and bike lane	75,000	Yes								75,000					
On Van Buren from Bullard to Litchfield	Four Lane Street (C/R money)	1,950,000	No	1,200,000						750,000						
DRAINAGE TOTALS		2,720,000		1,550,000						825,000	75,000	270,000				
Wildflower Drive and Yuma	Prototype Fire Station (E)	160,200	No													
EMR Fire Station (Carryover - Project)		500,000	Yes	500,000											160,200	
City Wide Training Facility		300,000	No												300,000	
FIRE TOTALS		960,200		500,000											460,200	
Existing ADOT basins	Converting the ADOT basins to recreation facilities	200,000	No													
Thomas and Litchfield Rd.	27 Acres Municipal Park (APS money)	2,980,000	Yes	1,200,000		780,000						200,000				
Estrella foothills HS Athletic Facilities	Estrella foothills HS, S Estrella PKWY (APS money)	170,000	No			170,000										
Dog Park		200,000	No	200,000												
100 Acres park at Estrella and Yuma		4,200,000	No	4,200,000												
PARKS, RECREATION AND OPEN SPACE TOTALS		7,750,000		5,600,000		950,000						1,200,000				
Super 8 Motel Parking Lot Improvement.	Super 8 Motel on Dysart Rd.	25,000	No							25,000						
On Bullard Ave. from Van Buren to Yuma.	Paving two lanes (CMAQ - 438,000, C/R 295,000)	733,000	No			438,000			295,000							
Estrella Pkwy. From McDowell Rd. to Yuma Rd.	Road Improvements	6,641,652	No	6,341,652							300,000					
Litchfield Rd. from Indian School To Wigwam Blvd	landscaping improvements (CMAQ money)	150,000	Yes							150,000						
Major Street Preservation/ City Wide	Mill and Overlay Litchfield Micro seal Pebble Creek	1,200,000	No	1,200,000												
Traffic Management System	Fiber Opticon Litchfield Rd.	150,000	No			120,000					30,000					
Traffic Operation Center	Space and equipment (CMAQ - money)	75,000	No			60,000					15,000					
STREETS TOTALS		8,974,652		7,541,652		618,000				295,000	175,000	345,000				
City of Goodyear	Data Communication Infrastructure	60,000	No											60,000		
CAP M-I Charges	No. - 421-591.06-16	108,192	Yes													
CAP O-M Annual Charge	No. - 421-591.06-13	226,146	Yes													
CAP Excess Water	Purchase. Project No. - 421-591.68-24	692,500	No													

CIP FUNDING MATRIX

PROJECT TITLE/LOCATION	PROJECT DESCRIPTION	Budget FY03-04	Legal/ Contract	Bonds & Loans	Grants	Outside Contrib.	Operating Funds					Development Fees				
							Water Funds	Sewer Funds	CIP	General Fund	Transp.	Open Space, Parks, CF	General Gvt	Public Works	Fire	Police
Tonopah Irrigation District	Water Procurement, Proj. No. 421-591.68-28	330,000	No				330,000									
Well and Water Storage	Construction Well head treatment and ancillary Equip.	808,000	No				808,000									
SCADA System (Supervisory Control & Data Acquisitions)	Refer to Water/Wastewater/Reuse CIP, Feb 2000	150,000	No				150,000									
Catholic Protection Storage Tanks City Wide	To prevent further corrosion and coating failure on storage tanks.	220,000	No				220,000									
Emergency Standby generator Well 6	Procure install generator	60,000	No				60,000									
Wei Water Partnerships		500,000	No				500,000									
WATER TOTALS		3,094,838					3,094,838									
Purchase LPSCO GWRF Capacity	Refer to Water/Wastewater/Reuse CIP, Feb 2000 (WIFA)	1,685,257	Yes					1,685,257								
GWRF	Chlorine Contact Channel (WIFA)	210,000	Yes	210,000												
Bullard 39" Interceptor Sewer	Lower Buckeye Parkway to Estrella Parkway	1,200,000	No	1,200,000												
27" Wastewater Main- Bullard Wash	Van Buren St. south in Bullard Wash	920,000	No	920,000												
Rainbow Valley WRF Phase 1	WRF with initial cap. of 0.75 MGD	4,000,000	No			4,000,000										
WIFA Loan GWRF Solids Handling	Design and construction of Bio-Solids Handling Fac. (WIFA)	100,000	No	100,000												
Refurbishment GWRF	Structural Refurbishment GWRF (WIFA)	350,000	No	350,000												
Corgett WRF		800,000	Yes					800,000								
WASTEWATER TOTALS		9,265,257		2,780,000		4,000,000		2,485,257								
City of Goodyear	Public Works Corporate Yard	100,000	No													
Transient Voltage Suppression W/WW Facilities and IOB	To procure 71 TVSS to protect City's electrical components	224,720	No													
City Center		250,000	No										250,000			
MUNICIPAL FACILITIES TOTALS		574,720											250,000	324,720		
Two Locations	Park and Ride (CMAQ money)	50,000	No			40,000				10,000						
CDBG City Wide	Housing Rehabilitation	200,000	No		200,000											
City wide Neighborhood Partnership	Neighborhood enhancement, To fund HGNA efforts	20,000	No							20,000						
Home Land Security Plan/ Public Safety	Needs Assessment, Admin. HQ, Emergency Response, City assets security	200,000	No			200,000										
MISCELLANEOUS TOTALS		420,000			200,000	200,000				20,000						
Unspecific Improvement District		40,000,000							40,000,000							
ALL DIVISIONS/DEPARTMENTS TOTALS		74,369,667		17,971,652	200,000	5,809,000	3,094,838	2,485,257	41,120,000	205,000	920,000	1,470,000	310,000	324,720	460,200	

Budget Schedules

- Sources and Uses
- Budget Overview
- Total Revenues by Type Chart
- Total Expenditures by Program Budget Chart
- Total Expenditures by Element Chart
- Revenue Summary
- Expenditure Summary
- Financial Program Summary
- Debt Capacity Analysis
- Summary of Bond Indebtedness
- Debt Service Summary
- Future Debt Service Summary
- Property Tax Levy and Rate Summary
- Combined Property Tax Levy and Rate Chart
- Property Tax Levy Chart
- Property Tax Rate Chart
- Full-Time Authorized Positions
- Employee Salary Scales
- Authorized Positions per 1,000 Capita
- New and Replacement Equipment Summary
- Adopted 20-year CIP Plan
- CIP Committee Recommendations for
New Bonding Authority
- Financial Indicators

BUDGET SCHEDULES

SOURCES AND USES

SOURCES and USES	General Fund	Highway User Fund	Debt Service Fund	CIP Fund	IDA Funds	Development Fees	Water Fund	Sewer Fund	Sanitation Fund	Total
Operating Revenues	\$ 27,714,836	\$ 1,512,725			\$ 55,000		\$ 3,952,456	\$ 4,090,412	\$ 2,349,600	\$ 39,675,029
Operating Expenditures:										
Personnel Services	\$ 18,740,884	\$ 668,856					\$ 762,675	\$ 831,138	\$ 371,637	\$ 21,375,190
Materials & Supplies	\$ 2,756,219	\$ 1,516,482					\$ 740,002	\$ 1,245,149	\$ 124,370	\$ 6,382,222
Professional & Contract Services	\$ 4,821,823	\$ 137,200					\$ 560,927	\$ 553,705	\$ 1,158,800	\$ 7,232,455
Developer Reimbursement	\$ 1,091,350						\$ -			\$ 1,091,350
Debt Service	\$ 321,785		\$ 617,280				\$ 215,573	\$ 745,584		\$ 1,900,222
Total Operating Expenditures	\$ 27,732,061	\$ 2,322,538	\$ 617,280	\$ -			\$ 2,279,177	\$ 3,375,576	\$ 1,654,807	\$ 37,981,439
Operating Transfers	\$ 1,784,863						\$ (582,016)	\$ (774,071)	\$ (428,776)	\$ -
Operating Transfers							\$ (67,522)	\$ 67,522		
IDA Funds	\$ 55,000				\$ (55,000)					
Operating Transfers	\$ (617,280)		\$ 617,280							
Operating Transfers	\$ (809,813)	\$ 809,813								
Net From Operations	\$ 395,545	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,023,741	\$ 8,287	\$ 266,017	\$ 1,693,590
Beginning Fund Balance	\$ 10,232,720	\$ -		\$ 11,818,738	\$ -	\$ 3,430,308	\$ 1,472,192	\$ (3,745,165)	\$ 745,923	\$ 23,954,716
Capital Revenues	\$ 2,250,000		\$ 2,049,800	\$ 200,000			\$ 3,121,406	\$ 1,000,000		\$ 8,621,206
Outside Funding Sources				\$ 41,296,000				\$ 4,200,000		\$ 45,496,000
WIFA Funds - Authorized To-Date								\$ 8,122,884		\$ 12,399,551
Bond and Loan Funds Funds				\$ 9,600,000				\$ 1,200,000		\$ 10,800,000
Transfer Capital Funds				\$ (1,000,000)				\$ 1,000,000		\$ -
Development Fee Funds						\$ 3,594,749				\$ 3,594,749
Total: Capital Source	\$ 12,482,720	\$ -	\$ 2,049,800	\$ 61,914,738	\$ -	\$ 7,025,057	\$ 8,870,265	\$ 11,777,719	\$ 745,923	\$ 104,866,222
Capital Expenditures										
Contingency	\$ 3,579,952									\$ 3,579,952
Debt Service			\$ 2,049,800				\$ 247,100	\$ 458,900		\$ 2,755,800
Funded Depreciation	\$ 1,795,502	\$ 285,010					\$ 37,411	\$ 96,620	\$ 19,240	\$ 2,233,783
One Time Funded Projects (2510)	\$ 905,020						\$ 224,000			\$ 1,129,020
New & Replacement Equipment	\$ 3,515,720	\$ 1,800				\$ 543,780	\$ 301,800	\$ 164,200	\$ 3,600	\$ 4,530,900
Developer Reimbursement Water & Sewer							\$ 512,000	\$ 450,000		\$ 962,000
CIP	\$ 205,000			\$ 58,319,652		\$ 3,484,920	\$ 3,094,838	\$ 9,265,257		\$ 74,369,667
Total: Capital Expenditures	\$ 10,001,194	\$ 286,810	\$ 2,049,800	\$ 58,319,652	\$ -	\$ 4,028,700	\$ 4,417,149	\$ 10,434,977	\$ 22,840	\$ 89,561,122
Capital Transfers	\$ (286,810)	\$ 286,810								\$ -
Capital Transfers							\$ (100,000)	\$ 100,000		
Net from Capital	\$ 2,194,716	\$ -	\$ -	\$ 3,595,086	\$ -	\$ 2,996,357	\$ 4,353,116	\$ 1,442,742	\$ 723,083	\$ 15,305,100
Ending Fund Balance	\$ 2,590,261	\$ -	\$ -	\$ 3,595,086	\$ -	\$ 2,996,357	\$ 5,376,857	\$ 1,451,029	\$ 989,100	\$ 16,998,690
Restricted - Funded Depreciation Balances	\$ 1,408,781									\$ 1,593,208
Restricted Reserve Funds	\$ 1,181,480			\$ 3,595,086						\$ 9,528,589
Unrestricted Funds						\$ 2,996,357	\$ 1,894,660	\$ 34,769	\$ 951,107	\$ 5,876,893

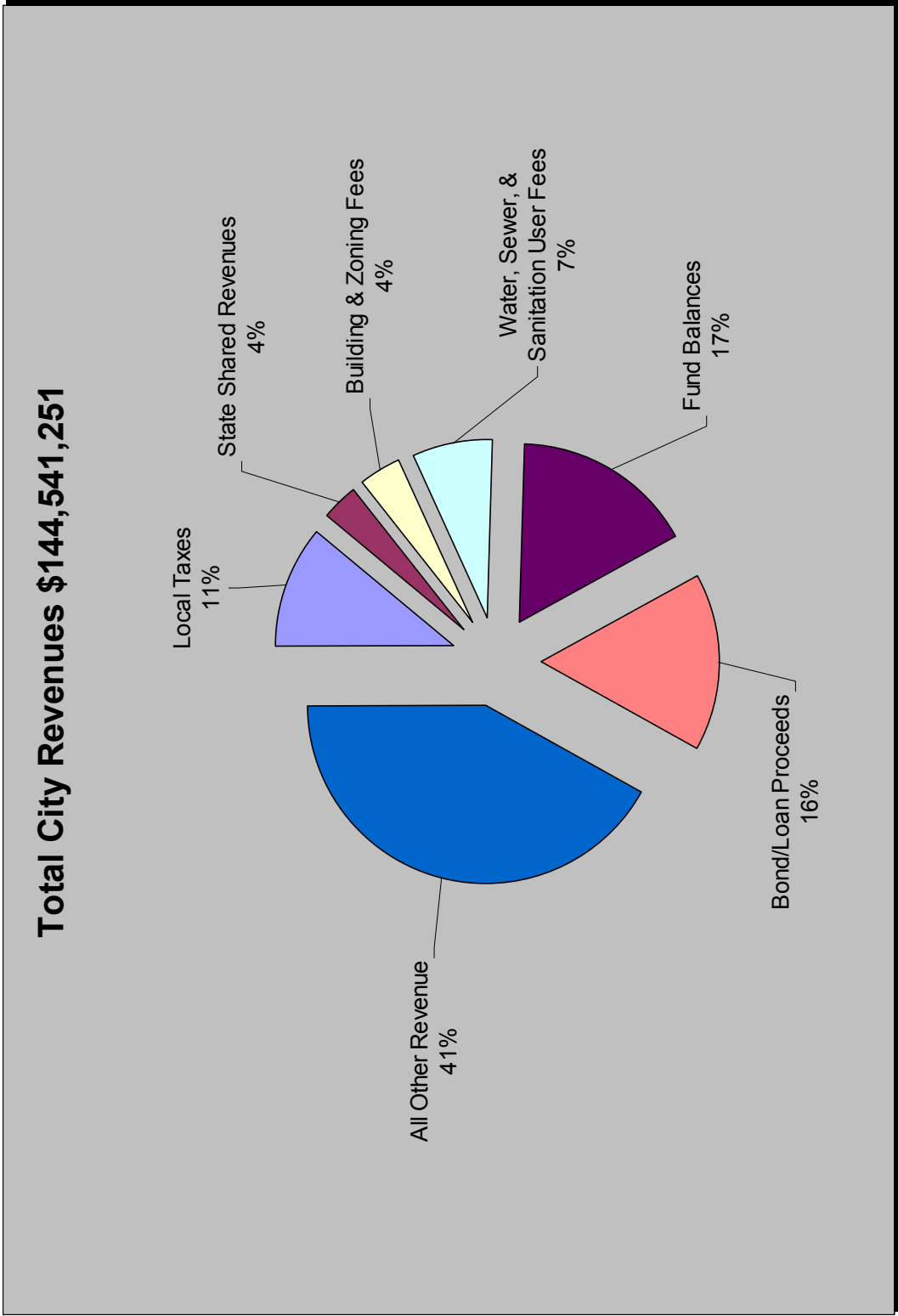
BUDGET OVERVIEW

	Budget FY 03-04	Percent Of Total
Sources of Funds		
Fund Balance	23,954,716	16.57%
Revenues	120,586,535	83.43%
	144,541,251	100.00%
Revenues		
Local Taxes	15,906,413	11.00%
State Shared Revenues	5,079,807	3.51%
Building & Zoning Fees	5,429,842	3.76%
Water, Sewer, & Sanitation User Fees	10,392,468	7.19%
Fund Balances	23,954,716	16.57%
Bond/Loan Proceeds	23,199,551	16.05%
All Other Revenue	60,578,454	41.91%
	144,541,251	100.00%
Uses of Funds		
Programs		
Public Works	16,232,032	12.73%
Administration	8,391,731	6.58%
Planning & Development Services	5,783,095	4.53%
Public Safety	16,519,005	12.95%
Contingency	3,579,952	2.81%
Capital Improvement Projects	74,369,667	58.31%
Debt Service Fund	2,667,080	2.09%
	127,542,561	100.00%
Elements		
Personnel Services	21,375,190	16.76%
Materials & Supplies	6,382,222	5.00%
Professional & Contractual Services	7,232,455	5.67%
Developer Reimbursement	2,053,350	1.61%
Contingency	3,579,952	2.81%
Debt Service	4,656,022	3.65%
One Time Funding - Projects	1,129,020	0.89%
New & Replacement Equipment	4,530,900	3.55%
Capital Improvement Projects	74,369,667	58.31%
Funded Depreciation Reserves	2,233,783	1.75%
	127,542,561	100.00%

SOURCES AND USES

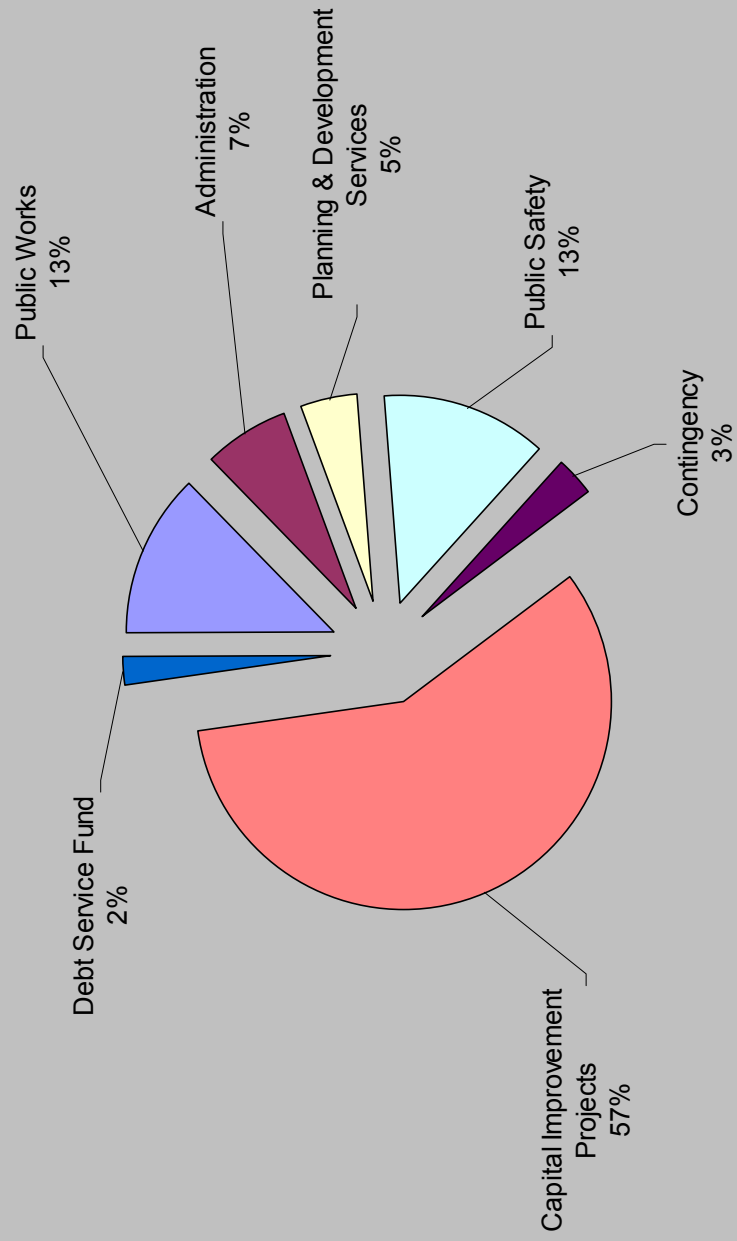
	Budget FY 01-02	Budget FY 02-03	Budget FY 03-04	Percent Change
Total Operating Revenues	31,598,120	33,935,875	39,675,029	16.91%
Operating Expenditures:				
Personnel Services	16,061,551	18,390,873	21,375,190	16.23%
Materials & Supplies	5,043,039	5,421,515	6,382,222	17.72%
Professional & Contract Services	6,943,487	6,397,034	7,232,455	13.06%
Devel. Reimb. Sales Tax	950,000	1,020,000	1,091,350	7.00%
Debt Service	1,725,943	1,920,042	1,900,222	-1.03%
Total Operating Expenditures	30,724,020	33,149,464	37,981,439	14.58%
Net from Operations	874,100	786,411	1,693,590	115.36%
Beginning Fund Balance	24,398,655	28,796,109	23,954,716	-16.81%
Capital Revenues	76,348,139	74,375,764	80,911,506	8.79%
Total Capital Sources	100,746,794	103,171,873	104,866,222	1.64%
Capital Expenditures:				
Contingency	5,290,337	4,380,433	3,579,952	-18.27%
Debt Service	1,008,444	2,384,864	2,755,800	15.55%
Devel. Reimb. Water & Sewer	762,000	762,000	962,000	26.25%
Funded Depreciation	1,688,944	1,942,422	2,233,783	15.00%
One Time Funding Request		1,667,178	1,129,020	
New & Replacement Equipment	4,269,009	3,090,378	4,530,900	
Capital Improvement Projects	86,908,997	86,968,839	74,369,667	-14.49%
Total Capital Expenditures	99,927,731	101,196,114	89,561,122	-11.50%
Net from Capital	819,063	1,975,759	15,305,100	674.64%
Ending Fund Balance	1,693,163	2,762,170	16,998,690	515.41%

REVENUES BY SOURCE



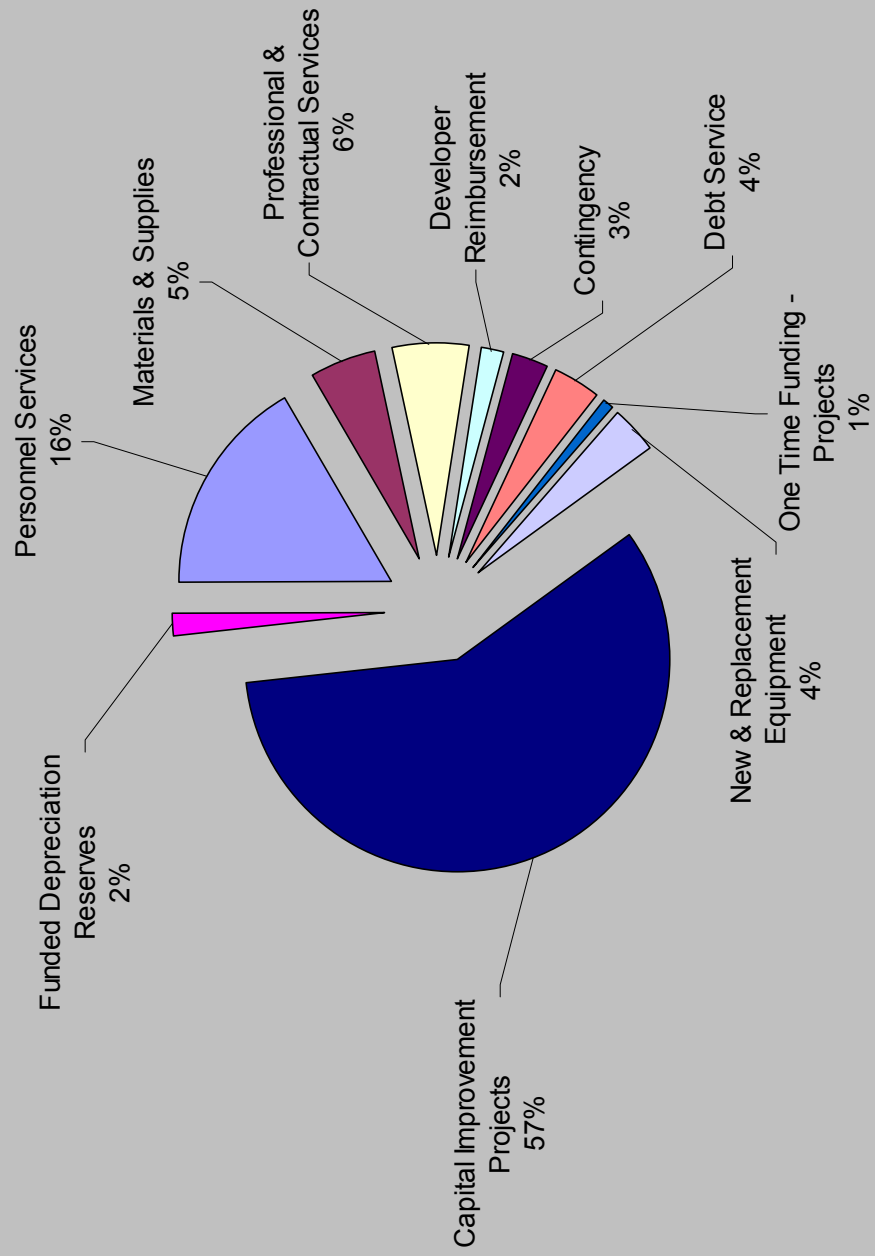
EXPENDITURES BY PROGRAM

Total City Expenditures By Program \$127,542,561



EXPENDITURES BY ELEMENT

Total City Expenditures By Elements \$127,542,561

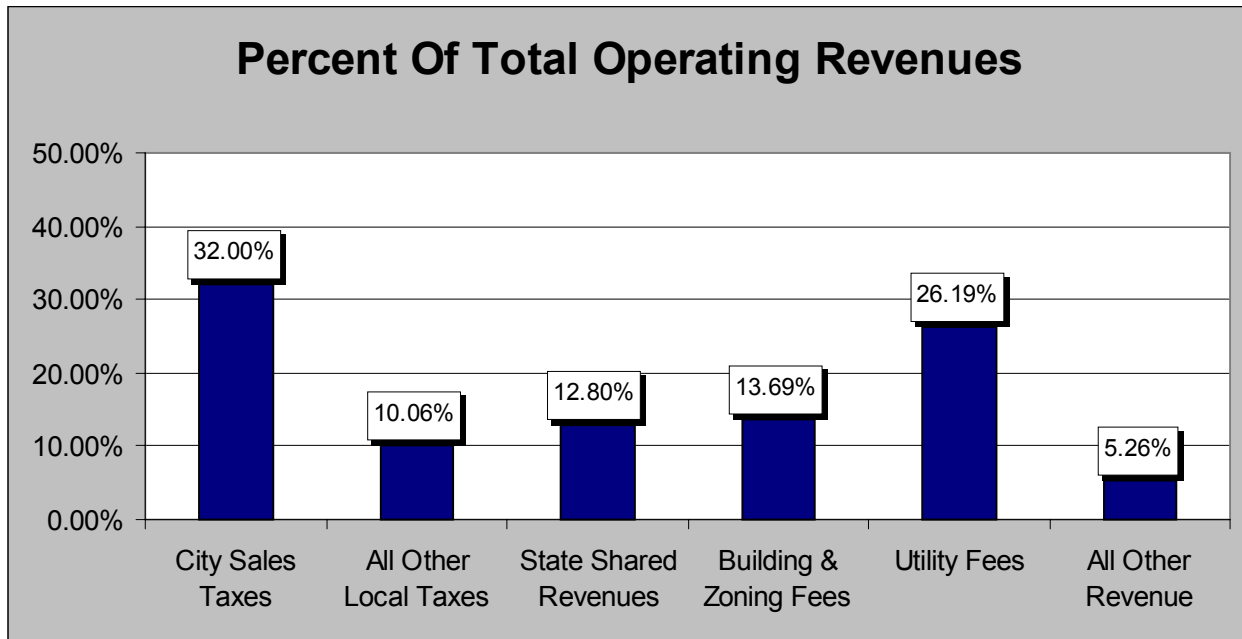


REVENUE SUMMARIES

Operating Revenues	Estimated FY 01-02	Budget FY 02-03	Estimated FY 02-03	Budget FY 03-04	Percent Change
Operating Revenues:					
General Fund	22,719,260	23,873,950	26,083,840	27,769,836	16.32%
Highway User Fund	1,315,340	1,350,568	1,536,808	1,512,725	12.01%
Water	3,028,216	3,682,448	3,436,918	3,952,456	7.33%
Sewer	2,613,395	3,099,646	2,874,271	4,090,412	31.96%
Sanitation	1,634,969	1,929,263	2,043,130	2,349,600	21.79%
Drug Alliance Program					
Total Operating Revenues	31,311,180	33,935,875	35,974,967	39,675,029	16.91%
Capital Revenues:					
General Fund	2,967,500	2,890,000	2,890,000	2,250,000	-22.15%
Debt Service Fund	1,008,444	1,678,864	1,678,864	2,049,800	22.09%
CIP Fund	8,624,000	58,386,000	16,376,829	50,096,000	-14.20%
Water CIP	7,156,011	2,845,000	3,121,406	7,398,073	160.04%
Sewer CIP	8,670,004	6,994,000	1,000,286	15,522,884	121.95%
Development Fee Funds	1,703,900	1,581,900	2,991,000	3,594,749	127.24%
Total Capital Revenues	30,129,859	74,375,764	28,058,385	80,911,506	8.79%
Total City Revenues	61,441,039	108,311,639	64,033,352	120,586,535	11.33%

REVENUE SUMMARIES

Operating Revenues	Unaudited FY 01-02	Budget FY 02-03	Estimated FY 02-03	Budget FY 03-04	Percent Of Total
City Sales Taxes	9,656,137	10,385,434	11,321,246	12,694,093	32.00%
All Other Local Taxes	2,748,711	3,426,801	3,434,665	3,992,299	10.06%
State Shared Revenues	5,180,537	5,290,000	5,400,568	5,079,807	12.80%
Building & Zoning Fees	4,299,775	4,100,000	5,429,842	5,429,842	13.69%
Utility Fees	7,309,840	8,711,357	8,354,319	10,392,468	26.19%
All Other Revenue	2,561,865	2,022,283	2,034,327	2,086,520	5.26%
Total Operating Revenues	31,756,865	33,935,875	35,974,967	39,675,029	100.00%



REVENUE SUMMARIES

Operating Revenues	Unaudited FY 01-02	Budget FY 02-03	Estimated FY 02-03	Projected FY 03-04	% Change
City Sales Taxes-Retail	4,050,536	5,079,968	5,064,142	5,795,043	14.1%
City Sales Taxes-Const.	2,037,690	1,363,000	1,916,794	2,250,000	65.1%
City Sales Taxes-Other	3,536,187	3,942,467	4,278,836	4,578,355	16.1%
City Sales Tx-Water Sales	47,374	-	61,474	70,695	
City Sales Tax-Refunds	(26,527)				
Delinquent Sales Tax	10,877	11,000			
City Sales Taxes	9,656,137	10,396,435	11,321,246	12,694,093	22.1%
Primary Property Tax	2,157,311	2,597,865	2,597,865	3,029,977	16.6%
Franchise Tax-Electric	325,795	580,800	594,195	683,324	17.7%
Franchise Tax-Gas	99,923	113,000	115,606	132,947	17.7%
Franchise Tax-Cable TV	78,504	114,000	116,629	134,124	17.7%
Franchise Tax-Citizens	4,568	10,136	10,370	11,925	17.6%
Delinquent Franchise-Electric	81,807	-	-	-	
Local Taxes	12,404,045	13,812,236	14,755,911	16,686,390	20.8%
State Income Tax	1,972,442	2,040,589	2,097,862	1,706,817	-16.4%
State Shared Sales Tax	1,460,407	1,473,458	1,514,814	1,496,120	1.5%
Auto In-Lieu Tax	571,565	425,385	437,324	425,385	0.0%
State Gasoline Tax	1,068,777	1,225,977	1,225,977	1,309,752	6.8%
Lottery Revenue	107,346	124,591	124,591	141,733	13.8%
State Shared Revenues	5,180,537	5,290,000	5,400,568	5,079,807	-4.0%
Building & Zoning Fees	4,299,775	4,100,000	5,429,842	5,429,842	32.4%
Water Fees	2,856,305	3,682,448	3,436,918	3,952,456	7.3%
Sewer Fees	2,751,387	3,099,646	2,874,271	4,090,412	32.0%
Sanitation Fees	1,702,148	1,929,262	2,043,130	2,349,600	21.8%
Court Fees	288,302	368,000	296,000	423,768	15.2%
Interest Earnings	76,048	150,000	50,000	50,000	-66.7%
Police Grants	129,968	50,000	50,000	423,803	747.6%
Police & Fire O&M	1,260,100	920,828	920,826	620,826	-32.6%
WestCaps Fiscal Agent	-	-	95,410	-	
Miscellaneous	807,447	533,455	622,091	568,123	6.5%
All Other Revenue	2,561,865	2,022,283	2,034,327	2,086,520	3.2%
Total Operating Revenues	31,756,062	33,935,875	35,974,967	39,675,029	16.9%

REVENUE SUMMARIES

Capital Revenues	Unaudited FY 01-02	Budget FY 02-03	Estimated FY 02-03	Projected FY 03-04	% Change
City Sales Taxes	2,966,000	2,890,000	2,890,000	2,250,000	-22.1%
GOHS Grant	1,500				
Police Capital Grants					
AZ Emergency Mgt Gt					
General Fund	2,967,500	2,890,000	2,890,000	2,250,000	-22.1%
Secondary Levy	1,008,444	1,678,864	1,678,864	2,049,800	22.1%
Debt Service Fund	1,008,444	1,678,864	1,678,864	2,049,800	22.1%
Improvement Distr					
GO Bond Proceeds		16,000,000	13,678,317	\$ 9,600,000	-40.0%
PIC Bond Proceeds	4,333,000				
APS Park Contribution		2,000,000	2,500,000		-100.0%
5 Miles of Rainbow Valley	2,200,000				
McDowell Road Project					
Dev Contribution-Fire #2	1,600,000				
Rainbow Valley Paving					
Mill & Overlay Intr LF/VB					
Bike Lane LFR-ISR to I-10					
Comm Dev Block Grant	195,000	200,000	200,000	\$ 200,000	0.0%
GO BOND 98 Interest Earn	150,000	150,000	(4,000)		-100.0%
GADA Loan Interest Earngs			(2,488)		
City of Phoenix	100,000				
Int Earnings-County Rds	46,000	36,000	5,000		-100.0%
New GO Bonds					
CMAQ Money				1,096,000	
Outside Contributions				200,000	
Unspecified Imprvmnt Dist		40,000,000		\$ 40,000,000	
Transp Master Plan					
CIP Fund	8,624,000	58,386,000	16,376,829	51,096,000	-12.5%
Water Resource Fee	1,800,000	1,800,000	1,685,229	1,685,229	-6.4%
Water Development Fees	690,000	690,000	1,124,775	1,124,775	63.0%
Re-charge CAWCD-Tonopah	147,000	150,000	150,000	150,000	0.0%
Investment Earnings	141,000	100,000	56,402	56,402	-43.6%
Maricopa Water Dist-2000	101,344	105,000	105,000	105,000	0.0%
Sale of 56 A/F Type II	-	-			
WIFA Proceeds				4,276,667	
WIFA Loan White Tanks Rec	4,276,667	-			
Water CIP	7,156,011	2,845,000	3,121,406	7,398,073	160.0%

REVENUE SUMMARIES

Capital Revenues	Unaudited FY 01-02	Budget FY 02-03	Estimated FY 02-03	Projected FY 03-04	% Change
WIFA Loan LPSCO Capacity	5,000,000	-			
99 W & S Revenue Bond Int			1,212		
WIFA Loan WWTP Solids Har	3,122,884	-			
Rainbow Valley WRF Phase I		6,500,000	-		
LPSCO Capital Reserve Rev	50,120	-			
Sewer Development Fees	488,000	488,000	999,074	1,000,000	104.9%
WIFA Proceeds				8,122,884	
Outside Contributions (SunChase)				\$ 4,200,000	
GO Bond Proceeds				1,200,000	
Investment Earnings	9,000		-		
State Grants-Misc					
Sewer CIP	8,670,004	6,988,000	1,000,286	14,522,884	107.8%
Development Fees:					
Community Facilities Fees	207,400	85,400	800,000	512,727	500.4%
General Government Fees	199,000	199,000	450,000	450,000	126.1%
Public Works Fees	266,000	266,000	450,000	432,295	62.5%
Fire Fees	472,300	472,300	425,000	411,981	-12.8%
Police Fees	322,300	322,300	350,000	271,686	-15.7%
Transportation Fees	236,900	236,900	330,000	1,143,985	382.9%
Library			186,000	372,075	
Total: Development Fees	\$ 1,703,900	\$ 1,581,900	\$ 2,991,000	\$ 3,594,749	127.2%
Total Capital Revenues	30,129,859	74,369,764	28,058,385	80,911,506	8.8%
Total City Revenues	61,885,921	108,305,639	64,033,352	120,586,535	11.3%

EXPENDITURE SUMMARIES

Fund	Unaudited FY 01-02	Budget FY 02-03	Estimated FY 02-03	Budget FY 03-04	Percent Change
General Fund	18,263,394	23,641,952	21,552,407	27,719,353	17.25%
Highway User Fund	2,910,359	2,476,100	2,306,901	2,335,249	-5.69%
Water	1,263,306	1,858,391	1,576,052	2,279,177	22.64%
Sewer	1,967,000	3,034,708	2,470,132	3,375,573	11.23%
Sanitation	1,294,231	1,519,471	1,687,248	1,654,807	8.91%
Drug Alliance Prog Fund	-				
Debt Service Fund	606,699	618,842	618,842	617,280	-0.25%
Total Operating Expenditures	26,304,989	33,149,464	30,211,582	37,981,439	14.58%
General Fund	978,438	9,778,597	3,501,499	10,001,194	2.28%
Highway User Fund	636,630	826,034	360,000	286,810	-65.28%
Water	2,538,101	9,125,805	3,867,595	4,417,149	-51.60%
Sewer	5,822,696	12,229,104	3,235,374	10,434,977	-14.67%
Sanitation	104,617	217,930	201,200	22,840	-89.52%
Debt Service Fund	1,008,444	1,678,864	1,678,864	2,049,800	22.09%
CIP Fund	19,059,545	67,339,780	10,158,555	62,348,352	-7.41%
Total Capital Expenditures	30,148,471	101,196,114	23,003,087	89,561,122	-11.50%
Total City Expenditures	56,453,460	134,345,578	53,214,669	127,542,561	-5.06%

FINANCIAL PROGRAM SUMMARY

Department/Program	Budget FY 02-03	Budget FY 03-04	Increase (Decrease)	Percent Of Total
Mayor & Council	338,681	389,596	50,915	0.31%
Community Service Support	364,172	370,000	5,828	0.29%
Special Events	147,031	140,997	(6,034)	0.11%
Attorney	221,738	271,194	49,456	0.21%
Human Resources	353,564	488,991	135,427	0.38%
Manager	535,669	601,670	66,001	0.47%
Clerk	477,472	635,999	158,527	0.50%
Community Initiatives	481,147	773,137	291,990	0.61%
Admin Support Services	427,012	489,930	62,918	0.38%
ITS	1,962,215	1,778,539	(183,676)	1.39%
Risk Management	509,457	646,023	136,566	0.51%
Finance	1,001,825	1,076,832	75,007	0.84%
Budget Office	183,892	250,638	66,746	0.20%
WesCaps		40,000	40,000	0.03%
Interim Office Building	93,000	438,185	345,185	0.34%
Administration	7,096,875	8,391,731	1,294,856	6.58%
Public Works Admin	935,830	849,799	(86,031)	0.67%
Aquatics Facility	358,822	330,884	(27,938)	0.26%
Recreation	41,894	103,420	61,526	0.08%
Fleet Services	410,014	427,094	17,080	0.33%
Parks	1,504,320	1,535,425	31,105	1.20%
Building Services	280,447	401,631	121,184	0.31%
Streets	3,302,138	2,759,348	(542,790)	2.16%
Water	1,890,922	2,842,388	951,466	2.23%
Sewer	3,095,830	3,636,396	540,566	2.85%
Sanitation	1,737,401	1,677,647	(59,754)	1.32%
Water/Sewer Debt				
- Development Fees		706,000	706,000	0.55%
Water/Sewer				
Developer Reimbursement		962,000	962,000	0.75%
Public Works	13,557,618	16,232,032	2,674,414	12.73%
Contingency	4,380,433	3,579,952	(800,481)	2.81%
Debt Service Fund	4,304,906	2,667,080	(1,637,826)	2.09%
CIP	86,968,839	74,369,667	(12,599,172)	58.31%

FINANCIAL PROGRAM SUMMARY

Department/Program	Budget FY 02-03	Budget FY 03-04	Increase (Decrease)	Percent Of Total
Deputy City Manager	177,430	511,058	333,628	0.40%
Economic Development	1,327,287	1,797,972	470,685	1.41%
Community Development	887,124	1,031,344	144,220	0.81%
Building Safety	1,057,325	1,013,291	(44,034)	0.79%
Engineering	1,084,700	1,118,421	33,721	0.88%
GIS	272,000	196,064	(75,936)	0.15%
CFDs	84,768	114,945	30,177	0.09%
Planning & Development Services	4,890,634	5,783,095	892,461	4.53%
Court	547,222	578,161	30,939	0.45%
Prosecutor	184,045	212,445	28,400	0.17%
Police	5,368,570	6,716,460	1,347,890	5.27%
Telecommunications	1,755,414	2,039,899	284,485	1.60%
Fire	5,291,022	6,972,040	1,681,018	5.47%
Drug Alliance Program	-	-	-	0.00%
Public Safety	13,146,273	16,519,005	3,372,732	12.95%
Total City	130,651,750	127,542,561	(6,803,016)	100.00%

DEBT LIMITATIONS

Debt Capacity Analysis (*Arizona Constitutional Limit*)

FY 03-04 Secondary Assessed Valuation (AV)	\$ 264,638,241
Debt Limit 6% Of Assessed Valuation (1)	\$ 15,878,294
Bonds Outstanding At June 30, 2003	\$ 9,130,000
Excess Available At June 30, 2003	\$ 6,748,294
Debt Limit 20% Of Assessed Valuation (2)	\$ 52,927,648
Bonds Outstanding At June 30, 2003	\$ 11,800,000
Excess Available At June 30, 2003	\$ 41,127,648

(1) The Arizona Constitution states that for general municipal purposes a municipality cannot incur a debt exceeding 6% of the assessed valuation of taxable property. Projects include municipal buildings, streets, water, artificial light, sewers, and the acquisition and development of land for open space preserves, parks, playgrounds, and recreational facilities.

(2) Additional bonds amounting to 20% of the assessed valuation of taxable property can be issued for supplying such services as water, artificial light, sewers, and for the acquisition and development of land for open space preserves, parks, playgrounds, and recreational facilities.

SUMMARY OF BOND INDEBTEDNESS

	2	3	4	5	6	7	8	9	10	11	12	13	14	15
NAME OF COUNTY OR DISTRICT BOND TYPE	BOND TYPE	PURPOSE OF ISSUE	DATE OF ISSUE	DENOMINATION OF BONDS	INTEREST RATE	DATE OF MATURITY	ORIGINAL PRINCIPAL AMOUNT	PRINCIPAL RETIRED	AMOUNT REFUNDED	OUTSTANDING PRINCIPAL	07/01/03 Payment	07/01/02 Payment	6%	20%
CITY OF GOODYEAR	GO	WATER/SEWER	01/01/1991	5000	6.250	07/01/2003	2,000,000	2,000,000	0	-	550,000	500,000		-
CITY OF GOODYEAR	GO	STREETS	01/01/1991	5000	6.250	07/01/2003	500,000	500,000	0	-	50,000	50,000	-	
CITY OF GOODYEAR	GO	FIRE FACILITIES REFUNDING (d)	12/01/1991	5000	6.250	07/01/2004	1,500,000	400,000	750,000	350,000	100,000	100,000	350,000	
CITY OF GOODYEAR	GO	WATER/SEWER REFUNDING (c)	12/01/1991	5000	6.250	07/01/2004	1,000,000	-	650,000	350,000	-	-		350,000
CITY OF GOODYEAR	GO	WATER/SEWER (d)	12/01/1992	5000	7.400	07/01/2006	1,200,000	-	900,000	300,000	-	-		300,000
CITY OF GOODYEAR	GO	PARKS/S.S. SEWERLIGHTS	11/01/1998	5000	4.750	07/01/2013	5,340,000	-	0	5,340,000	-	-		5,340,000
CITY OF GOODYEAR	GO	STREETS	11/01/1998	5000	4.200	07/01/2013	2,770,000	1,340,000	0	1,430,000	440,000	410,000	1,430,000	
CITY OF GOODYEAR	GO	FIRE FACILITIES REFUNDING	07/01/2002	5000	5.250	07/01/2008	750,000	-	0	750,000	-	-	750,000	
CITY OF GOODYEAR	GO	WATER/SEWER REFUNDING	07/01/2002	5000	3.250	07/01/2008	1,550,000	-	0	1,550,000	-	-		1,550,000
CITY OF GOODYEAR	GO	STREETS	07/01/2002	5000	3.900	07/01/2017	6,800,000	200,000	0	6,600,000	200,000	-	6,600,000	
CITY OF GOODYEAR	GO	PARKS/RECREATION	07/01/2002	5000	4.250	07/01/2017	3,260,000	-	0	3,260,000	-	-		3,260,000
CITY OF GOODYEAR	GO	SEWER	07/01/2002	5000	4.250	07/01/2017	1,000,000	-	0	1,000,000	-	-		1,000,000
		TOTAL CITY OF GOODYEAR GENERAL OBLIGATION BONDS					27,670,000	4,440,000	2,300,000	20,930,000	1,340,000	1,060,000	9,130,000	11,800,000
CITY OF GOODYEAR	RevCAB	WATER/SEWER	02/11/1999	5000	4.780	07/01/2018	2,235,000	145,500	0	2,089,500	0	0		
CITY OF GOODYEAR	RevCAB	WAS REFUNDING BONDS	02/11/1999	5000	4.782	07/01/2018	1,100,000	204,500	0	895,500	0	0		
CITY OF GOODYEAR	REV	STREETS	04/01/1998	5000	7.125	07/01/2002	500,000	500,000	0	-		60,000		
PUB IMPROV CORP	MPC	FACILITIES	01/01/2002	5000	4.625	07/01/2021	4,265,000	345,000	0	3,920,000	130,000	215,000		
		TOTAL CITY OF GOODYEAR REVENUE BONDS					9,970,000	1,620,000	-	6,905,000	130,000	275,000		
CITY OF GOODYEAR	REV	STREETS/FIRE	10/01/1998	5000	4.625	08/01/2013	6,570,000	1,675,000	0	4,895,000	375,000	350,000		
		TOTAL GREATER ARIZONA DEVELOPMENT AUTHORITY (GADA) LOAN					6,570,000	1,675,000	-	4,895,000	375,000	350,000		
CITY OF GOODYEAR	REV	SEWER	05/31/2002		4.056	07/01/2021	8,122,884	292,050	0	7,830,834	292,050	-		
CITY OF GOODYEAR	REV	WATER	05/31/2002		4.056	07/01/2021	4,276,667	153,605	0	4,123,062	153,605	-		
		TOTAL WATER INFRASTRUCTURE FINANCE AUTHORITY (WIFA) LOAN					12,399,551	445,655	-	11,953,896	445,655	-		
CFD GEN DIST #1	SA	STREETS/PARKS (e)	02/01/1994	5000	7.500	07/01/2017	2,950,000	2,700,000	0	250,000	105,000	95,000		
CFD GEN DIST #1	SA	STREETS/FACILITIES (e)	09/01/1996	5000	6.75-7.25	07/01/2016	6,670,000	1,804,000	0	4,866,000	570,000	170,000		
		TOTAL CFD GEN DIST #1 SPECIAL ASSESSMENTS					9,620,000	4,504,000	-	5,116,000	675,000	265,000		
CFD GEN DIST #1	GO	FIRE TRUCK	08/01/1994	5000	7.500	07/15/2009	230,000	85,000	0	145,000	15,000	15,000		
CFD GEN DIST #1	GO	PUBLIC BUILDING	08/01/1996	5000	7.000	07/15/2021	500,000	-	0	500,000	-	-		
CFD GEN DIST #1	GO	STREETS/FACILITIES	09/01/1998	5000	5.000	07/15/2023	2,150,000	-	0	2,150,000	-	-		
CFD GEN DIST #1	GO	STREETS/FACILITIES	12/01/2000	5000	5.200	07/15/2025	5,725,000	-	0	5,725,000	-	-		
		TOTAL CFD GEN DIST #1 GO					8,605,000	85,000	-	8,520,000	15,000	15,000		
CFD UTL DIST #1	GO	COMPUTER SYS	08/01/1994	5000	7.000	07/15/2001	145,000	145,000	0	-	-	-		
CFD UTL DIST #1	GO	SEWER	08/01/1996	5000	7.000	07/15/1921	1,470,000	40,000	0	1,430,000	40,000	-		
CFD UTL DIST #1	GO	STREETS/FACILITIES	09/01/1998	5000	5.000	07/15/2023	6,975,000	-	0	6,975,000	-	-		

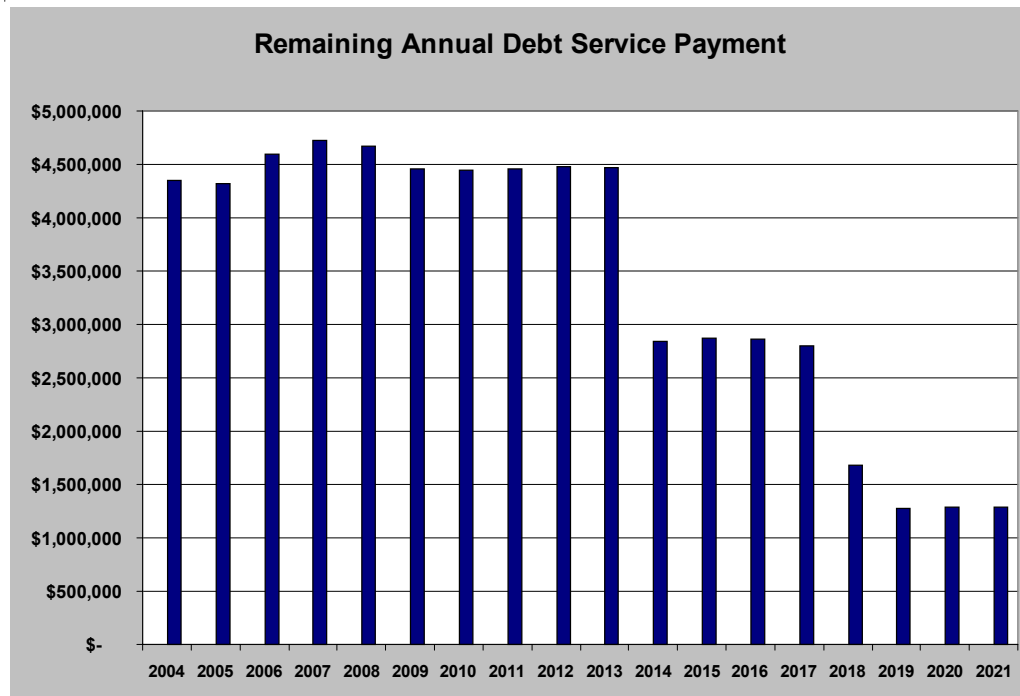
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DEBT SERVICE SUMMARY

Description Of Issue	Date	Amount	Rate Of Issue	Final Maturity Date	Amount Outstanding	For FY 03-04		
						Principal	Interest	Total
General Obligation Bonds:								
Water & Sewer	1991	2,000,000	6.25-7.75	2003	0	-	-	-
Water & Sewer	1991B	1,000,000	6.25-7.75	2004	350,000	350,000	23,100	373,100
Water & Sewer	1992	1,200,000	6.00-8.00	2006	300,000	50,000	23,100	73,100
Water & Sewer Refunding	2002	1,550,000	3.25-5.25	2008	1,550,000	-	72,375	72,375
Water & Sewer User Fee Supported						400,000	118,575	518,575
Streets	1991	500,000	6.25-7.75	2003	0	-	-	-
Fire Facilities	1991B	1,500,000	6.70-8.70	2004	350,000	350,000	23,100	373,100
Streets	1998	2,770,000	4.00-6.00	2013	1,430,000	275,000	63,746	338,746
Parks	1998	2,040,000	4.00-6.00	2013	2,040,000	-	92,386	92,386
Storm Sewers	1998	3,000,000	4.00-6.00	2013	3,000,000	-	135,870	135,870
Street Lights	1998	300,000	4.00-6.00	2013	300,000	-	13,592	13,592
Fire Facilities Refunding	2002	750,000	3.25-5.25	2008	750,000	-	39,375	39,375
Streets	2002	6,800,000	3.65-4.25	2017	6,600,000	310,000	177,067	487,067
Parks/Recreation	2002	3,260,000	3.65-4.25	2017	3,260,000	-	87,449	87,449
Sewer	2002	1,000,000	3.65-4.25	2017	1,000,000	-	174,114	174,114
Property Tax Supported General Government						935,000	806,699	1,741,699
Total General Obligation Bonds						1,335,000	925,274	2,260,274
Revenue Bonds:								
PIC Issue	2002	4,265,000	4.00-6.00	2021	3,920,000	135,000	186,785	321,785
Water & Sewer	1999	3,335,000	Varies	2018	2,985,000	140,000	60,000	200,000
Streets	1998	5,570,000	Varies	2013	4,149,981	334,881	188,449	523,330
Fire	1998	1,000,000	Varies	2013	745,019	60,119	33,831	93,950
Water & Sewer	2002	12,399,551	4.056	2021	11,953,896	463,731	484,850	948,581
Total Revenue Bonds						1,133,731	953,915	2,087,646
Total Debt Service						2,468,731	1,879,189	4,347,920

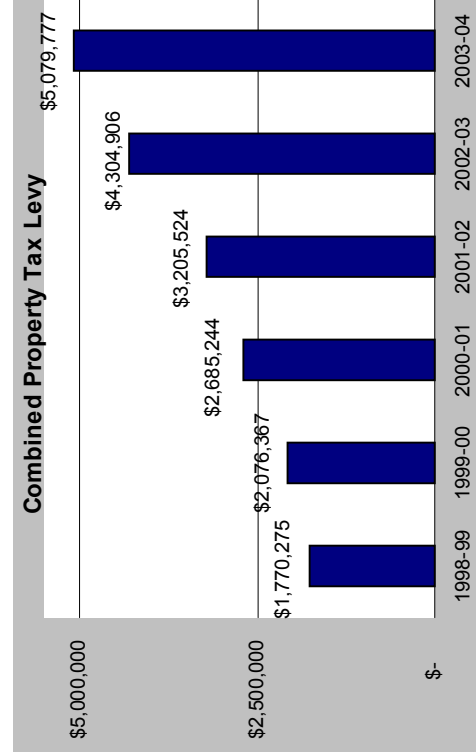
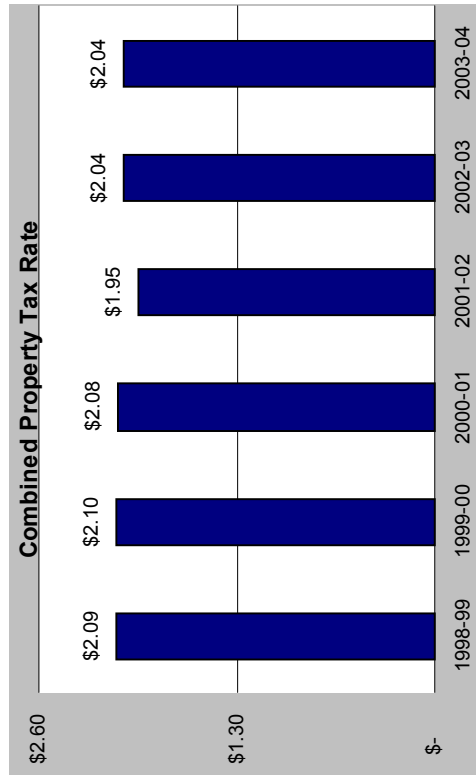
FUTURE DEBT SERVICE SUMMARY

Fiscal Year	General Obligation Bonds	GADA Loan & Revenue Bonds	Capital Lease	Total
2004	2,260,274	1,765,861	321,785	4,347,920
2005	2,235,743	1,763,149	323,685	4,322,577
2006	2,501,892	1,765,324	324,985	4,592,201
2007	2,632,155	1,767,284	325,685	4,725,124
2008	2,595,522	1,748,424	325,785	4,669,731
2009	2,101,034	2,038,711	320,285	4,460,030
2010	2,095,034	2,032,674	323,085	4,450,793
2011	2,090,459	2,050,054	320,390	4,460,903
2012	2,095,096	2,056,294	322,298	4,473,688
2013	2,104,869	2,040,869	323,585	4,469,323
2014	1,094,169	1,423,581	324,233	2,841,983
2015	1,101,969	1,448,581	324,332	2,874,882
2016	1,112,969	1,423,581	328,758	2,865,308
2017	1,120,687	1,348,581	327,257	2,796,525
2018	-	1,348,581	330,037	1,678,618
2019	-	948,581	332,319	1,280,900
2020	-	948,581	333,906	1,282,487
2021	-	948,581	334,800	1,283,381

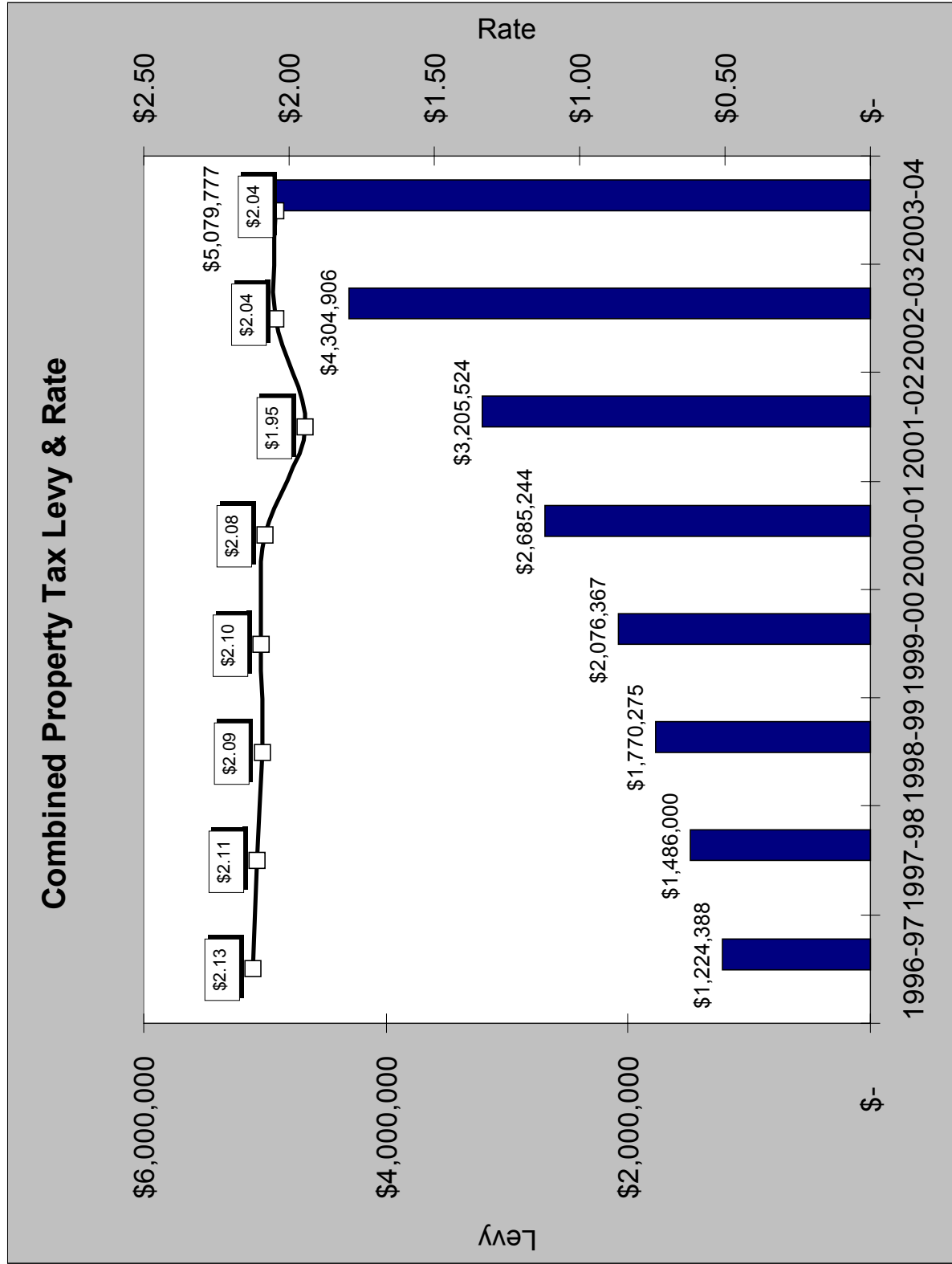


PROPERTY TAX LEVY & RATE SUMMARY

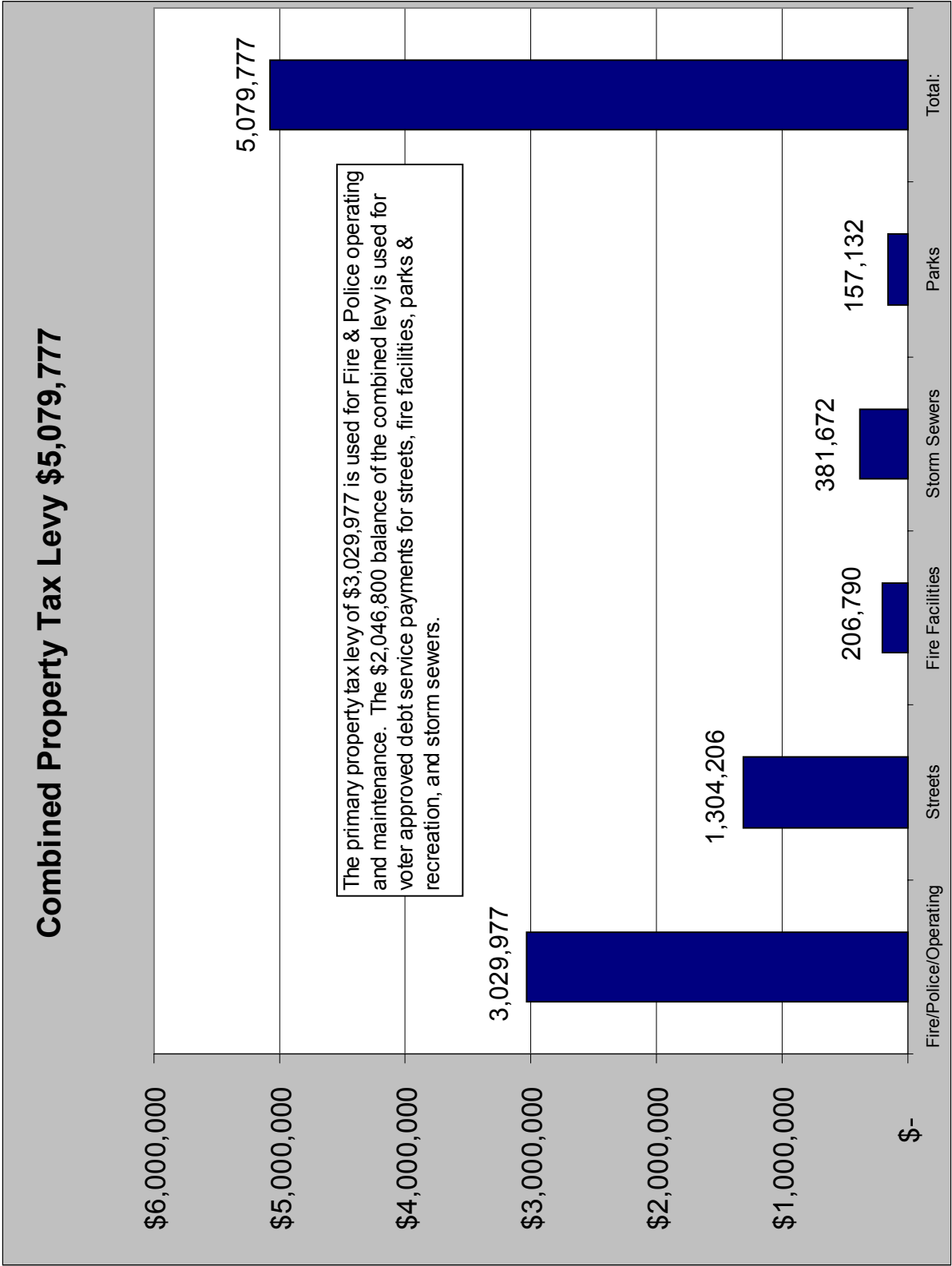
	Secondary			Primary			Combined Rate Per \$100 Of Assessed Value	
	AV	Rate	Levy	AV	Rate	Levy		
FY 1996-97	57,976,454	1.7212	997,913	55,926,981	0.4049	226,475	1,224,388	2.1261
FY 1997-98	72,745,384	1.1047	798,000	68,543,338	1.0044	688,000	1,486,000	2.1091
FY 1998-99	88,767,663	0.7919	702,975	82,220,999	1.2981	1,067,300	1,770,275	2.0900
FY 1999-00	102,406,859	1.0168	1,041,243	95,857,615	1.0799	1,035,124	2,076,367	2.0966
FY 2000-01	136,557,331	0.7413	1,012,244	124,823,974	1.3403	1,673,000	2,685,244	2.0815
FY 2001-02	174,404,952	0.5782	1,008,444	160,675,712	1.3674	2,197,080	3,205,524	1.9456
FY 2002-03	222,388,265	0.7575	1,707,041	201,979,064	1.2862	2,597,865	4,304,906	2.0437
FY 2003-04	264,638,241	0.7746	2,049,800	238,750,061	1.2691	3,029,977	5,079,777	2.0437



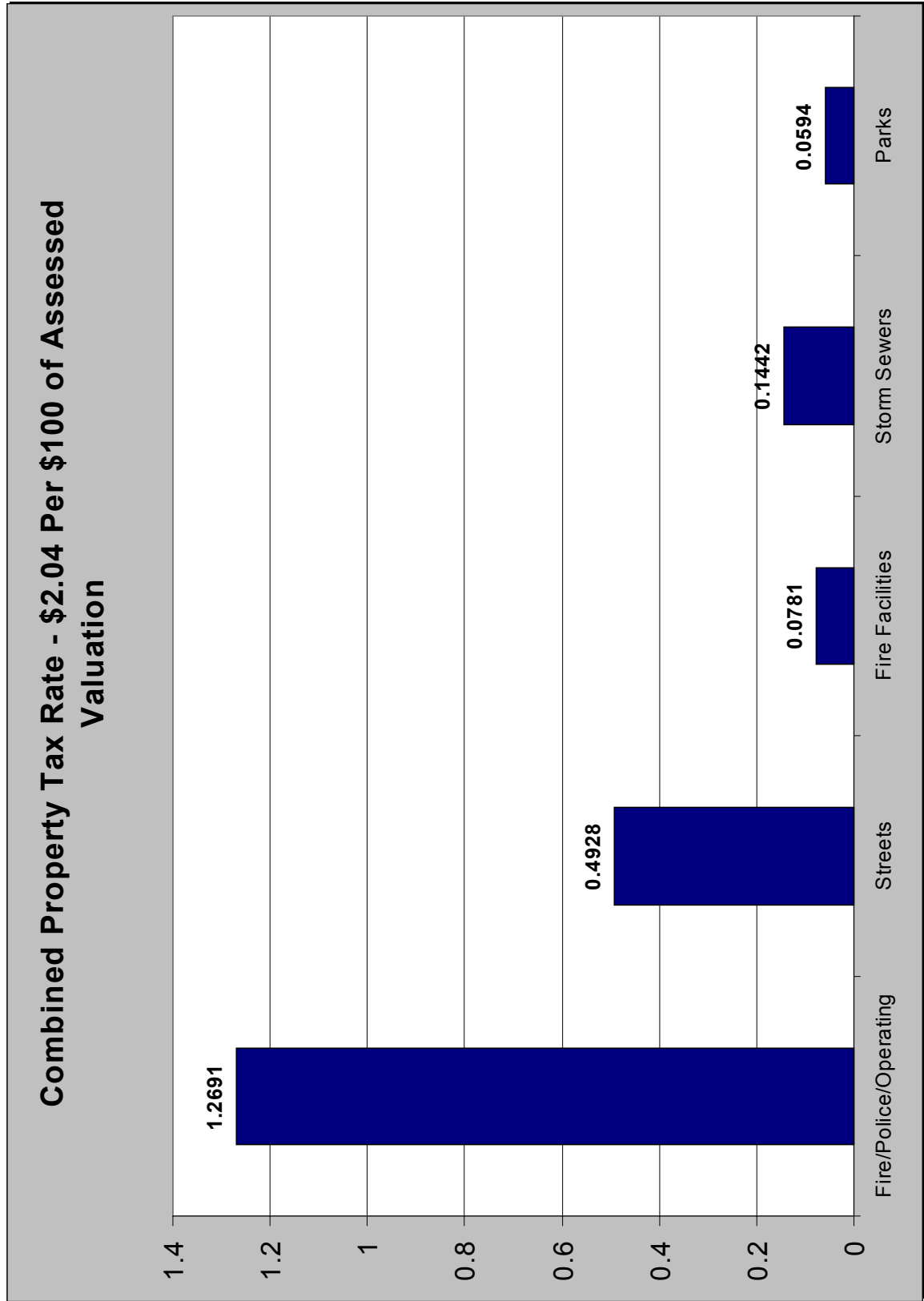
COMBINED PROPERTY TAX RATE CHART



COMBINED PROPERTY TAX LEVY CHART



COMBINED PROPERTY TAX RATE CHART



FULL-TIME AUTHORIZED POSITIONS

Department	Position Title	FY 00-01	FY 01-02	FY 02-03	FY 03-04
Mayor and Council	Staff Assistant	1	1	1	1
Court	Clerk Interpreter		1	1	1
	Court Administrator	1	1	1	1
	Court Clerk II	3	3	3	3
Attorney	Assistant City Attorney		1	1	1
	City Attorney	1	1	1	1
Prosecutor	City Prosecutor	1	1	1	1
	Legal Assistant	1	1	1	1
Manager	City Manager	1	1	1	1
	Customer Services Advocate	2	2	2	2
	Executive Assistant	1	1	1	1
	Contract Administrator				1
Admin Support Services	Management Analyst	1	1	1	1
	Management Assistant	1	1	1	1
	Mgr of Organizational Effectiveness	1	1	1	1
Budget & Research Office	Budget and Research Analyst		1	1	1
	Budget and Research Manager	1	1	1	1
Deputy City Manager	Deputy City Manager	1	1	1	1
	CIP Manager			1	1
	Project Assistant	1	1	1	1
	Administrative Assistant			1	1
Community Initiatives	Administrative Assistant		1	1	1
	Code Compliance Manager	1	1	1	1
	Community Advocate	1	1	1	1
	Director	1	1	1	1
	Public Information & Community Relations Coordinator	1	1	1	1
	Neighborhood & Volunteer Specialist				1
Human Resources	HR Program Coordinator	1	1	1	1
	HR Technician		1	1	1
	Human Resources Director	1	1	1	1
	Payroll/Benefits Administrator				1
Risk Management	Insurance, Claims, & Safety Manager		1	1	1
City Clerk	City Clerk	1	1	1	1
	Deputy City Clerk	1	1	1	1
	Mail and Copy Clerk	1	1	1	1
	Records Analyst	1	1	1	1
	Staff Assistant	1	1	1	1
	Records Analyst				1

FULL-TIME AUTHORIZED POSITIONS

Department	Position Title	FY 00-01	FY 01-02	FY 02-03	FY 03-04
Information & Technology Services	Application Specialist	1	1	1	1
	Director	1	1	1	1
	Network Technician II	2	2	2	2
	Network Technician I	1	1	1	1
	Programmer Analyst		1	1	1
	Systems Support Administrator	1	1	1	1
	Network Administrator			1	1
	CAD-RMS System Administrator				1
Finance	Accountant II	3	3	3	3
	Director	1	1	1	1
	Senior Account Clerk	1	1	1	1
	Senior Accountant	1	1		
	Finance Manager			1	1
	CFD Manager			1	1
	Account Clerk II				1
	Lead Utility Customer Service Worker				1
Economic Development	Administrative Assistant	1	1	1	1
	Director	1	1	1	1
	Economic Development Project Manager	1	2	2	2
Community Development	Director	1	1	1	1
	Planner II	1	1	2	3
	Planner I		1	1	2
	Planning Manager		1	1	1
	Planning Technician	2	1	1	1
	Senior Planner	1	1		
	Senior Planning Technician	1	1	1	1
	Administrative Assistant				1
Building Safety	Building Inspector II	3	3	3	3
	Building Permit Tech	1	1	1	1
	Chief Building Official	1	1	1	1
	Plans Examiner	1	1	1	1
	Senior Bldg Permit Tech	1	1	1	1
	Senior Building Inspector	1	1	1	1
Engineering Services	Assistant City Engineer	1	1	1	1
	CIP Project Coordinator		1		
	City Engineer	1	1	1	1
	Engineering Permit Technician		1	1	1
	Senior Engineering Technician	1	1	1	1
	Engineering Inspector			2	2
	Engineering Plan Reviewer			1	3
	GIS Technician				1
Public Works Admin	Administrative Assistant	1	1	1	1
	Public Works Director	1	1	1	1
	Public Works Superintendent	3	2	2	2

FULL-TIME AUTHORIZED POSITIONS

Department	Position Title	FY 00-01	FY 01-02	FY 02-03	FY 03-04
	Staff Assistant	3	3	3	3
	Management Assistant		1	1	1
Fleet Services	Mechanic II	2	2	2	2
	Mechanic III	1	2	2	2
	Equipment Management Supervisor		1	1	1
Parks	Parks Foreman	1	1	1	1
	Parks Worker I	1	1	2	2
	Parks Worker II	3	5	5	5
	Parks, Library & Rec Supervisor	1	1	1	1
Aquatics/Recreation	Aquatics and Recreation Coord	1	1	1	1
Building Services	Building Maintenance Supervisor	1	1	1	1
	Building Maintenance Worker III		1	1	1
	Building Maintenance Worker II	2	2	2	2
	Facilities Electrician				1
Streets	Equipment Operator	1	2	2	2
	Signal Technician II	2	2	2	2
	Streets Maintenance Foreman	1	1	1	1
	Streets Maintenance Worker II	2	3	3	3
	Streets Supervisor	1	1	1	1
	Traffic Operations Worker II	1	1	1	1
Police	Administrative Assistant	1	1	1	1
	Chief	1	1	1	1
	Detective	3	3	3	3
	Lieutenant	2	2	2	2
	Police Commander	1	1	1	1
	Police Officer	25	33	33	35
	Police Records Clerk II	2	2	2	2
	Sergeant	6	6	7	7
	Staff Assistant	1	1	1	1
	Crisis Services Supervisor			1	1
	Alarm Coordinator				1
Telecommunications	Manager	1	1	1	1
	Telecommunications Operator	10	10	10	10
	Telecommunications Supervisor			1	2
Fire	Management Assistant	1	1	1	1
	Captain	6	6	9	9
	Captain Support Services	1	1	1	1
	Chief	1	1	1	1
	Community Education Coordinator	1	1	1	1
	Deputy Chief	3	3	2	2
	Deputy Fire Marshal	1	1	1	2
	Fire Engineer		6	9	9

FULL-TIME AUTHORIZED POSITIONS

Department	Position Title	FY 00-01	FY 01-02	FY 02-03	FY 03-04
	Fire Marshal	1	1	1	1
	Firefighter	19	19	19	19
	Staff Assistant	1	1	1	1
	Battalion Chief				3
Water	Water Distribution Worker I	3	3	5	5
	Water Distribution Worker II	1	1	1	1
	Water Distribution Worker III	1	1	1	1
	Water Production Operator II	1	1	1	1
	Water Production Operator III	1	1	1	1
	Water Quality Inspector III		1	1	1
	Water Supervisor	1	1	1	1
	Water Distribution Field Forman				1
	Water Production Worker I				2
Wastewater	Chief Wastewater Operator	1	1		
	Industrial Pretreatment Inspector			1	1
	Wastewater Collection Foreman	1	1	1	1
	Wastewater Collections Worker I	1	1	1	1
	Wastewater Lab Technician	1	1	1	1
	Wastewater Operator I	1	1	1	1
	Wastewater Supervisor	1	1	1	1
	Wastewater Treatment Operator	1	1	1	1
	Wastewater Treatment Operator I	1	1	1	1
	Wastewater Treatment Operator II	2	3	3	3
	Wastewater Treatment Operator III	1	1	1	1
Sanitation	Sanitation Crewman I			2	2
	Sanitation Crewman II	2	3	3	3
	Sanitation Crewman III	1	1	1	1
	Sanitation Supervisor	1	1	1	1
Total		201	236	255	280

AUTHORIZED POSITIONS PER 1,000 CAPITA

Department/Program	FY 03-04	FY 02-03	FY 01-02	FY 00-01	FY 99-00	FY 98-99	FY 97-98
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Mayor & Council	1	1	1	1			
Manager	5	4	4	4	3	3	8
City Budget Office	2	2	2	1			
Clerk	6	5	5	5	3	2	2
Human Resources	4	3	3	2	2	2	
Risk Management	1	1	1				
Attorney	2	2	2	1	1	1	
CFD Contractual	-	-	-	-	-	-	1
Community Initiatives	6	5	5	4	2	1	
Admin Support Services	4	4	4	4	4	4	1
ITS	9	8	7	6	4	3	3
Finance	9	7	6	6	6	6	7

Administration	49	42	40	34	25	22	22
Percent Of Total	17.50%	16.47%	16.95%	16.92%	13.97%	13.84%	14.47%

Deputy City Manager	3	3	1	1			
Econ Development	4	4	4	3	3	3	3
Comm Development	10	7	7	6	6	4	4
Engineering	10	7	5	3	3	3	
Building Safety	8	8	8	8	7	7	9

Planning & Devel Svcs	35	29	25	21	19	17	16
Percent Of Total	12.50%	11.37%	10.59%	10.45%	10.61%	10.69%	10.53%

Court	5	5	5	4	4	3	2
Prosecutor	2	2	2	2	2	2	
Police	55	52	50	42	40	40	38
Telecomm	13	12	11	11	9	9	9
Fire	50	46	41	35	32	22	18

Public Safety	125	117	109	94	87	76	67
Percent Of Total	44.64%	45.88%	46.19%	46.77%	48.60%	47.80%	44.08%

AUTHORIZED POSITIONS PER 1,000 CAPITA

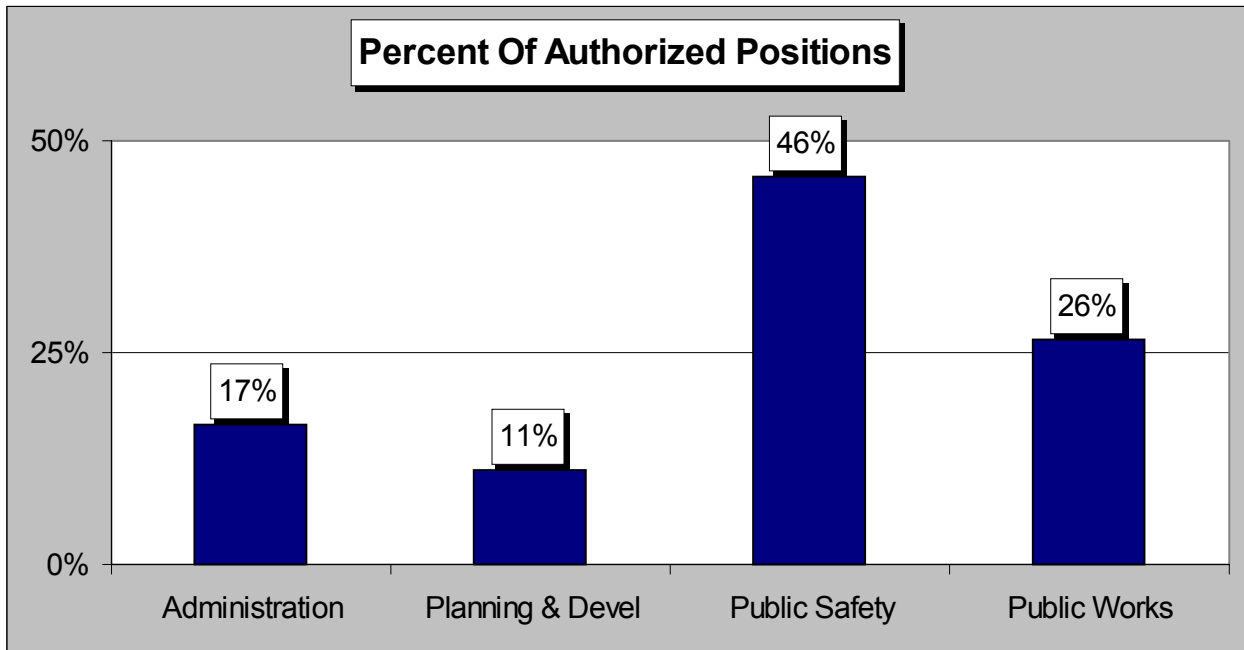
Department/Program	FY 03-04	FY 02-03	FY 01-02	FY 00-01	FY 99-00	FY 98-99	FY 97-98
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Public Works Admin	8	8	8	8	6	7	3
Fleet Services	5	5	5	3	3	3	3
Building Services	5	4	4	3	3	2	2
Aquatics/Recreation	1	1	1	1	1		
Parks	9	9	8	6	6	6	6
Streets	10	10	10	8	7	7	8
Water	14	11	9	8	8	6	7
Sewer	12	12	12	11	11	11	16
Sanitation	7	7	5	4	3	2	2

Public Works	71	67	62	52	48	44	47
Percent Of Total	25.36%	26.27%	26.27%	25.87%	26.82%	27.67%	30.92%

Total City	280	255	236	201	179	159	152
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Population	31889	26,900	22,305	19,695	17,085	14,305	12,205
Positions/1000 Capita	8.78	9.48	10.58	10.21	10.48	11.11	12.45



EMPLOYEE SALARY SCALES

Position Title	Pay Range	
	Low	High
City Manager	\$0.00	\$0.00
City Attorney	\$0.00	\$0.00
Building Permit Technician	\$25,948.42	\$41,484.35
Records Analyst		
Planning Technician		
Engineering Technician		
Municipal Court Clerk I		
Account Clerk I		
Receptionist		
Clerk		
Police Records Clerk I		
Wastewater Collections Worker I		
Water Distribution Worker I		
Traffic Operations Worker I		
Street Maintenance Worker I		
Parks Worker I		
Sanitation Worker I		
Facilities Maintenance Worker I		
Mail/Copy Clerk	\$27,349.92	\$43,725.14
Account Clerk II		
Records Analyst II	\$28,901.39	\$46,204.70
Municipal Court Clerk II		
Senior Account Clerk		
Staff Assistant		
Police Records Clerk II		
Water Distribution Worker II		
Sanitation Worker II		
Parks Worker II		
Facilities Maintenance Worker II		
Wastewater Treatment Operator I		
Water Production Operator I		
Signal Technician I		
Mechanic I		
Wastewater Collections Worker II		
Traffic Operations Worker II		
Street Maintenance Worker II		
Equipment Operator		
Water Quality Technician I		
Customer Service Advocate	\$30,618.64	\$48,949.68
Fire Prevention Specialist		
Sanitation Worker III		
Parks Worker III		
Facilities Maintenance Worker III		

EMPLOYEE SALARY SCALES

Senior Building Permit Tech	\$32,519.55	\$51,991.06
Senior Planning Technician		
Senior Engineering Technician		
Accountant II		
Community Education Specialist		
HR Technician		
Benefits and Payroll Specialist		
Network Technician I		
Legal Assistant		
Administrative Assistant		
Court Clerk Interpreter		
Telecommunications Operator		
Water Distribution Worker III		
Industrial Pretreatment Inspector II		
Wastewater Treatment Operator II		
Water Production Operator II		
Signal Technician II		
Maintenance Mechanic II		
Wastewater Collections Worker III		
Traffic Operations Worker III		
Street Maintenance Worker III		
Water Quality Technician II		
Mechanic I		
Neighborhood Specialist	\$34,627.42	\$55,360.66
Wastewater Treatment Operator III		
Water Quality Technician III		
Wastewater Lab Technician III		
Water Production Operator III		
Signal Technician III		
Mechanic III		
Building Inspector II	\$36,965.76	\$59,098.62
Construction Inspector II		
Code Enforcement Officer		
Business Development Specialist		
Community Education Coordinator		
Deputy Fire Marshal		
Network Technician II		
Wastewater Collections Foreman		
Water Distribution Foreman		
Traffic Operations Foreman		
Street Maintenance Foreman		
Sanitation Foreman		
Parks Foreman		
Facilities Maintenance Foreman		
Recreation and Aquatics Coordinator		

EMPLOYEE SALARY SCALES

Police Officer	\$38,934.48	\$56,390.46
Firefighter EMT/Shift		
Plans Examiner	\$39,561.18	\$63,248.64
Chief Wastewater Operator		
Chief Water Operator		
Signal Foreman		
Mechanic Foreman		
Executive Assistant	\$40,291.68	\$64,414.48
Planner I		
Firefighter EMT/Days	\$41,660.11	\$60,337.89
Police Detective	\$41,928.02	\$60,727.68
Sr. Building Inspector	\$42,446.35	\$67,860.62
Crisis Services Coordinator		
Telecom Supervisor		
Firefighter Paramedic/Shift	\$42,951.43	\$60,407.66
Facilities Maintenance Supervisor	\$43,917.33	\$70,212.69
Project Assistant		
Assistant to the City Manager		
Community Advocate		
Code Compliance Manager		
Equipment Management Supervisor		
Network Administrator		
Application Specialist		
Planner II		
Fire Engineer EMT/SHIFT	\$44,050.80	\$60,727.36
Firefighter Paramedic/Days	\$45,677.01	\$64,354.99
Fire Engineer EMT/ Days	\$47,134.46	\$64,978.16
Fire Engineer Paramedic/SHIFT	\$48,067.95	\$64,744.23
Economic Development Proj Mgr	\$48,089.39	\$76,882.62
Programmer Analyst		
Management Assistant		
Parks Supervisor		
Planner III		
Recreation & Aquatics Supervisor		
Sanitation Supervisor		
Street Supervisor		
Water Supervisor		

EMPLOYEE SALARY SCALES

Fire Captain EMT/SHIFT	\$51,086.32	\$70,426.27
Police Sergeant		
Fire Engineer Paramedic/ Days	\$51,151.57	\$68,995.06
Management Analyst	\$52,898.77	\$84,569.89
Deputy City Clerk		
Training & Development Manager		
Public Info & Comm Relations Coord		
Intergovernmental Program Coord		
CIP Manager		
Economic Development Manager		
Plans Examiner Engineer		
Plan Review Engineer		
Budget & Research Analyst		
CFD Administration Manager		
Senior Accountant		
Technical Services Manager		
Senior Planner		
Telecommunications Manager		
Wastewater Manager		
Fire Captain EMT/ Days	\$54,662.40	\$75,355.90
Fire Captain Paramedic/Shift	\$55,103.19	\$74,443.14
Court Administrator	\$58,452.99	\$93,449.82
Assistant City Engineer		
Financial Services Manager		
Fire Marshall		
Human Resources Program Mgr		
Risk Aversion Manager		
Public Works Superintendent		
Fire Captain Paramedic/ Days	\$58,679.50	\$79,373.01
Fire Battalion Chief	\$60,727.68	\$83,713.97
Police Lieutenant		
Chief Building Official	\$64,881.65	\$103,729.18
Budget & Research Manager		
Assistant City Attorney		
Planning Manager		
Fire Deputy Chief	\$72,186.82	\$99,510.11
Police Commander		

EMPLOYEE SALARY SCALES

City Clerk	\$72,342.82	\$115,656.74
Community Initiatives Director		
Economic Development Director		
City Engineer		
Human Resources Director		
Director Information Systems		
City Prosecutor		
Finance Director	\$81,023.07	\$129,534.29
Fire Chief		
Community Development Director		
Police Chief		
Public Works Director		
Deputy City Manager	\$91,149.76	\$145,724.38

NEW & REPLACEMENT EQUIPMENT SUMMARY

Division Name	Description	Amount	Dept Total
City Court	Enhanced Fees (Restricted)	30,000	
City Court	JCEF T/P Restricted	10,000	
City Court	Replacement - Office Equipment	14,000	54,000
Human Resources	New - Computer Equipment	5,830	5,830
City Manager	New - Computer Equipment	2,200	2,200
City Clerk	New - Computer Equipment	19,153	
City Clerk	Replacement - Other Equipment	40,977	60,130
Community Initiatives	New - Computer Equipment	2,250	
Community Initiatives	New - Other Equipment	3,000	5,250
ITS	New - Computer Equipment	185,682	
ITS	Building Modifications	5,000	
ITS	New - Furniture & Fixtures	2,000	
ITS	Replacement - Office Equipment	11,706	204,388
GIS	New - Furniture & Fixtures	1,500	
GIS	Telephone System	80	1,580
Finance	New - Computer Equipment	34,550	
Finance	New - Vehicle	35,000	69,550
Community Development	New - Computer Equipment	4,450	
Community Development	Replacement - Vehicle	25,000	29,450
Engineering	New - Computer Equipment	2,200	
Engineering	New - Furniture & Fixtures	3,000	
Engineering	Telephone System	370	5,570
Fleet Services	New - Computer Equipment	25,000	25,000
Parks	New - Other Equipment	10,000	10,000
Building Services	New - Computer Equipment	2,620	
Building Services	Replacement - Office Equipment	45,200	
Building Services	Replacement - Vehicle	20,127	67,947
Building Safety	New - Computer Equipment	2,200	
Building Safety	Replacement - Vehicle	26,000	28,200
Streets	Traffic Equipment	150,000	150,000
Water Distribution	Water Meters	300,000	300,000
Sewer Collection System	Replacement - Vehicle	157,000	157,000
Police	Replacement - Office Equipment	500	
Police	New - Computer Equipment	24,262	
Police	New - Other Equipment	28,144	
Police	Replacement - Vehicle	492,000	
Police	New - Vehicle	220,000	764,906
Telecommunication	New - Computer Equipment	93,780	
Telecommunication	Replacement - Computer Equipment	857,199	950,979
Fire & Emergency Services	New - Computer Equipment	2,250	
Fire & Emergency Services	New - Other Equipment	175,000	
Fire & Emergency Services	Replacement - Vehicle	1,001,000	
Fire & Emergency Services	New - Vehicle	125,000	1,303,250
Fire Community Services	New - Computer Equipment	2,250	
Fire Community Services	Replacement - Other Equipment	60,000	
Fire Community Services	New - Vehicle	30,600	92,850
Fire Support Services	Replacement - Other Equipment	55,220	55,220
Total:		4,343,300	4,343,300

Notes

1. Finance - 6002 includes a carryover project (Purchase & Inventory) - \$30,000
2. Telecommunication - 6102 includes (CAD-RMS computer equipment replacement) - \$ 85
3. Fire Community Services - 6103 includes (generator replacement) - \$60,000

ADOPTED CIP PLAN 2000-2010

PROJECT NO.	PROJECT TITLE/LOCATION	PROJECT DESCRIPTION	FY 99-05	FY 05-20	TOTAL
Bridge Ramps					
B-01	Along the Loop 303 corridor from MC85 to Camelback Rd.	Six Lane Expressway with traffic signals & A preliminary study in the 1st five years	\$50,000	\$36,000,000	\$36,050,000
B-02	Freeway I-10 and Perryville Road	Access Ramps to Freeway I-10	\$0	\$6,000,000	\$6,000,000
B-03	Freeway I-10 and Citrus Road	Access Ramps to Freeway I-10	\$0	\$6,000,000	\$6,000,000
B-04	Freeway I-10 and Sarival Avenue	Access Ramps to Freeway I-10	\$0	\$6,000,000	\$6,000,000
B-05	Freeway I-10 and Bullard Avenue	Access Ramps to Freeway I-10	\$6,000,000	\$0	\$6,000,000
B-06	At Loop 303 & Freeway I-10	Access Ramps to Freeway I-10 & Acquire additional ROW	\$6,000,000	\$6,000,000	\$12,000,000
	Sub Total		\$12,050,000	\$60,000,000	\$72,050,000
		Number of Projects =	6		
Drainage					
D-01	Along Bullard Ave. from Lower Buckeye to McDowell Rd.	Bullard Wash Improvements	\$6,000,000	\$19,000,000	\$25,000,000
D-02	Along Chandler Heights Rd. Crossing Waterman Wash, East of Cotton Lane.	Two Lane Drainage Structure/Bridge Crossing Waterman Wash	\$0	\$1,800,000	\$1,800,000
D-03	Along Hunt Rd. Crossing Waterman Wash, East of Pebble Creek Pkwy..	Two Lane Drainage Structure/Bridge Crossing Waterman Wash	\$0	\$1,800,000	\$1,800,000
D-04	Along Patterson Rd. Crossing Waterman Wash, At Bullard Avenue..	Two Lane Drainage Structure/Bridge Crossing Waterman Wash	\$0	\$1,800,000	\$1,800,000
D-05	Along Riggs Rd. Crossing Waterman Wash, East of Sarival Avenue.	Two Lane Drainage Structure/Bridge Crossing Waterman Wash	\$0	\$1,800,000	\$1,800,000
D-06	At the Intersection of Queen Creek Rd. and Citrus Rd.	Two Lane Drainage Structure/Bridge Crossing Waterman Wash	\$0	\$1,800,000	\$1,800,000
D-07	Along Indian School Rd. Crossing Bullard Wash, West of Bullard Avenue.	Six Lane Drainage Structure/Bridge Crossing Bullard Wash	\$0	\$1,000,000	\$1,000,000
D-08	Along Camelback Rd. Crossing Bullard Wash, West of Bullard Avenue.	Six Lane Drainage Structure/Bridge Crossing Bullard Wash	\$0	\$1,000,000	\$1,000,000
D-09	Estrella Pkwy. & Gila River	Four Lane Drainage Structure/Bridge Crossing Gila River	\$0	\$1,000,000	\$1,000,000
D-10	Cotton Lane & Gila River	Six Lane Drainage Structure/Bridge Crossing Gila River	\$0	\$1,600,000	\$1,600,000
D-11	Tuthill & Gila River	Four Lane Drainage Structure/Bridge Crossing Gila River	\$0	\$1,000,000	\$1,000,000
D-12	Along Bullard Ave. from McDowell Rd. to White Tanks	Bullard Wash Improvements	\$0	\$20,000,000	\$20,000,000
	Sub Total		\$6,000,000	\$53,600,000	\$59,600,000
		Number of Projects =	12		
Fire					
FD-01	West of the Wastewater Treatment Plant.	Citywide Training Facility (A)	\$635,600	\$2,500,000	\$3,135,600
FD-02	Indian School and Pebble Creek Parkway.	Pebble Creek Fire Station (B)	\$160,000	\$2,380,000	\$2,540,000
FD-03	McDowell and Pebble Creek Parkway	Prototype Fire Station (C)	\$2,540,000	\$0	\$2,540,000
FD-04	Van Buren and Citrus	Prototype Fire Station (D)	\$0	\$2,540,000	\$2,540,000
FD-05	Wildflower Drive and Yuma	Prototype Fire Station (E)	\$2,540,200	\$0	\$2,540,200
FD-06	Broadway Road and Citrus	Prototype Fire Station (F)	\$0	\$2,540,000	\$2,540,000
FD-07	Broadway Road and Estrella Parkway	Prototype Fire Station (G)	\$0	\$2,758,000	\$2,758,000
FD-08	Estrella Parkway at South King Ranch access	Prototype Fire Station (H)	\$2,540,200	\$0	\$2,540,200
FD-09	Cotton Lane freeway at King Ranch	Prototype Fire Station (I)	\$0	\$2,540,200	\$2,540,200
FD-10	King Ranch west loop	Prototype Fire Station (J)	\$0	\$2,540,200	\$2,540,200
FD-11	Estrella Mountain Ranch Golf Course Development	Prototype Fire Station (K)	\$2,540,200	\$0	\$2,540,200
FD-12	Bullard and Narramore	Prototype Fire Station (L)	\$0	\$2,540,200	\$2,540,200
FD-13	Estrella Parkway and Williams Field Road	Prototype Fire Station (M)	\$0	\$2,540,200	\$2,540,200
FD-14	10701 S. Estrella Parkway	Estrella Mountain Ranch Public Safety Facility	\$3,844,000	\$0	\$3,844,000
FD-15	Phoenix-Goodyear Airport	Airport Crash Rescue Truck	\$0	\$750,000	\$750,000
FD-16	City of Goodyear	Radio Subscriber Units	\$490,000	\$0	\$490,000
FD-17	City of Goodyear	Radio System	\$300,000	\$0	\$300,000
	Sub Total		\$15,590,200	\$23,628,800	\$39,219,000
		Number of Projects =	17		
Parks, Recreation, & Open Space					
PRO-01	Between Van Buren Street and Yuma Rd. east of Sarival Ave.	Wildflower School Park Improvements	\$50,000	\$0	\$50,000
PRO-02	Buckeye and Agua Fria	Improve swimming pools	\$400,000	\$600,000	\$1,000,000
PRO-03	Existing ADOT basins	Convert/building the ADOT basins to recreation facilities	\$800,000	\$9,200,000	\$10,000,000
PRO-04	City of Goodyear	40-AC Municipal Park	\$3,250,000	\$0	\$3,250,000
PRO-05	Along the Gila River frontage in City of Goodyear	El Rio Project; Eight miles of river frontage	\$5,000,000	\$20,000,000	\$25,000,000
PRO-06	City of Goodyear	Estrella Mountain Park	\$250,000	\$0	\$250,000
PRO-07	City of Goodyear	City Wide Trail System	\$700,000	\$2,000,000	\$2,700,000
PRO-08	City of Goodyear	Agricultural Presevation	\$100,000	\$100,000	\$200,000

ADOPTED CIP PLAN 2000-2010

PROJECT NO.	PROJECT TITLE/LOCATION	PROJECT DESCRIPTION	FY 99-05	FY 05-20	TOTAL
	Sub Total		\$10,550,000	\$31,900,000	\$42,450,000
		Number of Projects =	8		
Police					
PD-01	Yuma Road and Estrella Parkway (Municipal office complex).	Public Safety Headquarters	\$9,900,000	\$0	\$9,900,000
PD-02	Existing police offices.	Dispatch Console	\$280,000	\$0	\$280,000
	Sub Total		\$10,180,000	\$0	\$10,180,000
		Number of Projects =	2		
Streets					
S-01	On MC85 from Litchfield Road to Estrella Pkwy.	Add Bike Lane	\$334,000	\$0	\$334,000
S-02	On Bullard Avenue from MC85 to Buckeye Canal	Add Bike Lane	\$418,000	\$0	\$418,000
S-02-A	On Estrella Pkwy from MC85 to 1-mile south of Vineyard Ave.	Add Bike Lane	\$600,000	\$0	\$600,000
S-03	On Rainbow Valley Rd. from Transfer Station to Queen Creek.	Road Improvements	\$200,000	\$0	\$200,000
S-04	On Rainbow Valley Rd. from Queen Creek to Riggs Road.	Road Improvements	\$200,000	\$143,000	\$343,000
S-05	On Elliot Road from Estrella Pkwy. To San Miguel.	Rejuvenate, chip seal, and stripe	\$125,000	\$0	\$125,000
S-06	On San Miguel from Estrella Pkwy. To Elliot Rd.	Rejuvenate, chip seal, and stripe	\$150,000	\$0	\$150,000
S-07	On Estrella Pkwy. From Vineyard Rd. to Elliot Rd.	Overlay 20 lane miles of Estrella Pkwy.	\$1,025,000	\$0	\$1,025,000
S-08	Rainbow Valley Rd. from Riggs Rd. to 1/4 mile pass Hunt.	Road Improvements	\$360,000	\$0	\$360,000
S-09	Via Villa St., 135th Ave., Palo Verde Rd., Manzanita Dr.	North Subdivision Street Improvements	\$245,440	\$0	\$245,440
S-10	Estrella Mtn. Ranch Parkway.	Overlay Estrella Pkwy.	\$500,000	\$0	\$500,000
S-11	Between 180 th Ave. and 181 st Ln. south of McDowell Rd. and north of freeway I-10.	Road Improvements in Canada Village Subdivision	\$250,000	\$0	\$250,000
S-12	Litchfield Rd. from MC85 to Van Buren	Road Improvements	\$850,000	\$0	\$850,000
S-13	On Pebble Creek Rd. from Indian School to McDowell	Pave and Stripe	\$0	\$1,000,000	\$1,000,000
S-14	On Vineyard Rd. from Estrella Pkwy. to Indian Springs Rd.	Rejuvenate, chip seal, and stripe	\$69,000	\$0	\$69,000
S-15	On Vineyard Rd. from Estrella Pkwy. to Indian Springs Rd.	Expand To Four lanes	\$0	\$1,000,000	\$1,000,000
S-16	On Bullard Ave. from Van Buren to Yuma.	Paving Two Lanes	\$475,000	\$0	\$475,000
S-17	On Bullard Ave. from McDowell to Thomas	Paving Two Lanes	\$475,000	\$0	\$475,000
S-18	On Sarival Rd. from McDowell Rd. to Thomas.	Paving Two Lanes	\$475,000	\$0	\$475,000
S-19	On Sarival Rd. from Thomas to Indian School.	Paving Two Lanes	\$475,000	\$0	\$475,000
S-20	On Sarival Rd. from Indian School to Camelback Rd.	Paving Two Lanes	\$0	\$475,000	\$475,000
S-21	On Thomas Rd. from Cotton Ln to Citrus Rd.	Paving Two Lanes	\$475,000	\$0	\$475,000
S-22	On Thomas Rd. from Citrus Rd. to Perryville Rd.	Paving Two Lanes	\$0	\$475,000	\$475,000
S-23	On Rainbow Valley from Queen Creek to Chandler Heights	Paving Two Lanes	\$0	\$475,000	\$475,000
S-24	On Riggs Rd. from Rainbow Valley to 187th Ave.	Paving Two Lanes	\$0	\$350,000	\$350,000
S-25	On Rainbow Valley from Riggs Rd. to Hunt Rd.	Paving Two Lanes	\$0	\$350,000	\$350,000
S-26	On Rainbow Valley from Patterson to Hunt Rd.	Paving Two Lanes	\$0	\$350,000	\$350,000
S-27	On Riggs Rd. from Rainbow Valley to 171st Ave.	Paving Two Lanes	\$0	\$350,000	\$350,000
S-28	On Riggs Rd. from 171st Ave. to Estrella Pkwy.	Paving Two Lanes	\$0	\$700,000	\$700,000
S-29	On Riggs Rd. from Estrella Pkwy. To 147th Ave.	Paving Two Lanes	\$0	\$350,000	\$350,000
S-30	On Estrella Pkwy. From Chandler Heights to Riggs Rd.	Paving Two Lanes	\$0	\$350,000	\$350,000
S-31	On Chandler Heights Rd. from Estrella Pkwy. To 139th Ave.	Paving Two Lanes	\$0	\$700,000	\$700,000
S-32	On Bullard Ave. from Chandler Heights to Patterson.	Paving Two Lanes	\$0	\$1,255,000	\$1,255,000
S-33	Thomas Road from Litchfield Rd. to Bullard Avenue	Paving 1-mile of Thomas Road with curb	\$500,000	\$0	\$500,000
S-34	On Pebble Creek Pkwy. From Thomas to Camelback Rd.	Paving Two Lanes	\$350,000	\$0	\$350,000
S-35	On Indian School Rd. from Bullard Ave. to Pebble Creek Pkwy.	Expand To Four lanes	\$580,000	\$0	\$580,000
S-36	On Bullard Ave. From Thomas to Indian School Bypass	Paving Two Lanes	\$0	\$290,000	\$290,000
S-37	On Thomas from Pebble Creek to Sarival Rd.	Paving Two Lanes	\$0	\$475,000	\$475,000
S-38	On Indian School Rd. from Pebble Creek to Sarival Rd.	Paving Two Lanes	\$0	\$475,000	\$475,000
S-39	On Camelback Rd. from Pebble Creek to Bullard Avenue.	Paving Two Lanes	\$0	\$475,000	\$475,000
S-40	On Yuma Rd. from Litchfield to Sarival Rd.	Paving four lanes with median	\$0	\$4,000,000	\$4,000,000
S-41	On Yuma Rd. from Sarival Rd to Perryville.	Paving four lanes with median	\$0	\$4,000,000	\$4,000,000
S-42	Perryville.	Paving four lanes with median	\$0	\$5,000,000	\$5,000,000

ADOPTED CIP PLAN 2000-2010

PROJECT NO.	PROJECT TITLE/LOCATION	PROJECT DESCRIPTION	FY 99-05	FY 05-20	TOTAL
S-43	On McDowell from Pebble Creek to Jackrabbit	Paving four lanes with median	\$0	\$5,000,000	\$5,000,000
S-44	On Thomas from Sarival Rd. to Perryville	Paving four lanes with median	\$0	\$1,080,000	\$1,080,000
S-45	On Indian School Rd. from Sarival Rd. to Jackrabbit	Paving four lanes with median	\$0	\$5,000,000	\$5,000,000
S-46	On Camelback Rd. from Pebble Creek to Perryville	Paving four lanes with median	\$0	\$4,000,000	\$4,000,000
S-47	On Pebble Creek from McDowell to Thomas.	Paving four lanes with median	\$0	\$1,000,000	\$1,000,000
S-48	On Cotton Ln. from Camelback Rd. to Southern Avenue.	Paving four lanes with median	\$0	\$10,000,000	\$10,000,000
S-49	On Citrus Rd. from Camelback Rd. to Broadway Rd.	Paving four lanes with median	\$0	\$9,000,000	\$9,000,000
S-50	On Perryville Rd. from Camelback Rd. to Baseline	Paving four lanes with median	\$0	\$11,000,000	\$11,000,000
S-51	On 187th Ave. from Patterson to Chandler Heights Rd.	Paving four lanes with median	\$0	\$5,000,000	\$5,000,000
S-52	On Camelback Rd. from Bullard Ave. to Perryville Rd.	Additional two lanes	\$0	\$5,000,000	\$5,000,000
S-53	On Indian School Rd. from Bullard Ave. to Pebble Creek Rd.	Additional two lanes	\$0	\$1,000,000	\$1,000,000
S-54	On Thomas Rd. from Litchfield Rd. to Bullard Ave.	Additional two lanes	\$0	\$1,000,000	\$1,000,000
S-55	On Thomas Rd. from Citrus Rd. to Jackrabbit	Additional two lanes	\$0	\$2,000,000	\$2,000,000
S-56	On McDowell Rd. from Pebble Creek to Jackrabbit	Additional two lanes	\$0	\$5,000,000	\$5,000,000
S-57	At Fillmore and Litchfield Rd.	Intersection Improvements	\$500,000	\$0	\$500,000
S-58	At the intersection of McDowell Rd. and Litchfield Rd.	Right turn lane improvements	\$25,000	\$0	\$25,000
S-59	Rd.	Right turn lane improvements	\$25,000	\$0	\$25,000
S-60	At the intersection of Loma Linda Blvd. And Litchfield Rd.	Construct sidewalks	\$50,000	\$0	\$50,000
S-61	Indian School Rd. at Bullard Ave.	Street Paving	\$100,000	\$0	\$100,000
S-62	On McDowell Rd. 1/4 mile east of Pebble Creek Rd. to 1/4 mile west of Litchfield Rd.	Road Improvements	\$1,600,000	\$0	\$1,600,000
S-63	Estrella Pkwy. From McDowell Rd. to Yuma Rd.	Road Improvements	\$3,000,000	\$0	\$3,000,000
S-64	On MC85 from Litchfield Rd. four miles west.	Road Improvements	\$4,000,000	\$0	\$4,000,000
S-65	All roads in the Old parts of the City	Road Improvements	\$0	\$5,300,000	\$5,300,000
S-66	All roads in the Wildflower Ranch Subdivision	Road Improvements	\$0	\$1,200,000	\$1,200,000
S-67	All roads in Estrella Vista Subdivision	Road Improvements	\$0	\$500,000	\$500,000
S-68	All roads in Estrella Mountain Ranch Subdivision	Road Improvements	\$0	\$4,000,000	\$4,000,000
S-69	On Bullard Ave. from Vineyard Ave. to MC85.	Road Improvements	\$0	\$3,000,000	\$3,000,000
S-70	On Broadway Rd. from Estrella Pkwy. To Litchfield Rd.	Road Improvements	\$0	\$3,000,000	\$3,000,000
S-71	All roads in Palm Valley Subdivision	Road Improvements	\$0	\$3,000,000	\$3,000,000
S-72	On Bullard Ave. from Van Buren Street to McDowell Rd.	Road Improvements	\$0	\$1,500,000	\$1,500,000
S-73	On Lower Buckeye Pkwy. From Estrella Pkwy. To Yuma Rd.	Road Improvements	\$0	\$1,500,000	\$1,500,000
S-74	On Litchfield Rd. from Broadway Rd. to MC85	Road Improvements	\$0	\$1,500,000	\$1,500,000
S-75	On Lower Buckeye Rd. from Perryville Rd. to Estrella Pkwy.	Road Improvements	\$0	\$6,000,000	\$6,000,000
S-76	On Pebble Creek Pkwy. From Indian School Rd. to Camelback Rd.	Road Improvements	\$0	\$1,500,000	\$1,500,000
S-77	On Litchfield Rd. from Van Buren Street to Wigwam Blvd.	Road Improvements	\$0	\$4,500,000	\$4,500,000
S-78	At I-10 interchange and Bullard Ave.	Road Improvements	\$300,000	\$0	\$300,000
S-79	At I-10 interchange and Sarival Ave.	Road Improvements	\$300,000	\$0	\$300,000
S-80	At I-10 interchange and Perryville Rd.	Road Improvements	\$300,000	\$0	\$300,000
S-81	At I-10 interchange and Citrus Rd.	Road Improvements	\$300,000	\$0	\$300,000
S-82	On Hunt Rd. from Rainbow Valley to 171st Ave.	Road Improvements	\$0	\$1,500,000	\$1,500,000
S-83	On Patterson Rd. from Rainbow Valley to 147th Ave.	Road Improvements	\$0	\$6,000,000	\$6,000,000
S-84	On Chandler Heights Rd. 1-mile west of Rainbow Valley Rd. and 1-mile east of Rainbow Valley Rd.	Road Improvements	\$0	\$3,000,000	\$3,000,000
S-85	On Queen Creek Rd. 1-mile west and east of Rainbow Valley Rd.	Road Improvements	\$0	\$3,000,000	\$3,000,000
S-86	On Estrella Pkwy. From Chandler Heights Rd. to the Ranch (8-miles)	Road Improvements	\$0	\$12,000,000	\$12,000,000
S-87	On Van Buren, and Yuma Rd.	Rail Road Crossings	\$0	\$1,100,000	\$1,100,000
S-88	Access Rd. along Litchfield Rd. Between Lancandad Blvd. And Loma Linda Blvd.	Road Improvements	\$0	\$3,000,000	\$3,000,000
S-89	Subdivisions in Goodyear (Existing)	Street Improvements	\$0	\$5,000,000	\$5,000,000
S-90	On Elwood from Cotton Ln. to Sarival	Paving Two Lanes	\$0	\$1,080,000	\$1,080,000
S-91	On Sarival from MC 85 to McDowell Rd.	Paving Two Lanes	\$0	\$1,900,000	\$1,900,000

ADOPTED CIP PLAN 2000-2010

PROJECT NO.	PROJECT TITLE/LOCATION	PROJECT DESCRIPTION	FY 99-05	FY 05-20	TOTAL
S-92	On Estrella Pkwy. From Narramore to Chandler Heights Rd.	Paving Four Lanes	\$0	\$7,000,000	\$7,000,000
S-93	City Center Loop Roads	Paving Six Lanes	\$0	\$2,050,000	\$2,050,000
	Sub Total		\$19,631,440	\$171,248,000	\$190,879,440
		Number of Projects =	94		
Street Lights					
SL-01	On Bullard Avenue from McDowell Rd. to Van Buren Street.	Street lights	\$400,000	\$0	\$400,000
SL-02	On Vineyard Rd.	Street lights	\$214,000	\$214,000	\$428,000
SL-03	On Bullard Ave. from Van Buren to Yuma	Street lights	\$400,000	\$0	\$400,000
SL-04	On McDowell Rd. from Litchfield to Bullard Ave.	Street lights	\$107,000	\$0	\$107,000
SL-05	On Bullard Ave. from McDowell Rd. to Thomas Rd.	Street lights	\$400,000	\$0	\$400,000
SL-06	On Sarival Rd. from McDowell to Thomas	Street lights	\$400,000	\$0	\$400,000
SL-07	On Sarival Rd. from Thomas to Indian School Rd.	Street lights	\$0	\$400,000	\$400,000
SL-08	On Sarival Rd. from Indian School Rd. to Camelback Rd.	Street lights	\$0	\$400,000	\$400,000
SL-09	On Thomas Rd. from Cotton Ln. to Citrus	Street lights	\$0	\$400,000	\$400,000
SL-10	On Thomas Rd. from Citrus Rd. to Perryville rd.	Street lights	\$0	\$400,000	\$400,000
SL-11	On Queen Creek from Rainbow Valley to 187th Ave.	Street lights	\$0	\$400,000	\$400,000
SL-12	On Riggs Rd. from Rainbow Valley to 187th Ave.	Street lights	\$0	\$400,000	\$400,000
SL-13	On Rainbow Valley South of Riggs Rd.	Street lights	\$0	\$400,000	\$400,000
SL-14	On Rainbow Valley North of Patterson.	Street lights	\$0	\$400,000	\$400,000
SL-15	On Riggs Rd. from Rainbow Valley to 171st Ave.	Street lights	\$0	\$400,000	\$400,000
SL-16	On Riggs Rd. from 171st Ave to Estrella Pkwy..	Street lights	\$0	\$400,000	\$400,000
SL-17	On Riggs Rd. from Estrella Pkwy to 147th Ave.	Street lights	\$0	\$400,000	\$400,000
SL-18	On Estrella Pkwy from Chandler Heights to Riggs Rd.	Street lights	\$0	\$400,000	\$400,000
SL-19	On Chandler Heights from Estrella Pkwy. To 139th Ave.	Street lights	\$0	\$400,000	\$400,000
SL-20	On Bullard Ave. from Chandler Heights to Patterson.	Street lights	\$420,000	\$0	\$420,000
SL-21	On Thomas Rd. from Litchfield Rd. Bullard Ave.	Street lights	\$400,000	\$0	\$400,000
SL-22	On Pebble Creek from. Thomas Rd. to Indian School.	Street lights	\$400,000	\$0	\$400,000
SL-23	On Pebble Creek from. Indian School to Camelback Rd.	Street lights	\$400,000	\$0	\$400,000
SL-24	On Bullard Ave. from Thomas to Indian School Bypass	Street lights	\$0	\$400,000	\$400,000
SL-25	On Thomas Rd. from Pebble Creek to Sarival	Street lights	\$400,000	\$0	\$400,000
SL-26	On Indian School Rd. from Sarival to Pebble Creek	Street lights	\$0	\$400,000	\$400,000
SL-27	On Camelback Rd. from Pebble Creek to Bullard Ave.	Street lights	\$400,000	\$0	\$400,000
SL-28	On Yuma Rd. from Litchfield Rd. to Sarival	Street lights	\$400,000	\$0	\$400,000
SL-29	On Yuma Rd. from Sarival to Perryville Rd.	Street lights	\$0	\$400,000	\$400,000
SL-30	On Estrella Pkwy. from MC85 to Yuma Rd.	Street lights	\$400,000	\$0	\$400,000
SL-31	On Estrella Pkwy. from Yuma Rd. to I-10.	Street lights	\$400,000	\$0	\$400,000
SL-32	On Estrella Pkwy. from MC85 to Gila River	Street lights	\$200,000	\$0	\$200,000
SL-33	At the intersection of Loma Linda Blvd. And Litchfield Rd.	Street lights	\$150,000	\$0	\$150,000
SL-34	At the intersection of Indian School Rd. and Bullard Ave.	Street lights	\$150,000	\$0	\$150,000
SL-35	On Estrella Pkwy from Vineyard Rd. to Elliot Rd.	Street lights	\$0	\$400,000	\$400,000
SL-36	On MC85 from Perryville Rd. to Litchfield Rd.	Street lights	\$0	\$1,200,000	\$1,200,000
SL-37	On Litchfield Rd. from Broadway Rd. to Van Buren Street	Street lights	\$600,000	\$0	\$600,000
SL-38	On Bullard Rd. from MC85 to Vineyard Ave.	Street lights	\$0	\$400,000	\$400,000
SL-39	On Broadway Rd. from Bullard Ave. to Litchfield Rd.	Street lights	\$0	\$200,000	\$200,000
SL-40	On Lower Buckeye Pkwy. From Estrella Pkwy. To Bullard Ave.	Street lights	\$0	\$200,000	\$200,000
SL-41	On Van Buren St. From Perryville Rd. To Litchfield Rd.	Street lights	\$600,000	\$600,000	\$1,200,000
SL-42	On McDowell Rd. From Perryville Rd. to Bullard Ave.	Street lights	\$0	\$1,000,000	\$1,000,000
SL-43	On Sarival Ave. from MC85 to McDowell Rd.	Street lights	\$800,000	\$0	\$800,000
SL-44	On Lower Buckeye Rd. from Perryville Rd. to Estrella Pkwy.	Street lights	\$0	\$800,000	\$800,000
SL-45	On Cotton Ln. from MC85 to McDowell	Street lights	\$800,000	\$200,000	\$1,000,000
SL-46	On Loop 303 from Thomas Rd. to Camelback	Street lights	\$0	\$400,000	\$400,000

ADOPTED CIP PLAN 2000-2010

PROJECT NO.	PROJECT TITLE/LOCATION	PROJECT DESCRIPTION	FY 99-05	FY 05-20	TOTAL
SL-47	On Indian School Rd. from Perryville Rd. Sarival Ave.	Street lights	\$0	\$600,000	\$600,000
SL-48	On Indian School Rd. from Alsup Ave. to Litchfield Rd.	Street lights	\$0	\$400,000	\$400,000
SL-49	On Citrus Rd. from MC85 to Camelback Rd.	Street lights	\$0	\$1,600,000	\$1,600,000
SL-50	On Pebble Creek Pkwy. From McDowell Rd. to Thomas Rd.	Street lights	\$0	\$200,000	\$200,000
SL-51	On Rainbow Valley Rd. from Patterson to Ray Rd.	Street lights	\$0	\$1,800,000	\$1,800,000
SL-52	On Patterson Rd. from Rainbow Valley Rd. to 147th Ave.	Street lights	\$0	\$800,000	\$800,000
SL-53	On Estrella Pkwy. From Chandler Heights Rd. to Estrella Pkwy.	Street lights	\$0	\$1,400,000	\$1,400,000
SL-54	On Elliot Rd. from Rainbow Valley Rd. east approximately 2 miles	Street lights	\$0	\$400,000	\$400,000
Sub Total			\$8,841,000	\$19,214,000	\$28,055,000
Number of Projects =			54		
Traffic Signals					
TS-01	At the intersection of Litchfield and Yuma	Install new traffic signals	\$280,000	\$0	\$280,000
TS-02	At Fire Station No. 3	Install new traffic signal	\$225,000	\$0	\$225,000
TS-03	At the intersection of Loma Linda and Litchfield	Install new traffic signal	\$225,200	\$0	\$225,200
TS-04	Yuma and Estrella	Install new traffic signal	\$210,000	\$0	\$210,000
TS-05	At Estrella Pkwy. And MC85	Install new traffic signals	\$210,000	\$0	\$210,000
TS-06	Van Buren and Estrella	Install new traffic signals	\$210,000	\$0	\$210,000
TS-07	McDowell and Pebble Creek	Install new traffic signals	\$210,000	\$0	\$210,000
TS-08	MC 85 and Litchfield	Install new traffic signals	\$210,000	\$0	\$210,000
TS-09	Sarival and Van Buren	Install new traffic signals	\$210,000	\$0	\$210,000
TS-10	Sarival and Yuma	Install new traffic signals	\$210,000	\$0	\$210,000
TS-11	Palm Valley and McDowell	Install new traffic signals	\$210,000	\$0	\$210,000
TS-12	Filmore and Litchfield	Install new traffic signals	\$210,000	\$0	\$210,000
TS-13	Indian School and Pebble Creek	Install new traffic signals	\$210,000	\$0	\$210,000
TS-14	Van Buren and Bullard	Install new traffic signals	\$210,000	\$0	\$210,000
TS-15	Yuma and Bullard	Install new traffic signals	\$210,000	\$0	\$210,000
TS-16	McDowell and Bullard	Install new traffic signals	\$210,000	\$0	\$210,000
TS-17	La Jolla and Van Buren	Install new traffic signals	\$210,000	\$0	\$210,000
TS-18	Bullard and I-10	Install new traffic signals	\$420,000	\$0	\$420,000
TS-19	Golf Club Drive and San Miguel	Install new traffic signals	\$210,000	\$0	\$210,000
TS-20	Loop Road near CC Mart	Install new traffic signals	\$210,000	\$0	\$210,000
TS-21	Vineyard and Estrella Parkway	Install new traffic signals	\$210,000	\$0	\$210,000
TS-22	Estrella Parkway and Elliot	Install new traffic signals	\$210,000	\$0	\$210,000
TS-23	Elliot and San Miguel	Install new traffic signals	\$210,000	\$0	\$210,000
TS-24	San Miguel and Estrella Parkway	Install new traffic signals	\$210,000	\$0	\$210,000
TS-25	Bullard and MC 85	Install new traffic signals	\$0	\$210,000	\$210,000
TS-26	Regional Mall	Install new traffic signals	\$0	\$1,880,000	\$1,880,000
TS-27	Indian School and Park Avenue	Install new traffic signals	\$0	\$210,000	\$210,000
TS-28	Loop Road (City Center)	Install new traffic signals	\$840,000	\$0	\$840,000
TS-29	Van Buren and Palo Verde	Install new traffic signals	\$250,000	\$0	\$250,000
TS-30	Litchfield and Avalon	Install new traffic signals	\$225,000	\$0	\$225,000
TS-31	Litchfield and Fillmore	Install new traffic signal	\$113,000	\$0	\$113,000
TS-32	At Airport and Litchfield Rd.	Install new traffic signal	\$225,000	\$0	\$225,000
TS-33	At Freeway I-10 and Litchfield Rd.	Install new traffic signal	\$490,000	\$0	\$490,000
TS-34	At the intersection of Indian School Rd. & Sarival Avenue	Install new traffic signals	\$0	\$225,000	\$225,000
TS-35	At the intersection of Indian School Rd. & Loop 303	Install new traffic signals	\$0	\$225,000	\$225,000
TS-36	At the intersection of Indian School Rd. & Cotton Lane	Install new traffic signals	\$0	\$225,000	\$225,000
TS-37	At the intersection of Indian School Rd. & Citrus Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-38	At the intersection of Indian School Rd. & Perryville Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-39	At the intersection of Thomas Rd. & Perryville Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-40	At the intersection of Thomas Rd. & Citrus Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-41	At the intersection of Thomas Rd. & Cotton Lane	Install new traffic signals	\$0	\$225,000	\$225,000
TS-42	At the intersection of Thomas Rd. & Sarival Ave.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-43	At the intersection of Thomas Rd. & Pebble Creek Pkwy.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-44	At the intersection of Thomas Rd. & Bullard Ave.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-45	At the intersection of McDowell Rd. & Sarival Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-46	At the intersection of McDowell Rd. & Loop 303 or Cotton Lane.	Install new traffic signals	\$225,000	\$0	\$225,000
TS-47	At the intersection of McDowell Rd. & Citrus Rd.	Install new traffic signals	\$0	\$225,000	\$225,000

ADOPTED CIP PLAN 2000-2010

PROJECT NO.	PROJECT TITLE/LOCATION	PROJECT DESCRIPTION	FY 99-05	FY 05-20	TOTAL
TS-48	At the intersection of McDowell Rd. & Perryville Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-49	At the intersection of Van Buren St. & Citrus Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-50	At the intersection of Van Buren St. & Loop 303 or Cotton Ln.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-51	At the intersection of Yuma Rd. & Loop 303 or Cotton Ln.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-52	At the intersection of Lower Buckeye Rd. & Cotton Ln.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-53-A	At the intersection of Lower Buckeye Rd. & Sarival Ave.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-53-B	At the intersection of Lower Buckeye Pkwy. & Sarival Ave.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-54	At the intersection of Lower Buckeye Rd. & Estrella Pkwy.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-55	At the intersection of Lower Buckeye Rd. & Lichfield Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-56	At the intersection of Broadway Rd. & Cotton Ln.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-57	At the intersection of MC85 & Sarival Ave.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-58	At the intersection of MC85 & Cotton Ln.	Install new traffic signals	\$225,000	\$0	\$225,000
TS-59	At the intersection of Vineyard Rd. & Bullard Ave.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-60	At the intersection of Riggs Rd. & Rainbow Valley Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-61	At the intersection of Chandler Heights Rd. & Rainbow Valley Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-62	At the intersection of Queen Creek Rd. & Rainbow Valley Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-63	At the intersection of Queen Creek Rd. & Estrella Parkway.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-64	At the intersection of Patterson Rd. & Rainbow Valley Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-65	At the intersection of Patterson Rd. & Bullard Ave.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-66	At the intersection of Lower Buckeye Pkwy. & Estrella Pkwy.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-67	At the intersection of I-10 interchange & Perryville Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-68	At the intersection of I-10 interchange & Citrus Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-69	At the intersection of I-10 interchange & Cotton Ln.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-70	At the intersection of I-10 interchange & Sarival Ave.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-71	At the intersection of I-10 interchange & Estrella Pkwy.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-72	At the intersection of Perryville Rd. & Broadway Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-73	At the intersection of Walle Dr. and Sarival	Install new traffic signals	\$0	\$225,000	\$225,000
TS-74	At the intersection of Elwood and Sarival	Install new traffic signals	\$0	\$225,000	\$225,000
TS-75	At the intersection of Westar & Estrella Pk	Install new traffic signals	\$0	\$225,000	\$225,000
TS-76	At Buckeye Union High School & Estrella Pkwy.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-77	At Elliot & San Gabriel/North Lake Park	Install new traffic signals	\$0	\$225,000	\$225,000
TS-78	At Elliot & Rainbow Valley Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-79	At the intersection of Citrus & Yuma	Install new traffic signals	\$0	\$225,000	\$225,000
	Sub Total		\$7,943,200	\$12,425,000	\$20,368,200
		Number of Projects =	80		
Technology					
TC-01	Wireless equipment would be stationed at each City facility.	Communications Infrastructure	\$340,000	\$0	\$340,000
TC-02	All City facilities..	Network Upgrades	\$38,000	\$0	\$38,000
TC-03	City Hall.	Client/Server Installation	\$190,000	\$0	\$190,000
TC-04	City of Goodyear	Consultant to study the need for a broad-bar	\$100,000	\$0	\$100,000
TC-05	City of Goodyear	Data Communication Infrastructure	\$0	\$20,000,000	\$20,000,000
	Sub Total		\$668,000	\$20,000,000	\$20,668,000
		Number of Projects =	5		
Water					
WA-01	Well #6 Wellhead Treatment		\$955,392	\$40,250	\$995,642
WA-02	Well #1 Abandonment and Replacement		\$1,737,998	\$0	\$1,737,998
WA-03	Construction of 24" Water line		\$1,090,276	\$0	\$1,090,276
WA-04	Well # 20 Construction		\$1,747,294	\$0	\$1,747,294
WA-05	Well #19 Construction		\$1,661,644	\$0	\$1,661,644
WA-06	Booster Station #13 Storage Expansion		\$542,900	\$0	\$542,900
WA-07	Well #3 Storage Tank Replacement		\$0	\$0	\$0
WA-08	Well #5 Storage Tank Replacement		\$0	\$170,190	\$170,190
WA-09	Construction of Bullard Water Line		\$0	\$0	\$0
WA-10	Construction of Sarival and Lower Buckeye Water Line		\$0	\$0	\$0

ADOPTED CIP PLAN 2000-2010

PROJECT NO.	PROJECT TITLE/LOCATION	PROJECT DESCRIPTION	FY 99-05	FY 05-20	TOTAL
WA-11	Construction of 165th Ave. 12" Water Line		\$0	\$0	\$0
WA-12	Water Transmission Pipeline		\$5,859,459	\$0	\$5,859,459
WA-13	Water Distribution		\$0	\$0	\$0
WA-14	Water Distribution		\$494,466	\$0	\$494,466
WA-15	Water Distribution		\$335,369	\$0	\$335,369
WA-16	Water Tanks CAP Recharge Facility		\$5,695,699	\$5,640,785	\$11,336,484
WA-17	Water Treatment Facility		\$0	\$36,431,673	\$36,431,673
WA-18	Ground Storage Tanks		\$1,934,920	\$1,934,920	\$3,869,840
WA-19	Water Distribution		\$449,936	\$0	\$449,936
WA-20	Water Distribution		\$701,256	\$0	\$701,256
WA-21	Water Distribution		\$620,858	\$0	\$620,858
WA-22	Water Distribution		\$0	\$305,976	\$305,976
WA-23	Water Distribution		\$449,936	\$0	\$449,936
WA-24	Water Distribution		\$1,368,529	\$0	\$1,368,529
WA-25	Water Distribution		\$649,138	\$0	\$649,138
WA-26	Storage Tank		\$641,720	\$0	\$641,720
WA-27	Storage Tank		\$0	\$641,720	\$641,720
WA-28	Storage Tank		\$0	\$641,720	\$641,720
WA-29	Estrella Mountain Ranch System Modificaiton		\$524,307	\$524,307	\$1,048,614
WA-30	Storage Tank		\$0	\$989,420	\$989,420
WA-31	Water Distribution		\$0	\$788,401	\$788,401
WA-32	Water Distribution		\$0	\$269,065	\$269,065
WA-33	Water Distribution		\$0	\$5,792,072	\$5,792,072
WA-34	2.0 mg Water Storage Tank		\$0	\$1,010,160	\$1,010,160
WA-35	2.0 mg Water Storage Tank		\$1,010,160	\$0	\$1,010,160
WA-36	2.0 mg Water Storage Tank		\$0	\$1,010,160	\$1,010,160
WA-37	2.0 mg Water Storage Tank		\$0	\$1,010,160	\$1,010,160
WA-38	CAP Water Acquisitions		\$17,105,639	\$73,643,559	\$90,749,198
WA-39	White Tanks Recovery Wells		\$3,074,585	\$0	\$3,074,585
WA-40	Well #12 Wellhead Treatment System		\$868,091	\$0	\$868,091
WA-41	Wells #16 and #17 Wellhead Treatment System		\$846,040	\$0	\$846,040
WA-42	Estrella Mountain Ranch Water Supply Improvments		\$385,520	\$0	\$385,520
WA-43	West Side Water Distribution		\$602,857	\$1,808,568	\$2,411,425
WA-44	Future Wells and Storage		\$0	\$6,990,145	\$6,990,145
WA-45	SCADA System (Supervisory Control & Data Acquisitions)		\$202,900	\$0	\$202,900
WA-46	SCADA System Upgrades at exiting facilities		\$573,400	\$0	\$573,400
WA-47	Estrella Mountain Ranch Water System		\$4,748,720	\$14,246,161	\$18,994,881
WA-48	SCADA System Upgrades at exiting facilities (EMR)		\$42,700	\$0	\$42,700
WA-49	Well Inventory & Assessment/Exploratory Wells		\$476,410	\$0	\$476,410
WA-50	Well Inventory & Assessment/Exploratory Wells		\$2,900,000	\$0	\$2,900,000
WA-51D	Purchase LPSCO Water System		\$0	\$2,084,050	\$2,084,050
WA-51R	Purchase LPSCO Water System		\$0	\$3,047,923	\$3,047,923
WA-52	Well Inventory & Assessment/Exploratory Wells (Hidden Valley)		\$0	\$2,900,000	\$2,900,000
Sub Total			\$60,298,119	\$161,921,385	\$222,219,504
Number of Projects =			53		
Wastewater					
SW-01	157th Avenue WWTP Phase IV Expansion		\$19,349,595	\$0	\$19,349,595
SW-02	157th Avenue WWTP Phase V Expansion		\$1,600,000	\$17,795,000	\$19,395,000
SW-03	157th Avenue WWTP Phase VI Expansion		\$0	\$17,150,000	\$17,150,000
SW-04	157th Avenue WWTP Phase VII Expansion		\$0	\$16,400,000	\$16,400,000
SW-05	157th Avenue WWTP Phase VIII Expansion		\$0	\$948,500	\$948,500
SW-06	McDowell Rd. Interceptor Sewer		\$0	\$0	\$0
SW-07	Bullard I-10 Scenario 4 Sanitary Sewer		\$0	\$0	\$0
SW-08	Estrella Parkway Interceptor Sewer		\$0	\$0	\$0
SW-09	Connecting Sewer to WWTP Phase I		\$1,987,970	\$0	\$1,987,970
SW-10	Bullard Avenue Interceptor Sewer		\$6,626,355	\$0	\$6,626,355
SW-11	Sarival Avenue Inteceptor Sewer		\$2,180,668	\$0	\$2,180,668
SW-12	East Cotton Lane Interceptor Sewer		\$4,703,650	\$0	\$4,703,650
SW-13	Broadway Rd. Interceptor Sewer		\$0	\$1,974,680	\$1,974,680
SW-14	Citrus Rd. Interceptor Sewer		\$0	\$3,299,949	\$3,299,949
SW-15	State Rd. 85 Force Main and Interceptor Sewer		\$0	\$5,451,823	\$5,451,823
SW-16	West Cotton Lane Interceptor Sewer		\$0	\$1,892,559	\$1,892,559
SW-17	Connecting Sewer to WWTP Phase II		\$0	\$1,364,562	\$1,364,562
SW-18	Wastewater Master Plans (1985-1999)		\$0	\$0	\$0
SW-19	Estrella Mtn. Ranch WW Interceptor Sewers		\$3,400,000	\$12,883,680	\$16,283,680
SW-20	Corgett Basin WRP Expansion		\$5,040,000	\$7,840,000	\$12,880,000
SW-21	Lum Basin WRP		\$7,700,000	\$15,750,000	\$23,450,000
SW-22	Waterman Basin WRP		\$0	\$11,480,000	\$11,480,000

ADOPTED CIP PLAN 2000-2010

PROJECT NO.	PROJECT TITLE/LOCATION	PROJECT DESCRIPTION	FY 99-05	FY 05-20	TOTAL
SW-23	Corgett Relief Sewer		\$256,100	\$0	\$256,100
SW-24	Lum Basin Interim Pump Station		\$345,000	\$0	\$345,000
SW-25	Purchase LPSCO Sewer System		\$0	\$7,588,010	\$7,588,010
SW-26	Corgett WRP and Lum WRP interconnect line		\$0	\$9,000,000	\$9,000,000
	Sub Total		\$53,189,338	\$130,818,763	\$184,008,101
		Number of Projects =	26		
Reuse-Water					
RC-01	Reclaimed Water Lines- Phase I		\$1,294,737	\$0	\$1,294,737
RC-02	Reclaimed Water Lines- Phase II		\$0	\$1,837,003	\$1,837,003
RC-03	Bullard Reclaimed Water Line		\$0	\$0	\$0
RC-04	SAT Facility #2		\$3,455,040	\$5,263,080	\$8,718,120
RC-05	Reclaimed Water Line		\$847,203	\$0	\$847,203
RC-06	SAT Facility #1 Upgrade		\$108,729	\$0	\$108,729
RC-07	Reclaimed Water Line		\$0	\$4,545,781	\$4,545,781
RC-08	SAT Facility #3		\$0	\$5,263,000	\$5,263,000
RC-09	Reclaimed Water Line		\$565,043	\$0	\$565,043
RC-10	Reuse Pump Station Upgrade		\$1,759,240	\$2,915,820	\$4,675,060
RC-11	Reclaimed Water Line		\$596,397	\$1,620,160	\$2,216,557
RC-12	Reclaimed Water Line		\$565,043	\$1,620,160	\$2,185,203
RC-13	SAT Facility #4		\$0	\$8,000,000	\$8,000,000
	Sub Total		\$9,191,432	\$31,065,004	\$40,256,436
		Number of Projects =	13		
Municipal Facilities					
MU-01	Northwest Corner of Yuma & 155th Ave.	City Hall	\$2,000,000	\$14,009,920	\$16,009,920
MU-02	City of Goodyear	City Library	\$7,000,000	\$0	\$7,000,000
MU-03	City of Goodyear	Corporate Yard	\$7,100,000	\$0	\$7,100,000
MU-04	City of Goodyear	Social Services Planning Study	\$100,000	\$0	\$100,000
MU-05	Old areas of the City	Revitalizing Old Areas, Planning Study	\$100,000	\$0	\$100,000
MU-06	City of Goodyear	Cultural/Arts; ROW Acquisition	\$1,000,000	\$7,700,000	\$8,700,000
	Sub Total		\$17,300,000	\$21,709,920	\$39,009,920
		Number of Projects =	6		
Transit Facilities					
TR-01	The City of Goodyear	City Transit Bus	\$280,000	\$0	\$280,000
TR-02	Van Buren Street and other areas	Construction of Bus Bays	\$1,000,000	\$0	\$1,000,000
TR-03	City of Goodyear	Mass Transit Facilities	\$1,000,000	\$49,000,000	\$50,000,000
TR-04	Two Locations	Park and Ride	\$1,000,000	\$742,400	\$1,742,400
	Sub Total		\$3,280,000	\$49,742,400	\$53,022,400
		Number of Projects =	4		
	Total		\$234,712,729	\$787,273,272	\$1,021,986,001
		Total Number of Projects =	380		

CIP COMMITTEE RECOMMENDATIONS

Project Categories	36,708 Recommended		Approved	
	Bonding Authority	For Bond Election	By The Voters September 12, 2000	Percent Of Total
Water	11,815,500	40,000,000	51,815,500	28%
Sewer	7,449,500	30,000,000	37,449,500	20%
Municipal Buildings	6,500,000	11,000,000	17,500,000	9%
Bridges	0	12,000,000	12,000,000	7%
Streets	3,260,000	8,000,000	11,260,000	6%
Fire	5,500,000	5,000,000	10,500,000	6%
Parks & Recreation	2,260,000	8,000,000	10,260,000	6%
Police	7,750,000	2,500,000	10,250,000	6%
Reuse Water	0	6,000,000	6,000,000	3%
Drainage	1,000,000	4,000,000	5,000,000	3%
Traffic Signals	0	5,000,000	5,000,000	3%
Transit	0	3,250,000	3,250,000	2%
Street Lights	0	3,000,000	3,000,000	2%
Technology	0	1,000,000	1,000,000	1%
Total	45,535,000	138,750,000	184,285,000	100%

Six Percent Projects:

Municipal Buildings	6,500,000	11,000,000	17,500,000
Bridges	0	12,000,000	12,000,000
Streets	3,260,000	8,000,000	11,260,000
Fire	5,500,000	5,000,000	10,500,000
Police	7,750,000	2,500,000	10,250,000
Traffic Signals	0	5,000,000	5,000,000
Transit	0	3,250,000	3,250,000
Technology	0	1,000,000	1,000,000
Total	23,010,000	47,750,000	70,760,000

Twenty Percent Projects:

Parks & Recreation	2,260,000	8,000,000	10,260,000
Drainage	1,000,000	4,000,000	5,000,000
Street Lights	0	3,000,000	3,000,000
Total	3,260,000	15,000,000	18,260,000

Enterprise Supported 20% Projects:

Water	11,815,500	40,000,000	51,815,500
Sewer	7,449,500	30,000,000	37,449,500
Reuse Water	0	6,000,000	6,000,000
Total	19,265,000	76,000,000	95,265,000

FINANCIAL TRENDS

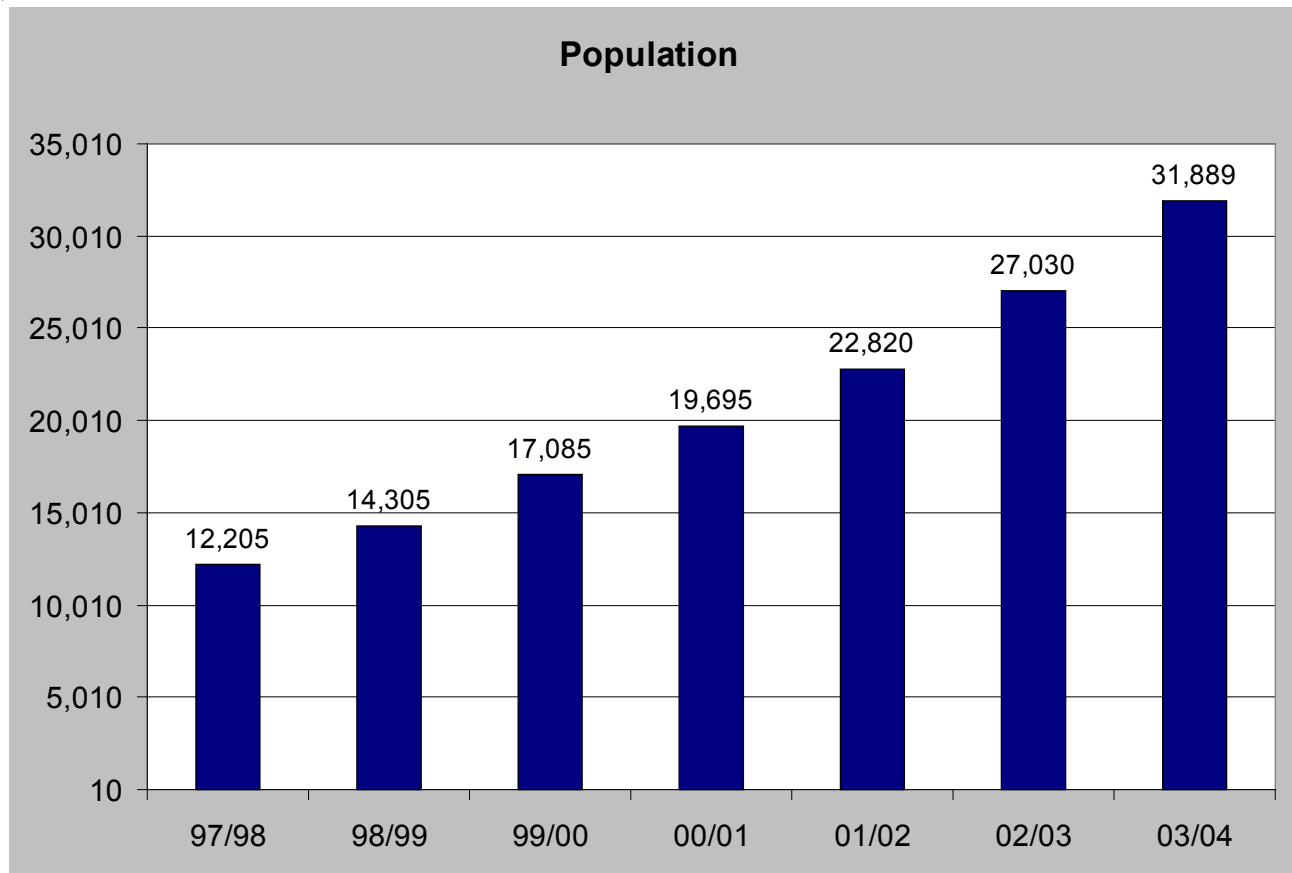
Population

Description

Changes in population can have a direct effect on City revenues because many taxes are collected on a per capita basis. Many intergovernmental revenues are distributed according to population, and because population level appears indirectly related to such issues as employment, income, and property value.

Analysis

A gradual increasing population trend is considered favorable. The City is experiencing rapid growth in population, and a corresponding rapid growth in demand for municipal services. During the measurement period the average annual percent change in population was 18 percent. The population doubled during the measurement period. The 2000 census validated Goodyear's growth resulting in a larger percentage of intergovernmental revenues that are distributed based on population. Goodyear's State Shared revenues increased \$2.0 million per year as a direct result of the census.



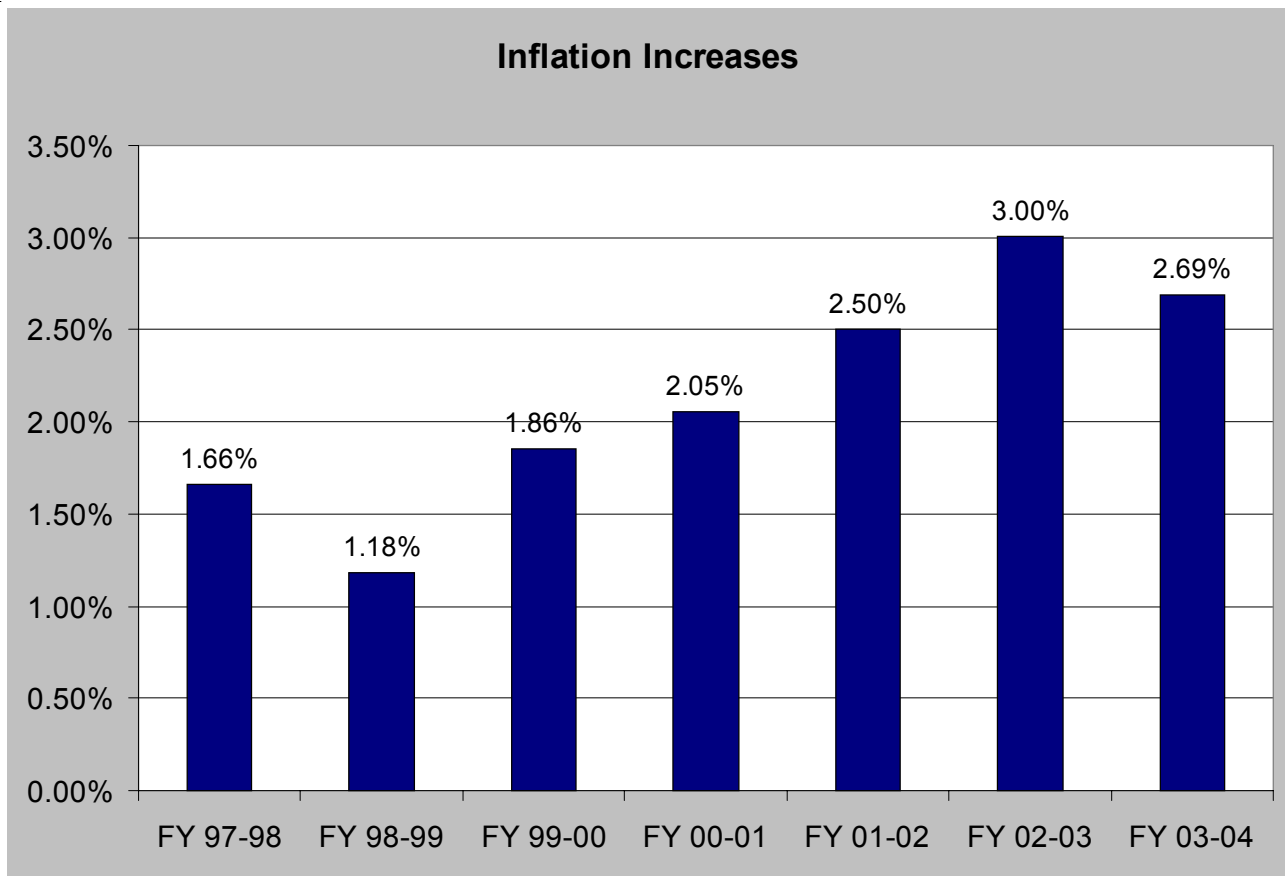
Inflation

Description

The Gross Domestic Product Deflator Index (GDP) is considered by some to be the best measure of overall inflation in the economy. The GDP is also the index that the Arizona Constitution and the Arizona Revised Statutes require in calculating expenditure limits for cities and towns. Stability in price level is generally considered beneficial and continued low rates of inflation indicate a positive trend.

Analysis

The rate of inflation over the measurement period has been low and has averaged slightly over two percent. Strong economic growth and tight labor markets continue to put little pressure on consumer inflation. Recent predictions are indicating historically low, stable levels of inflation.



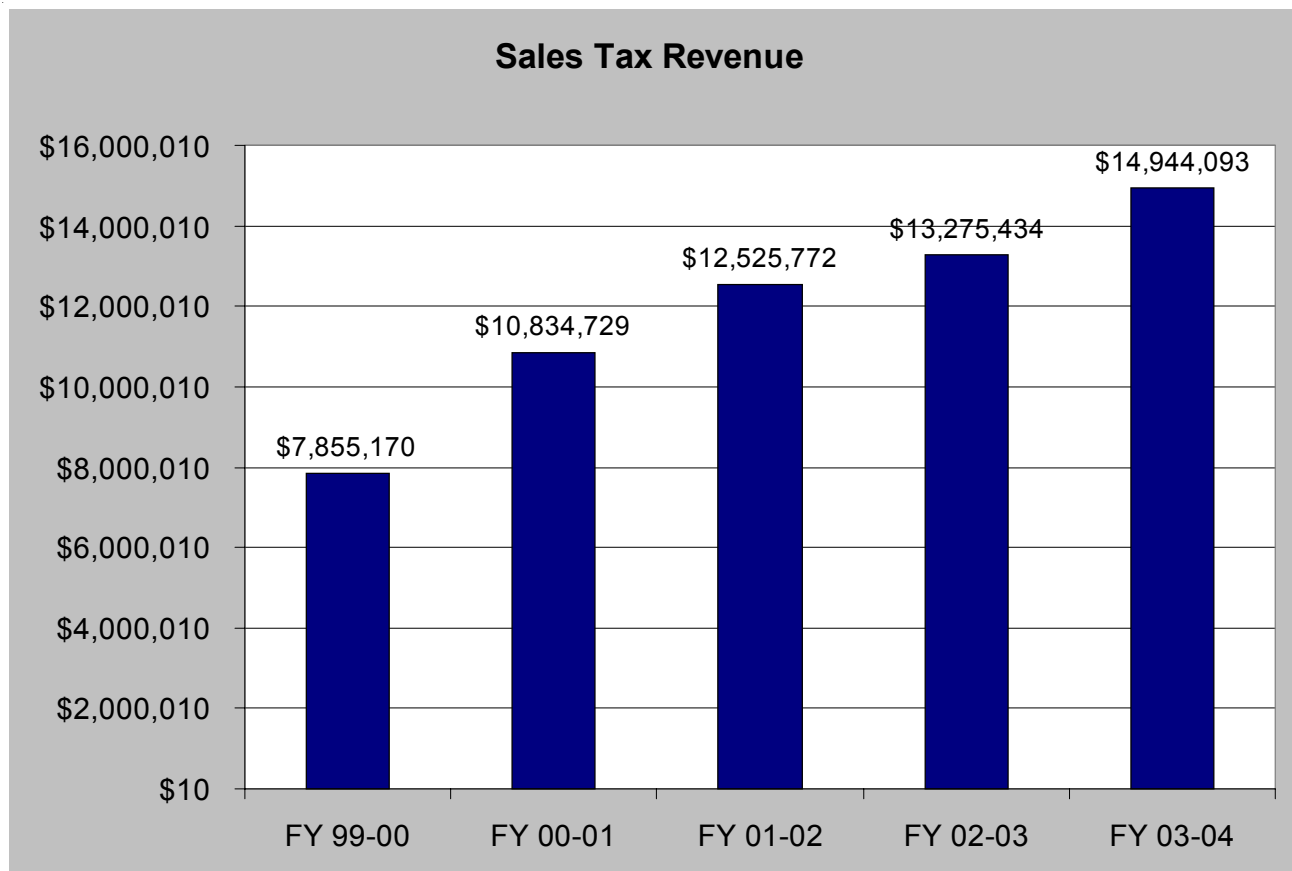
Business Activity

Description

The level of business activity affects the City's financial condition directly by revenue sources such as sales tax receipts and indirectly to the extent that a change in business activity affects other demographic and economic areas such as employment base, personal income, or property values. Changes in business activity also tend to be cumulative, causing a positive or negative impact on all related factors such as employment base, income, property value, etc.

Analysis

Sales tax revenue has increased steadily over the past five years. Sales tax revenues have doubled during the measurement period. This trend is considered very favorable. Goodyear's business activity continues to benefit from the economic expansion, even though consumer confidence is low on a national level. In addition, median household income has increased over the measurement period and directly supports the increase in sales tax revenue.



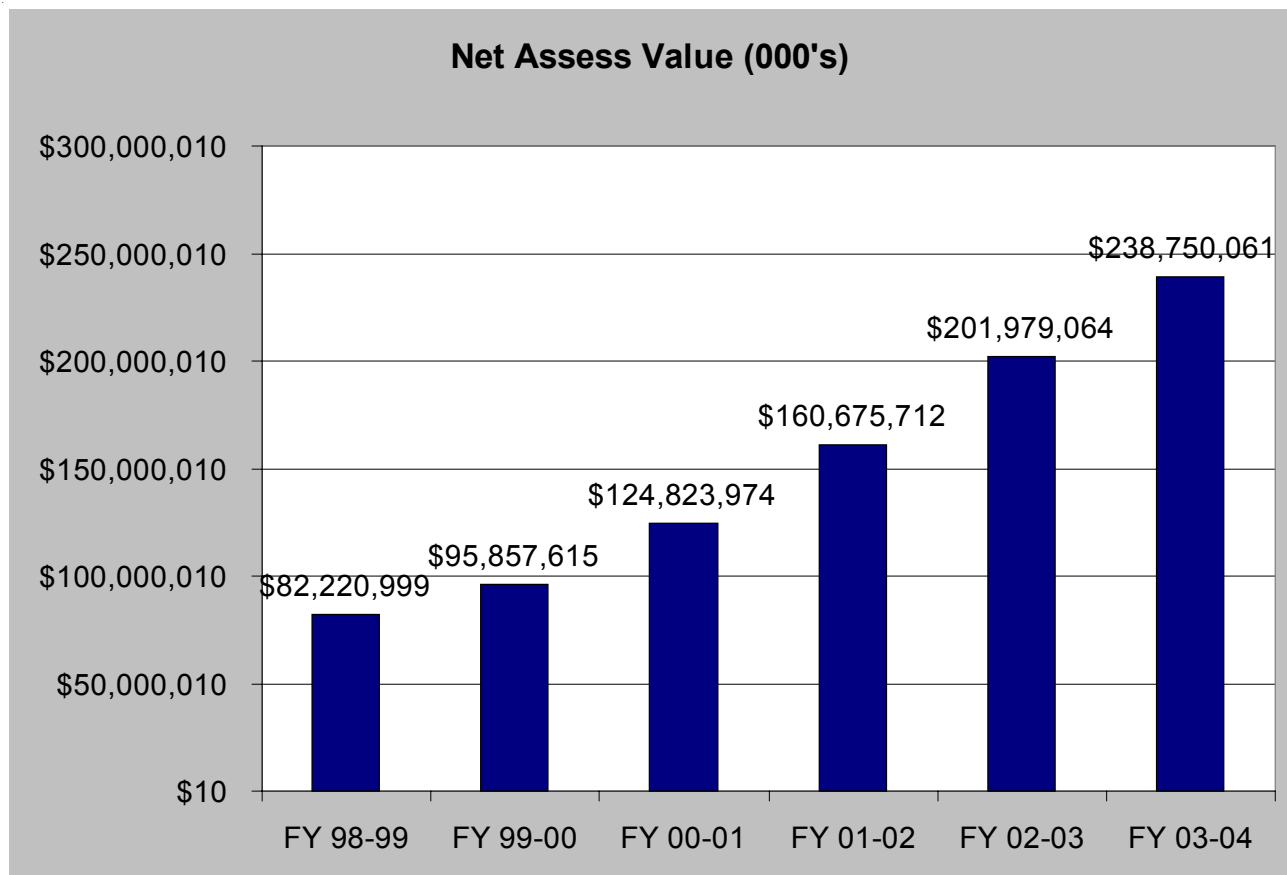
Property Value

Description

Property value is important because property tax is one of the City's largest revenue sources. With Goodyear maintaining a relatively stable tax rate, the higher the aggregate property value, the higher the revenue that will be generated. The net assessed value is used as an indicator of the City's aggregate property value on which the property tax rate is applied to compute City property tax revenue.

Analysis

Assessed valuation is increasing which is a good indicator of the community's economic well-being and revenue base. Assessed property values tripled during the measurement period. Property values are expected to grow by 18 percent in FY 03-04, based on continued residential and commercial growth.



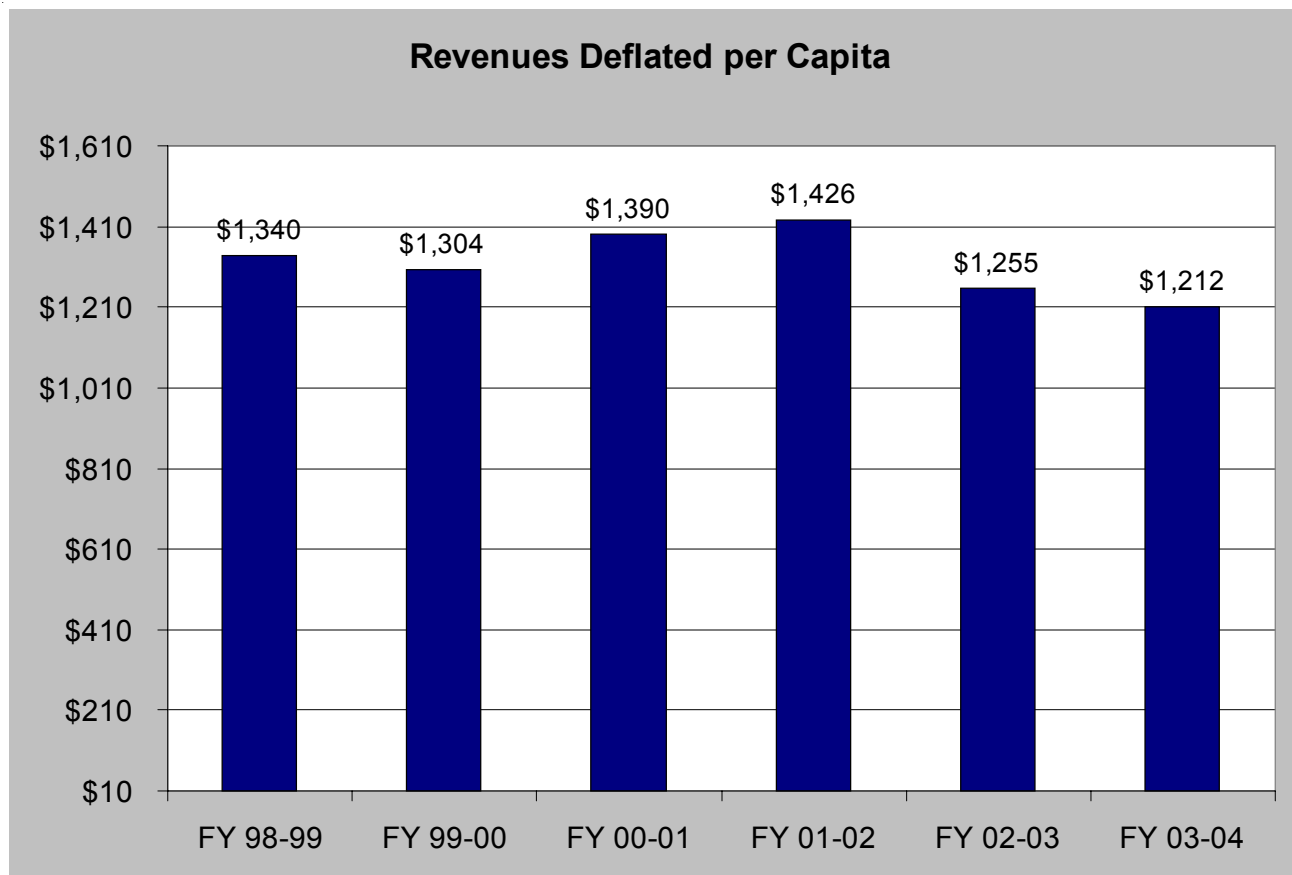
Revenue Per Capita

Description

Per capita operating revenue shows how operating revenue is changing relative to changes in the level of population. As population increases, it might be expected that the need for services would increase proportionately and, therefore, the level of per capita revenue should remain at least constant in real terms. If per capita revenue is decreasing, it would be expected that the City would be unable to maintain existing service levels unless it were to find to find new revenue sources or ways to save money. This reasoning assumes that the cost of services is directly related to population level.

Analysis

The net constant dollar revenue per capita (revenue/deflated/capita) has decreased -3.50 percent over the measurement period. In addition, during this same time period, service demands have increased, indicating a pattern of increased demand for services and lack of funding sources. Revenues per capita slightly decreased in FY 02-03 but is expected to increase in FY 03-04 with more commercial construction being completed to balance Goodyear's growing residential population.



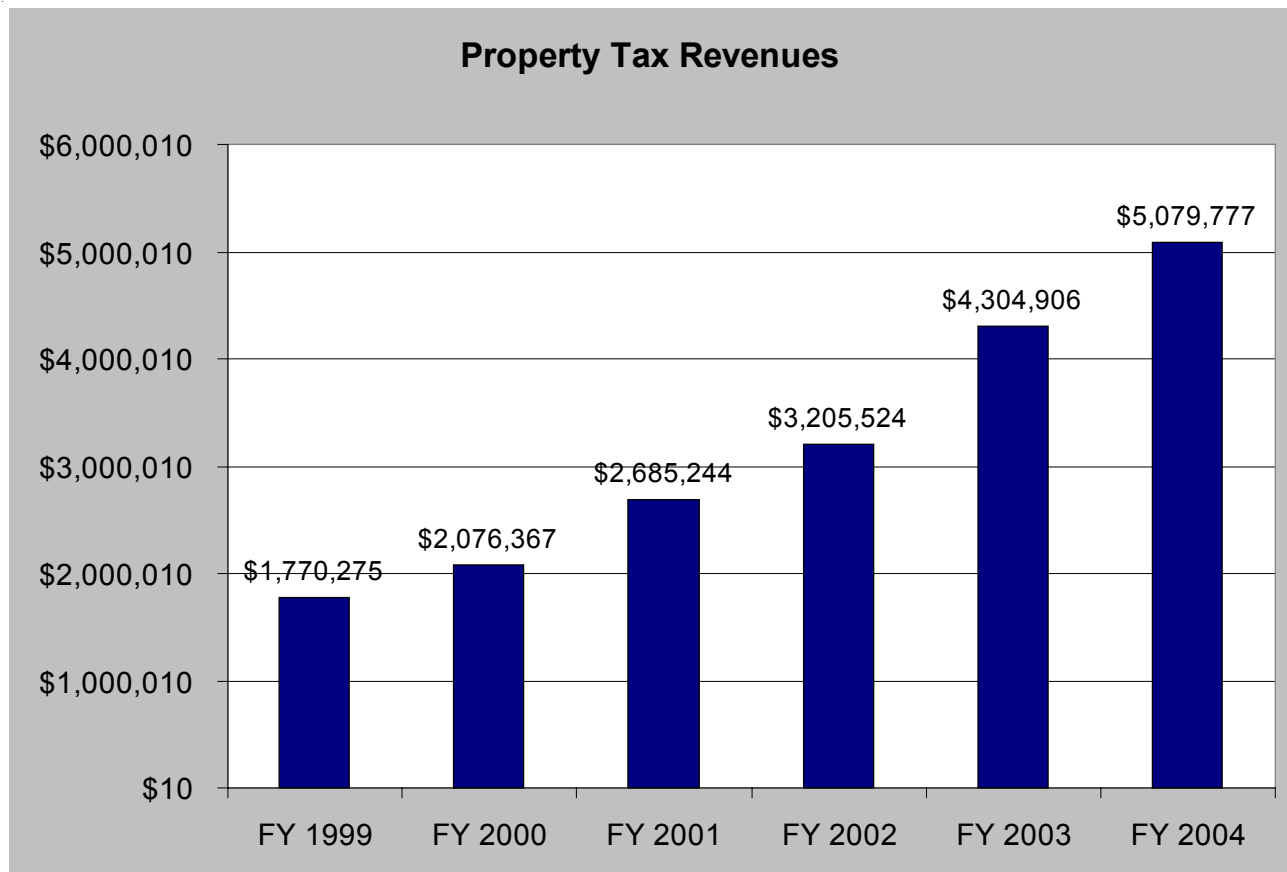
Property Tax Revenue

Description

Property tax revenue is an important source to consider individually because it comprises the City's second largest single revenue source next to the City sales tax revenue. The primary component of property tax is for maintenance and operations of the City and the secondary component is restricted for debt retirement.

Analysis

Property tax revenue continues to show an increasing trend. Goodyear's primary tax levy is estimated to increase and the secondary levy is estimated to increase in FY 03-04 premised upon increased assessed value forecasts from the County Assessor. Based on continued residential and commercial growth, property tax revenue should increase in the coming year with assessed property values expected to grow by 18 percent. Goodyear's FY 03-04 combined tax rate is expected to remain stable at \$2.04 from the previous fiscal year.



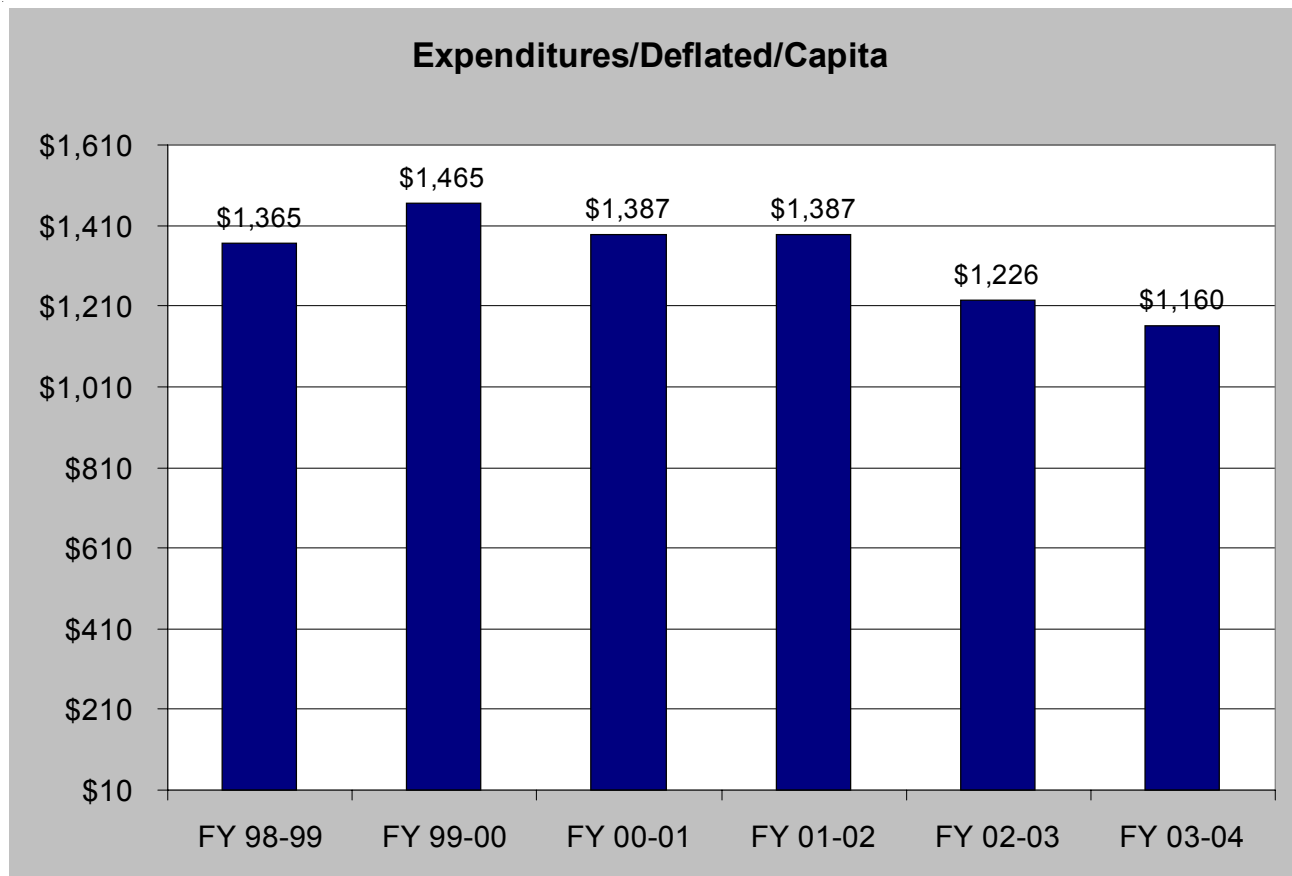
Expenditures Per Capita

Description

Per capita operating expenditures reflect changes in operating expenditures relative to changes in population. Increasing per capita expenditures can indicate the cost of providing services is outstripping the City's ability to pay, especially if spending is increasing faster than the City's property, sales or other relevant tax base. If the increase in spending is greater than would be expected from continued inflation and cannot be explained by the addition of new services, it can be an indicator of declining productivity.

Analysis

Expenditures per capita decreased from FY 02-03 to FY 03-04. In addition, during this same time period, service demands have increased, indicating more effective resource utilization.



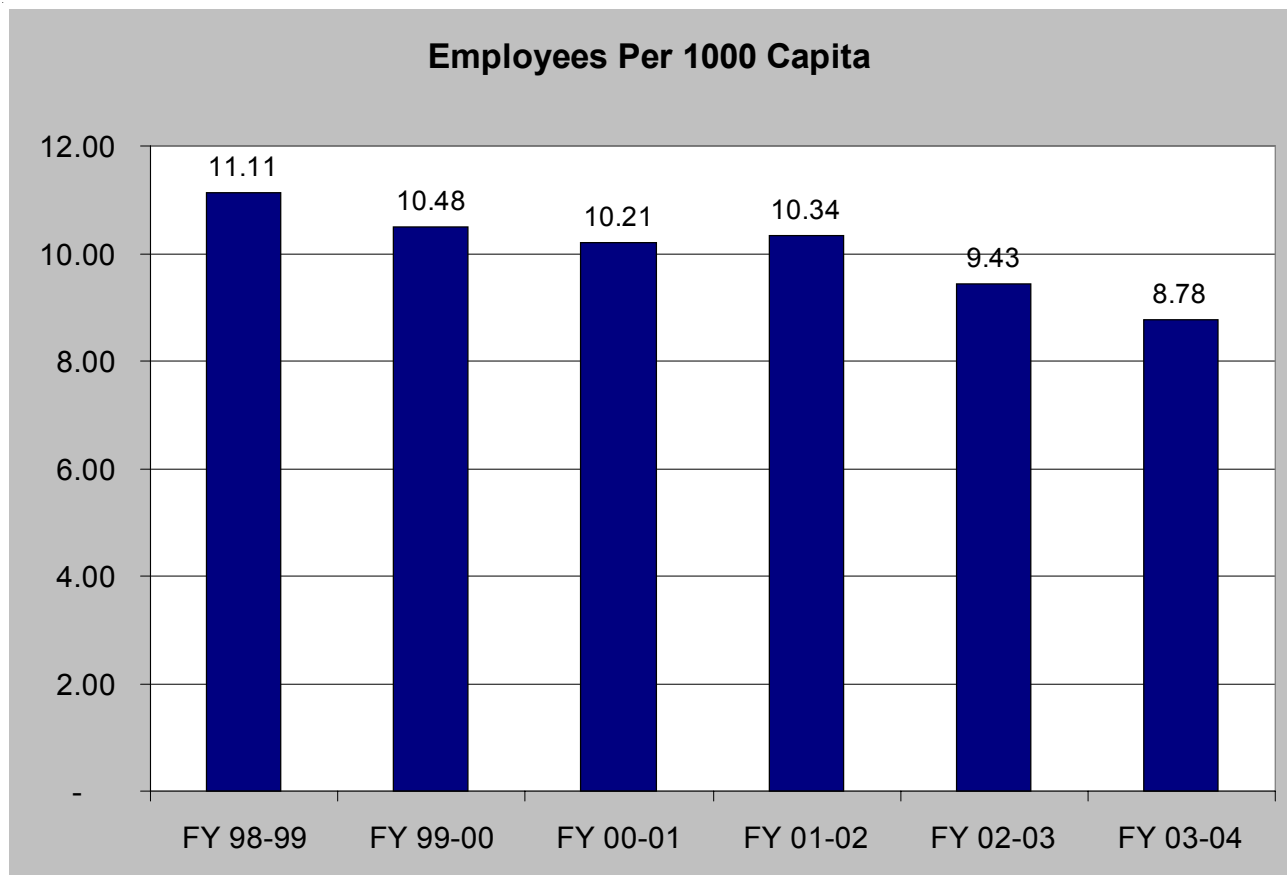
Employees Per Capita

Description

Personnel costs are a major portion of the City's operating budget. Plotting changes in the number of employees to population is a way to measure changes in expenditures. An increase in employees to population may indicate that expenditures are rising faster than revenues, that the City is becoming more labor intensive, or that productivity is declining. A decrease in employees to population may indicate that productivity is increasing, and/or that municipal service levels maybe declining.

Analysis

Full Time Employees (FTE) include all authorized, benefited positions. The FTE ratio per 1,000 citizens has declined over the measurement period even though 25 new programs/ departments/support have been added. This could indicate that levels of employee productivity are good, and the City is not becoming more labor intensive.



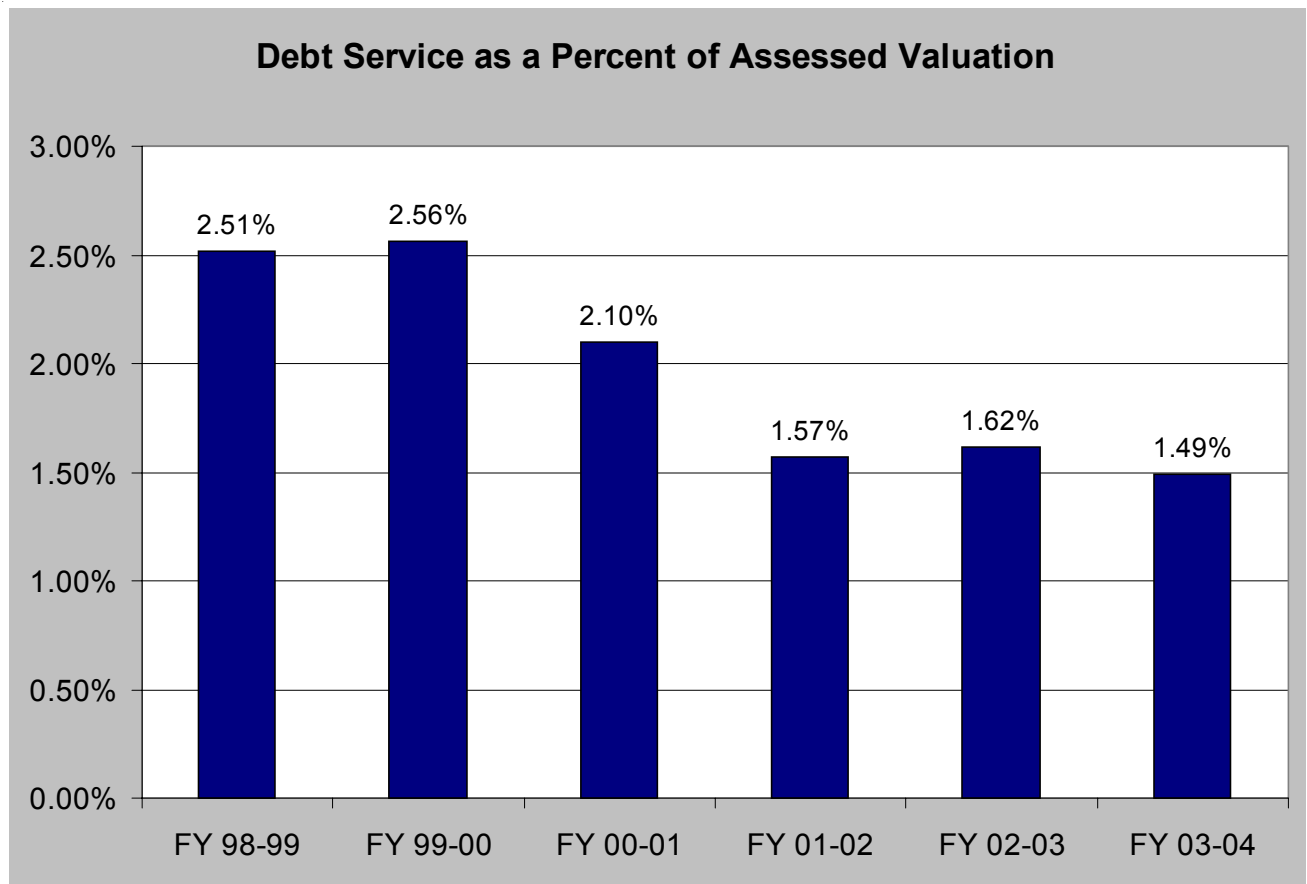
Debt Service Per Assessed Valuation

Description

Debt Service is the annual principal and interest payments that the City has incurred for the addition of needed infrastructure. Debt service includes all payments for debt the City has issued including General Obligation Bonds, Revenue Bonds, and Excise Tax Pledged Bonds. It does not include debt of overlapping jurisdictions (school districts, CFDs, and County). The assessed value is the most generally available measure of community wealth. The concern is that long-term debt should not exceed the City's resources for paying the debt.

Analysis

Long-term debt as a percent of assessed valuation over the measurement period has ranged between 1.49 to 1.62 percent. The debt burden is expected to meet the needs of a growing city. In addition, median household income has increased over the measurement period and is an indicator of the community's ability to pay for the required debt.



Appendix

- Document Glossary
- Community Characteristics
- Legal Budget Schedules

DOCUMENT GLOSSARY

The City of Goodyear's Annual Budget is structured to be understandable and meaningful to both the general public and the organization. This glossary is provided to assist those unfamiliar with budgeting terms and a few terms specific to the City of Goodyear financial planning process.

ACTUAL VS. BUDGETED

Difference between what was projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the year.

ADOPTED

Formal action by the City Council which permits the City to incur obligations and to make expenditures of resources.

ALTERNATIVE LOCAL EXPENDITURE LIMITATION

If the funding needs of the City are greater than the State imposed expenditure limit, the following options are available. All four options are subject to voter approval:

1. Local home rule (alternative expenditure) limitation
2. Permanent base adjustment
3. Capital projects accumulation fund
4. One-time override

APPROPRIATION

An authorization made by the City Council which permits the City to incur obligations and to make expenditures of resources.

ASSESSED VALUATION

A valuation established upon real estate or other property by the County Assessor and the State as a basis for levying taxes.

BEGINNING BALANCE

The beginning balance is the residual non-restricted funds brought forward from the previous fiscal year (ending balance).

BOND

A long-term "IOU" or promise to pay. It is a promise to repay a specified amount of money (the face value of the bond) on a particular date (maturity date). Bonds are used primarily for financing capital projects.

CAPITAL BUDGET

The appropriation of bonds or operating revenue for improvements to city facilities including buildings, streets, water and sewer lines, and parks.

CAPITAL OUTLAY

Fixed assets which have a value of \$1,000 or more and have a useful economic life of more than one year.

COMMUNITY FACILITIES DISTRICTS (CFD)

CFDs are special purpose public improvement districts. By utilizing a variety of public funding options such as bonds, special assessments, taxes and user fees, CFDs provide a mechanism to finance public infrastructure, the operation and maintenance of public infrastructure, and enhanced municipal services in qualifying areas.

CONTINGENCY FUND

A budgetary reserve set aside for emergency or unanticipated expenses and/or revenue shortfalls. The City Council must approve all contingency expenditures.

CONTRACTUAL SERVICES

Services such as rentals, insurance, maintenance, etc. that are purchased by the City.

DEBT SERVICE

The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

DEPARTMENT

The basic organizational unit of government which is functionally unique in its delivery of services.

DEPRECIATION

Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

DEVELOPMENT-RELATED FEES

Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees, and zoning, platting and subdivision fees.

DISBURSEMENT

The expenditure of moneys from an account.

DIVISION

An organized unit within a department.

EMPLOYEE BENEFITS

Contributions made by a government to meet commitments or obligations for employee benefits. Included are the government's share of costs for social security and the various pension, medical and life insurance plans.

ENCUMBRANCE

The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

ENDING BALANCE

The residual non-restricted funds that are spendable or available for appropriation at the end of the fiscal year.

ENTERPRISE FUND

A governmental accounting fund in which the services provided, such as water or sewer or sanitation, are financed and operated similarly to those of a private business. The rate schedules for those services are established to ensure that user revenues are adequate to meet necessary expenditures.

ESTIMATED

Estimated, as used throughout the budget document, represents the original adopted budget plus any approved changes and anticipated year-end savings.

EXPENDITURE LIMITATION

The Arizona State Legislature imposed a constitutional amendment which limits the annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation.

EXPENDITURE/EXPENSE

This term refers to the outflow of funds paid for an asset obtained, or goods and services obtained.

FEES

Fees are charges for specific services.

FISCAL POLICY

A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

FISCAL YEAR

A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City of Goodyear has specified July 1 to June 30 as its fiscal year.

FUND

A set of interrelated accounts to record revenues and expenditures associated with a specific purpose. Eight commonly used fund types in public accounting are the general fund, specific revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, internal service funds, and special assessment funds.

FUND BALANCE

Fund balance is the excess of assets over liabilities and reserves and is therefore known as surplus funds.

FUND SUMMARY

A fund summary, as reflected in the budget document, is a combined statement of revenues, expenditures, and changes in fund balance for the prior year's actual, adopted, and estimated budgets, and the current year's adopted budgets.

GENERAL FUND

The largest fund within the City, the General Fund accounts for most of the financial resources of the government that are not accounted for in other funds. General fund revenues include primary property taxes, licenses and permits, local taxes, and service charges. General fund services include police, fire, finance, information systems, administration, courts, attorneys, and parks and recreation.

GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA) BUDGET PRESENTATION AWARD

The GFOA Budget Presentation Awards Program is an international awards program for governmental budgeting. Its purpose is to encourage exemplary budgeting practices and to provide peer recognition for government finance officers preparing budget documents. Award criteria includes coverage of four areas of interest: *policy orientation, financial planning, operational focus and effective communications*.

GRANT

A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

HIGHWAY USER REVENUE FUND

This revenue source consists of state taxes collected on gasoline, vehicle licenses and a number of other additional transportation related fees. These funds must be used for street and highway purposes.

IMPROVEMENT DISTRICTS

Improvement districts are formed consisting of property owners desiring improvements to their property. Bonds are issued to finance these improvements, which are repaid by assessments on affected property. Improvement District debt is paid for by a compulsory levy (special assessment) made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

INFRASTRUCTURE

Facilities on which the continuance and growth of a community depend such as roads, water lines, sewers, public buildings, parks, airports, et cetera.

INTERGOVERN-MENTAL REVENUES

Revenues levied by one government but shared on a predetermined basis with another government or class of governments.

OPERATING BUDGET

The operating budget is the plan for current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the

financing, acquisition, spending, and service delivery activities of a government are controlled. The use of annual operating budgets is required by law in Arizona.

ORDINANCE

An ordinance is a formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or a constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

PAY-AS-YOU-GO CAPITAL IMPROVEMENT PROJECTS

Pay-as-you-go capital improvement projects are capital projects whose funding source is derived from City revenue sources other than through the sale of voter-approved bonds.

PRIMARY PROPERTY TAX

Primary property taxes are levied for the purpose of funding general government operations. Annual increases are limited to 2% of the previous year's maximum allowable primary property tax levy plus allowances for new construction and annexation of new property and tort litigation settlements.

PROPERTY TAX

Property tax is based according to value of property and is used as the source of moneys to pay general obligation debt (secondary property tax) and to support the general fund (primary property tax).

RESERVE

Reserve is an account which records a portion of the fund balance which must be segregated for some future use and which is, therefore, not available for further appropriation or expenditure.

SECONDARY PROPERTY TAX

Secondary property taxes are levied for the purpose of funding the principal, interest, and redemption charges on general obligation bonds of the City. The amount of this tax is determined by the annual debt service requirements on the City's general obligation bonds.

SPECIAL ASSESSMENT

A compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

TAX LEVY

The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

TAX RATE

The tax rate is the amount of tax levied for each \$100 of assessed valuation.

TAXES

Taxes are compulsory charges levied by a government for the purpose of financing services performed for common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges, such as water service.

TRANSFERS

Transfers are the authorized exchanges of cash or other resources between funds.

TRUST FUND

A trust fund consists of resources received and held by the government unit as trustee, to be expended or invested in accordance with the conditions of the trust.

USER CHARGES

The payment of a fee for direct receipt of a public service by the party who benefits from the service.

COMMUNITY CHARACTERISTICS

Economic Development

As established by Focused Future II, the City of Goodyear's second five-year strategic plan for economic development, the following four business areas have been established as priorities of the Economic Development (ED) Department.

- retail and hospitality
- high tech - aerospace
- food, fiber and natural products
- plastics and general manufacturing

Retail/Hospitality

- Two new power centers have opened during the past year. At Palm Valley Cornerstone, SWC Dysart and I-10, Lowe's Home Improvement Warehouse and Discount Tire are now in business. This represents approximately 200,000 square feet of retail. At build-out, the center will consist of 600,000 square feet of additional retail for the City.
- The second, Palm Valley Pavilions West, NWC Litchfield and I-10 is virtually completed. Best Buy, Linens 'n' Things, Ross, Famous Footwear, Sleep America and Pier 1 imports are among the stores now open.
- M&I Bank has opened at the SWC Litchfield Road and Thomas.
- Sales tax increased by \$2.6 million (w/o construction sales tax) over the previous year; an increase of 18% over 2001-02.

The retail industry provides the City of Goodyear with the greatest overall economic benefit of all industries. Regional retail is particularly valuable, because it generates heavy sales tax dollars, the majority of which are imported from outside the City. Retail businesses use little water, have low Infrastructure requirements, and are clean industries.

Focused Future participants stated their Number One goal for the City of Goodyear as retail development, and especially the establishment of a regional mall.

Office

Palm Valley Office Park II, by SunCor is located at NWC of Litchfield and McDowell Roads. 41,000 square feet of Class A finance, insurance and real estate (FIRE), and medical/dental offices.

Industrial

MasTec, a telecom infrastructure company, relocated their operation from Phoenix to south of MC85 on Litchfield Road and occupies a 12,000 square feet facility with 24 employees.

TIMCO Aviation Services, Inc. acquired the assets of Aviation Management Systems at the Phoenix-Goodyear Airport. They are currently at 250 employees and are planning to expand.

MAJOR RETAIL & HOSPITALITY EMPLOYERS:

(Combined estimated employment for this sector is 1500)

120	Fry's	Grocer
160	Safeway	Grocer
125	Pebble Creek	Resort Community
120	Macaroni Grill	Restaurant
120	Target	Department Store
108	Cracker Barrel	Restaurant & store
76	Albertsons	Grocer
85	T.G.I. Friday's	Restaurant
60	Black Angus	Restaurant
60	Chili's	Restaurant
58	Applebee's	Restaurant
50	Best Western	Motel/Restaurant/Lounge
50	Hampton Inn & Suites	Hotel
50	On the Border	Restaurant
40	Bennett's Steakhouse	Restaurant
40	Holiday Inn	Motel
40	Michael's	Crafts

MANUFACTURING EMPLOYERS:

(Combined estimated employment for these firms is 2700)

560	Lockheed Martin - Arizona	Defense Systems, Aerospace,
497	McLane Distributing	Grocery Distributor
400	Cavco	Modular Homes
356	Rubbermaid	Home Products
300	Timco Aviation	Aircraft Maintenance
160	Lufthansa Airline Training Center	International Commercial Pilot Training
150	Kysor Panels	Commercial Refrigerators
100	Adapto	Precision Machining, Air Bag Components
100	Snyder's of Hanover	Pretzels, Snack Foods
96	Poore Brothers, Inc.	Potato Chips, Snack Foods
89	Walle Corporation	Consumer Labels
62	Insamet	Aluminum Mining
50	Arizona Galvanizing	Commercial Steel Galvanizing
50	Simpson-Norton	Equipment/Irrigation Systems
30	Southwest Specialty Food	Sauces and Salsas

AREA CLUBS & ORGANIZATIONS

The American Cancer Society	623-224-0880
American Legion Post #61	623-932-4960
Agua Fria Union School Key Club	623-932-4250
Agua Fria Union School FFA	623-932-4250
Agua Fria Union School ROTC	623-932-4250
Avondale Moose Lodge #2078	623-932-4022
Eastern Star	623-935-3460
Estrella Rotary Club	623-935-3888
Estrella Toastmaster Club	623-386-0106
Goodyear/Avondale Lions Club	623-877-8793
Litchfield Kiwanis Club	623-935-2249
Girl Scouts	623-932-0163
Boy Scouts	623-955-7747
Soroptomist Club	623-876-5940
Southwest Volunteer Services	623-925-6601
Tri-City West Boys & Girls Club	623-932-1154
VFW Post 10308	623-932-9052
West Valley Artists	623-877-9113
West Valley Fine Arts Council	623-935-6384
White Tanks Rotary Club	623-877-0667

AREA BANKS

Bank Of America	1198 S Litchfield Rd	623-973-7932
Bank One	1370 N. Litchfield Road	623-589-3757
Community Bank	11 W Van Buren St., Avndl	623-932-4000
Wells Fargo Bank	600 E Van Buren St.	623-528-7307
Wells Fargo Bank	14139 W. Indian School Bypass	623-935-1274

AREA GOLF COURSES

Estrella Mountain	Estrella Pkwy Vineyard	623-932-3714
Palm Valley	2211 N. Litchfield Road	623-935-2500
Pebble Creek	3639 Clubhouse Drive	623-935-6750
Wigwam	451 N. Litchfield Rd., Ltchfld Pk	623-935-9414
Falcon	15151 W. Camelback Road	623-935-7800
Falcon Dunes	Luke Airforce Base, Gndl.	623-535-8355
Estrella Mtn Ranch	11800 Golf Club Drive	623-386-2600

PUBLIC SCHOOLS

Agua Fria Union High
530 East Riley Drive
Avondale, Az 85323
623-932-4250

Avondale Elem. School
District Office
235 West Western Ave
Avondale, Az 85338
623-932-3051

Buckeye Union High
District Office
902 East Eason Ave
Buckeye, Az 85326
623-386-4423

Palm Valley Elem. School
2801 N. 135th Ave
Goodyear, AZ
623-935-0050

Wildflower Ranch Elem. School
325 South Wildflower Drive
Goodyear, AZ 85338
623-932-0810

Estrella Mtn Comm College
Thomas & Dysart Road
Avondale, Az 85323
623-935-8000

Estrella Mtn Elem School
10963 South San Miguel
Goodyear, Az 85338
623-386-3515

Litchfield Elem School
District Office
553 Plaza Circle
Litchfield Park, Az 85340
623-935-0000

Western Sky Middle School
4095 N. 144th Ave
Goodyear, AZ 85338
623-935-0060

Millennium High School
14802 W. Wigwam Blvd.
Goodyear, AZ 85338

LEGAL SCHEDULES

City Of Goodyear Summary Schedule of Estimated Revenues and Expenditures/Expenses Fiscal Year 2003-04

FUND	ADOPTED BUDGETED EXPENSES 2002-03*	ACTUAL EXPENDITURES EXPENSES 2002-03**	UNRESERVED FUND BALANCE/ RETAINED EARNINGS AT 7-1-2003**	DIRECT PROPERTY TAX REVENUES 2003-04	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2003-04	OTHER FINANCING 2003-04 SOURCES <USES>	INTERFUND TRANSFERS 2003-04 IN <OUT>	TOTAL FINANCIAL RESOURCES AVAILABLE 2003-04	BUDGETED EXPENDITURES EXPENSES 2003-04
1. General Fund	\$ 33,045,542	\$ 24,847,732	\$ 10,232,720	Primary: \$ 3,029,977 Secondary: 2,049,800	\$ 26,989,857		\$ 1,784,863	\$ 40,310,703	\$ 37,882,036
2. Special Revenue Funds	3,302,138	2,667,615			1,512,725		822,624	2,335,349	2,799,348
3. Debt Service Funds Available	4,304,906	4,304,906					617,280	617,280	2,667,080
4. Less: Designation for Future Debt Retirement									
5. Total Debt Service Funds	4,304,906	4,304,906		2,049,800			617,280	2,667,080	2,667,080
6. Capital Projects Funds	67,339,783	9,894,753	15,249,046		53,690,749	10,800,000	286,810	68,226,605	62,009,571
7. Enterprise Funds Available	26,353,209	13,092,401	(1,527,050)		33,313,425		1,000,000	31,001,512	22,184,526
8. Less: Designation for Future Debt Retirement									
9. Total Enterprise Funds	26,353,209	13,092,401	(1,527,050)		33,313,425		1,000,000	31,001,512	22,184,526
10. Expendable Trust Funds									
11. Nonexpendable Trust Funds									
TOTAL ALL FUNDS	134,345,578	54,807,406	23,954,716	5,079,777	115,506,756	10,800,000	4,511,577	144,541,249	127,542,561

EXPENDITURE LIMITATION COMPARISON

	2002-03	2003-04
1. Budgeted expenditures/expenses	134,345,578	127,542,561
2. Add/subtract: estimated net reconciling items		
3. Budgeted expenditures/expenses adjusted for reconciling items	134,345,578	127,542,561
4. Less: estimated exclusions		
5. Amount subject to the expenditure limitation	134,345,578	127,542,561
6. EEC or voter-approved alternative expenditure limitation	134,345,578	127,542,561

* Includes Expenditure/Expense Adjustments Approved in 2002-03 from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

City of Goodyear
Summary of Tax Levy and Tax Rate Information
Fiscal Year 2003-04

	2002-03 FISCAL YEAR	2003-04 FISCAL YEAR
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A).	\$ 2,597,865	\$ 3,029,977
2. Amount received from primary property taxation in the 2001-02 fiscal year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18).	\$ -	
3. Property tax levy amounts		
A. Primary property taxes	\$ 2,597,865	\$ 3,029,977
B. Secondary property taxes	1,678,864	2,049,800
C. Total property tax levy amounts	\$ 4,276,729	\$ 5,079,777
4. Property taxes collected*		
A. Primary property taxes		
(1) 2002-03 levy	\$ 2,597,865	
(2) Prior years' levy		
(3) Total primary property taxes	\$ 2,597,865	
B. Secondary property taxes		
(1) 2002-03 levy	\$ 1,678,864	
(2) Prior years' levy		
(3) Total secondary property taxes	\$ 1,678,864	
C. Total property taxes collected	\$ 4,276,729	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	1.2862	1.2691
(2) Secondary property tax rate	0.7575	0.7746
(3) Total city/town tax rate	2.0437	2.0437
B. Special assessment district tax rates		

Secondary property tax rates - As of the date the proposed budget was prepared, the City was operating eight (8) special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the City.

* Includes actual property taxes collected as of the date the proposed budget was prepared plus estimated property tax collections for the remainder of the fiscal year.

City of Goodyear
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2003-04

Fund	Budget FY 02-03	Revised FY 02-03	Budget FY 03-04
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General Fund:

City Sales Tax Total	13,275,434	14,211,246	14,944,093
TLD&B Tax			
Franchise Tax-Electric	580,800	594,195	683,324
Franchise Tax-Gas	113,000	115,606	132,947
Franchise Tax-Cable TV	114,000	116,629	134,124
Franchise Tax - Citizens	10,136	10,370	11,925
Delinquent Sales Tax	11,000		
Local Taxes	14,104,370	15,048,046	15,906,413
State Income Tax	2,040,589	2,097,862	1,706,817
State Shared Sales Tax	1,473,458	1,514,814	1,496,120
Auto In-Lieu Tax	425,385	437,324	425,385
State Shared Revenues	3,939,432	4,050,000	3,628,322
Building & Zoning Fees	4,100,000	5,429,842	5,429,842
Police Grants	50,000	50,000	423,803
Investment Earnings	150,000	50,000	50,000
City Court Revenues	368,000	296,000	423,768
West Caps	-	95,410	
Miscellaneous Revenue	1,454,283	1,542,917	1,127,709
All Other Revenue	1,972,283	1,984,327	1,601,477

Total General Fund	24,166,085	26,562,215	26,989,857
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Special Revenue Funds:

State Gasoline Tax	1,225,977	1,225,977	1,309,752
Lottery Revenue	124,591	124,591	141,733
Miscellaneous Revenue			61,240
Total Highway User Revenue Fund	1,350,568	1,350,568	1,512,725
Total Drug Alliance Grant Fund	-	-	-

Total Special Revenue Funds	1,350,568	1,350,568	1,512,725
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City of Goodyear
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2003-04

Fund	Budget FY 02-03	Revised FY 02-03	Budget FY 03-04
Capital Project Funds			
CIP Funds	58,386,000	16,376,829	50,096,000
Development Fee Funds	1,581,900	2,991,000	3,594,749
Total Capital Project Funds	59,967,900	19,367,829	53,690,749
Water Fees	3,682,448	3,436,918	3,952,456
Sewer Fees	3,099,646	2,874,271	4,090,412
Water & Sewer CIP Fees	9,839,000	4,121,692	22,920,957
Subtotal Water & Sewer	16,621,094	10,432,881	30,963,825
Sanitation Fees	1,929,263	2,043,130	2,349,600
Total Enterprise Funds	18,550,357	12,476,011	33,313,425
Total All Funds	104,034,910	59,756,623	115,506,758

City of Goodyear
Summary by Fund Type of Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2003-04

Fund	Other Financing		Interfund Transfers	
	Sources	Uses	In	Out
General Fund			1,784,863	
Highway User Fund				822,624
Debt Service Fund				617,280
CIP Fund				286,810
Total General Fund	-	-	1,784,863	1,726,714
Highway User Fund			822,624	
Debt Service Fund			617,280	
Development Fee Funds				
Capital Improvement Project Funds	10,800,000	10,800,000	286,810	1,000,000
Enterprise Funds	-	-	1,000,000	1,784,863
Total All Funds	10,800,000	10,800,000	4,511,577	4,511,577

City of Goodyear
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2003-04

Fund/Department	Adopted Budget FY 02-03	Approved Budget Adjustments FY 02-03	Actual Expenditures FY 02-03	Adopted Budget FY 03-04
Mayor and Council	338,681		157,516	389,596
Community Services Supp	364,172		236,707	370,000
City Court	547,222		541,949	578,161
Special Events	147,031		128,589	140,997
Attorney	221,738	14,889	236,637	271,194
Prosecutor	184,045		160,620	212,445
Human Resources	353,564		322,010	488,991
City Manager	535,669		451,359	601,670
City Clerk	477,472		413,837	635,999
Economic Development	1,327,287		955,927	1,797,972
Community Initiatives	481,147		427,330	773,137
CFD Estrella	2,080		1,857	
CFD Contract-SunCor			-	
CFD Administration	82,688		43,373	114,945
Admin Support Services	427,012		339,057	489,930
ITS	1,962,215		1,538,281	1,778,539
GIS	272,000		118,607	196,064
Risk Management	509,457		501,981	646,023
Finance	1,001,825		734,373	1,076,832
Budget Office	183,892		183,689	250,638
Interim Office Building	93,000	78,340	171,340	438,185
Community Development	887,124		835,075	1,031,344
Engineering	1,084,700		1,013,068	1,118,421
Deputy City Manager	177,430	137,196	314,626	511,058
Aquatics Facility	358,822		201,922	330,884
Recreation	41,894		23,929	103,420
Contingency	4,380,433		-	3,579,952
Public Works Admin	935,830		672,148	849,799

City of Goodyear
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2003-04

Fund/Department	Adopted Budget FY 02-03	Approved Budget Adjustments FY 02-03	Actual Expenditures FY 02-03	Adopted Budget FY 03-04
Fleet Services	410,014	28,056	438,070	427,094
Parks	1,504,320		1,282,280	1,535,425
Building Services	280,447		261,178	401,631
Building Safety	1,057,325		889,302	1,013,291
Police	5,368,570	(258,481)	4,833,574	6,622,680
Telecommunications	1,755,414	-	1,523,982	2,133,679
Fire & Emergency Services	5,291,022		4,893,542	6,972,040
Fire Community Services			-	
General Fund	33,045,542	-	24,847,732	37,882,036
HURF Fund--Streets	3,302,138		2,667,615	2,759,348
Drug Alliance Fund			-	-
West Cap				40,000
Total Special Revenue	3,302,138	-	2,667,615	2,799,348
Debt Service Fund	4,304,906	-	4,304,906	2,667,080
Water & Sewer Fund	24,615,808	-	11,355,000	20,506,879
Sanitation	1,737,401	-	1,737,401	1,677,647
Total Enterprise Funds	26,353,209	-	13,092,401	22,184,526
Capital Improvement Program Fund	67,339,783		9,894,753	62,009,571
Total All Funds	134,345,578	-	54,807,406	127,542,561

*Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared plus estimated expenditures /expenses for the remainder of the fiscal year.

RESOLUTION 03-878

A RESOLUTION OF THE MAYOR AND COUNCIL OF THE CITY OF GOODYEAR, MARICOPA COUNTY, ARIZONA, DETERMINING AND ADOPTING THE FINAL ESTIMATES OF PROPOSED EXPENDITURES BY THE CITY OF GOODYEAR FOR THE FISCAL YEAR BEGINNING JULY 1, 2003 AND ENDING JUNE 30, 2004 DECLARING THAT SUCH SHALL CONSTITUTE AN ALTERNATIVE EXPENDITURE LIMITATION BUDGET FOR THE CITY OF GOODYEAR FOR SAID FISCAL YEAR.

WHEREAS, in accordance with the provisions of Title 42, Sections 301, 302, 303, and 304, Arizona Revised Statutes, the City Council did, on the 16th day of June, 2003 make an estimate of the different amounts required to meet the public expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property within the City of Goodyear; and

WHEREAS, in accordance with said Sections and Title and following due public notice, the Council met on June 30, 2003 at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures or tax levies; and

WHEREAS, it appears that publication has been duly made, as required by law, of said estimates together with a notice that the City Council would meet on July 7, 2003, in the Hampton Inn, 2000 N. Litchfield Road, Goodyear, AZ 85338, for the purpose of making tax levies as set forth in said estimates; and

WHEREAS, it appears that the sums to be raised by primary taxation, as specified therein, do not in the aggregate amount exceed that amounts as computed in Title 42, Section 301A, Arizona Revised Statutes; and

WHEREAS, on March 13, 2001, the voters of the City of Goodyear approved the establishment of the Local Expenditure Limitation for the City of Goodyear for the next four years, and

WHEREAS, the Mayor and Council of the City of Goodyear are required by establishment of the same to annually adopt an Alternative Expenditure Limitation to govern the City of Goodyear Budget;

NOW THEREFORE, BE IT RESOLVED that the said estimates of revenues and expenditures shown on the accompanying schedules as now increased, reduced or changed, by and the same are hereby adopted as the Budget of the City of Goodyear, Maricopa County, Arizona for the fiscal year 2003-04.

PASSED AND ADOPTED by the Mayor and Council of the City of Goodyear, Maricopa County, Arizona this 30th day of June, 2003.



James H. McConaughy
Mayor

ATTEST:

Dee Cochran
City Clerk

APPROVED AS TO FORM:

John M. O'Shea
City Attorney

